

FINANCIAL TIMES

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WORLD NEWS

WTO set to miss deadline as global trade talks loom

The World Trade Organisation is likely to miss another deadline today in the tense contest to replace director general Renato Ruggiero. There are fears that the WTO may find itself rudderless as it prepares for a new round of global trade talks. Page 12; Clinton 'failed' on China deal, Page 5

Keworkian given 10 to 25 years Jack Keworkian, US euthanasia advocate who claims to have assisted in the deaths of more than 130 people since 1990, was sentenced to between 10 and 25 years in jail. US, Page 4

China's job losses stretch welfare China's welfare system is set to come under unprecedented pressure as state enterprises make another 7m workers redundant and a further 26m people expect pensions. Page 12

Gaumen sets airline passengers Colombian gunmen forced an internal flight to land at an clandestine airstrip and kidnapped the 41 passengers and five crew. Americas, Page 4

Arwar verdict to be given today Judgment is to be given today in Kuala Lumpur in the politically charged case of Arwar Ibrahim, the sacked Malaysian deputy prime minister. Asia-Pacific, Page 6

Swedish PM seeks to limit damage Swedish prime minister Göran Persson kept a low profile as he attempted to limit damage to his government caused by the sudden resignation of finance minister Erik Asbrink. Europe, Page 3

Finland parties set for coalition Five Finnish political parties are to form a coalition government after more than three weeks of talks following an inconclusive general election. Europe, Page 3

Film groups seek to stem exodus Almost 200 local and regional US film commissions are joining forces to try to stop the flight of film-makers to cheaper, more accommodating locations abroad. US, Page 4

China admits to judicial errors China said 12,000 wrongful court judgments were reported last year and 7,000 judicial officials and law enforcement officers were prosecuted for bribery and abuse of power. Asia-Pacific, Page 6

Indonesia offers mediation Indonesia called for a ceasefire and offered to mediate in East Timor. Asia-Pacific, Page 6

Japanese look at battery recycling Japanese electronics producers are in talks with a UK technology company about recycling lithium-ion batteries, which are difficult to dispose of. UK, Page 8

Malaysia and Singapore join forces Malaysia and Singapore today begin joint defence exercises that represent a sharp change from last year, when it seemed they were about to fight each other. Asia-Pacific, Page 6

Cycling incentive for scientists Leading scientists at a UK consultancy will be given salary rises if they use bicycles or buses to get to work. UK, Page 8

BUSINESS NEWS

Clariant and Laporte call off merger talks

Clariant of Switzerland and Laporte, the UK chemicals group, abruptly called off talks on a potential £2bn (\$3.2bn) takeover hours after Laporte revealed it was in negotiations with a possible bidder. Companies and markets, page 13; Lex, Page 12

Grupo Ferrerol, Spanish construction company, is heading a consortium that has reached a €3.1bn (\$2bn) agreement with the government of Ontario to operate a pioneering electronic toll highway. Companies and markets, page 13

Vendax, Dutch retail group, may sell FAO Schwarz, the US toys chain it acquired last year, because it is unhappy with its performance and wants to focus on Europe. International companies, Page 16

Eriksen, Swedish telecommunication equipment maker, joined the rush into US internet technology companies with the \$450m cash purchase of Torrent Networking Technologies. Europe companies, Page 14

Caja Madrid, Spain's second largest savings bank, has sold its 3 per cent stake in Telefonía for €1.3bn, leaving the dominant domestic telecommunications group short of a key reference shareholder. Europe companies, Page 14

Bank of Paris' chances of acquiring Paribas improved when the value of its all-share bid rose above that of a rival offer from Société Générale for the first time this month. Europe companies, Page 14

Vivendi, acquisitive French utilities and communications group, plans to float up to one-third of its newly enlarged environmental services business within five years. Europe companies, Page 14

Nestlé, the world's biggest consumer food company, could raise up to \$1750m by selling Fintus, one of the world's best-known frozen food brands to EQT Scandinavia, a US-Swedish venture capital group. Europe companies, Page 14

Standard & Poor's, US rating agency, cut the corporate credit rating of Daewoo Corporation, mother company of South Korea's second largest conglomerate, by one notch to B- in a new blow to the group. Asia-Pacific companies, Page 18

Toyota, Japan's biggest automotive group, raised questions about its strategy with a top-level management reshuffle that saw Hiroshi Okuda replaced as president by Fujio Cho, executive vice-president. Companies and markets, page 13

Tesco, UK's largest supermarket group, reported stronger than expected trading. Companies and markets, page 13

Euro Prices
A comprehensive statistical guide to the euro currency zone, covering foreign exchange, bond and equity markets. Page 21

REINFORCEMENTS WILL TAKE THE ALLIED AIR CAMPAIGN AGAINST MILOSEVIC 'TO THE NEXT LEVEL', SAYS CLINTON

Nato to step up air strikes on Yugoslavia

By Our International Staff

Nato indicated yesterday it was stepping up air strikes against Yugoslavia as its military commander requested hundreds more aircraft to take part in the three-week-old campaign.

General Wesley Clark said at a Brussels briefing the reinforcements he had asked for included 300 US aircraft, and Nato was also seeking contributions from other allies.

Javier Solana, Nato secretary-general, said in an interview that about half the additional aircraft would come from Europe, including the UK and France, although he would not specify the total.

The aircraft, which would bring the total to more than 1,000, are thought to be needed to sustain a higher level of strikes than so far achieved amid cloudy weather and resistance from Yugoslavia's air defences.

Robin Cook, UK foreign secretary, said compared with last week, three times as many allied aircraft were involved in operations on Monday. Some military analysts in Washington said the requirement had a political motive: to send a message to Slobodan Milosevic, Yugoslav

president, that there was no chance that Nato would let up on the campaign.

The alliance continued to insist it had no plans to send a land invasion force into the Serbian province of Kosovo, despite mounting calls for this in the US. But congressional leaders said after a meeting with President Bill Clinton that he was not ruling out any options.

Senator John Kerry, Democrat from Massachusetts, said Mr Clinton did not believe ground troops were necessary at present. "But I also heard him say that he believes nothing is essentially off the table," he said.

Mr Clinton told reporters after the meeting that reinforcements would take the allied air campaign "to the next level". "Our campaign is diminishing and grinding down Mr Milosevic's military capability," he said.

Tony Blair, UK prime minister, announced Britain was sending an extra 1,800 troops to neighbouring Macedonia, with 14 Challenger tanks and six AS-90 howitzers. They will join 12,000 troops there as part of the peacekeeping force Nato plans to deploy after hostilities to secure the return of Kosovar Albanians.



Wesley Clark, Nato supreme commander, speaking at a news conference in Brussels yesterday. He expressed regret for casualties caused when a Nato pilot hit a train on a bridge in southern Serbia 'in an unclimatic accident'.

Nato hopes Russian troops will form part of that force. However, the US and Russia made scant progress on bridging their disagreement over Nato's air strikes at a four-hour meeting in Oslo between Madeleine Albright, US secretary of state, and Igor Ivanov, Russia's foreign minister.

The two agreed to continue seeking a political solution. "We have taken a step forward, but perhaps not as big a step as we hoped," Mr Ivanov said.

Belgrade signalled a willingness to drop its rejection of a foreign peacekeeping force in Kosovo so long as it did not

include troops from countries taking part in Nato's air campaign. Vojkska, a publication of the Yugoslav army, said Yugoslavia could "perhaps" accept troops from Russia, Ukraine and Nato-member Greece.

Deputy Yugoslav prime minister Vuk Draskovic, whose Serbian Renewal Party represents the more liberal wing of the ruling coalition, said a multinational force excluding Nato could be a basis for compromise.

Mrs Albright warned of serious consequences for Mr Milosevic if he widened the conflict, following reports, denied by Belgrade as a

"heinous lie", of a Serbian incursion into Albania.

Mr Cook also said yesterday that Nato was getting repeated reports that young women had been separated from refugee columns while fleeing Kosovo and "forced to endure systematic rape" in an army camp at Djakovica, near the Albanian border.

Reporting by Alexander Nicoll in London, Neil Buckley in Brussels, Stefan Wagstyl in Tirana, Guy Dimmore in Belgrade and Stephen Fry in Washington

Kosovo crisis, Page 2
Editorial Comment, Page 11

Prodi seeks support with federalist agenda

By Michael Smith in Strasbourg and James Hiltz in Rome

Romano Prodi, former Italian premier, yesterday tried to rally the European Parliament behind his nomination as European Commission president, setting out an avowedly federalist agenda and dropping plans to run for parliament.

Mr Prodi said standing for parliament in the June elections, as he had intended, could create divisions.

"I am not here to divide, I am here to unite," he said, speaking at a full session of the European Parliament for the first time since his nomination as president of the European Union executive

last month. EU governments backed Mr Prodi as commission president after the 20-strong commission resigned in the wake of accusations of mismanagement.

But he also made the support of parliament, which was instrumental in passing for the commission's resignation. Members of the parliament will question the president-designate more closely next month before voting on his nomination.

In his address yesterday Mr Prodi promised MEPs that he would lead the EU speedily into an age of reform and change and called for a single economy, a "political union" and more co-operation on defence.

Most applauded his reform

ideas and his decision not to stand for parliament. "You come with exceptional credentials as a good European and have demonstrated an ability to reform," said Pauline Green, socialist group leader.

Mr Prodi said he would push to end tensions with the US and would promote further liberalisation of world trade. The EU must be prepared to open its markets to developing countries, he said.

Calling for greater co-operation between EU countries, Mr Prodi said the single market was the theme of the 1990s and the single currency was the theme of the 1990s.

"We must now face the difficult task of moving towards a single

economy and a political union," he said.

Mr Prodi said the union must develop its own defence capability and "should start from now to rationalise the use of industrial resources and military infrastructure". Economic co-ordination should concentrate on tax and labour markets, he suggested.

Economic growth was insufficient to help reduce unemployment, the main fear among EU citizens, he said. A reformed commission had to expedite a revision of labour market rules by, for example, reducing barriers to entry.

Mr Prodi said the EU could not tolerate delaying reform of the EU's bureaucracy or policies.

Delay "would put at risk our indispensable contribution to the very serious [issues] facing neighbouring countries".

Mr Prodi's decision not to stand as a candidate in the European elections will come as a severe blow to the new Italian centrist party, the "Democrats", which he set up this year.

Until recently, opinion polls suggested that the Democrats could get as much as 12 per cent of the vote at the European elections. But deprived of Mr Prodi's candidacy, the Democrats could get less than 5 per cent of the vote, neutralising the threat to Massimo D'Alema, the Italian premier, as leader of the country's centre left.

Inflation subdued as US sales rise

By Nancy Dunne in Washington

The US shopping spree continued in March as retail sales rose 0.2 per cent compared with the previous month, according to Commerce Department figures published yesterday.

Inflation remained under control as consumer prices advanced 0.2 per cent in March compared with February, with the impact of rising oil prices mitigated by falling food costs.

For the first quarter, retail sales rose at an annualised pace of 14.9 per cent.

Ian Stephenson of High Frequency Economics, which gives daily data analyses, said that, excluding cars, consumer purchases in the first quarter rose at an annualised rate of 13.2 per cent - the best since the fourth quarter of 1990.

Mr Stephenson forecast that the annual rate of consumption growth in the first quarter would exceed 6 per cent and GDP growth would be more than 8 per cent. "Slowdown? You kidding?" he concluded.

The commerce department revised the February retail sales gains up from 0.9 per cent to 1.7 per cent. January sales were revised up from 1 per cent to 1.3 per cent.

The slowdown in the rate of growth of retail sales in March, compared with the two previous months, was partly due to an anticipated drop in car sales, after several months of growth.

Also, purchases of building materials and home furnishings moderated. Grocery store sales slipped while the recent gains in petrol prices led to the sharpest rise in service station receipts since May 1996.

Mild weather and the accelerated pace of federal tax refunds so far in early 1999 may be contributing to some of the strength in consumer spending," said Morgan Stanley Dean Witter in its economic data bulletin.

"But there is little doubt that the underlying fundamentals remain quite supportive as well."

The core annual rate of inflation - excluding energy and food prices - was 0.9 per cent in the first quarter, the smallest quarterly gain since 1964. The cost of goods fell 0.1 per cent in March, against February, and services prices advanced by 0.3 per cent.

Financial markets reacted calmly to the reports, which fell within the range of Wall Street economists' forecasts.

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STOCK MARKET INDICES	
New York Composite	10338.57
Dow Jones Ind. Av.	10338.57
NASDAQ Composite	2578.78
Europe and Far East	
CAC40	4367.41
FTSE 100	5185.18
FTSE Europe 300	1306.15
Nikkei	18,715.18
US Treasury RATES	
Federal Funds	4.25%
3-mth Treas. Bill	4.273%
Long Bond	4.25%
Yield	4.65%
OTHER RATES	
UK 3-mo Interbank	5.5%
UK 10 yr Gilt	11.1%
Euro Swap	1.85%
Germany 10 yr Bund	5.45%
Japan 10 yr JGB	102.78%
US 10 yr T-Bill	115.01%
US 10 yr T-Note	114.48%

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Euro-zone target price (2.15). Prices in local currency as shown	
Austria	101.50
Belgium	101.50
CIS	101.50
Denmark	101.50
Estonia	101.50
Finland	101.50
France	101.50
Germany	101.50
Greece	101.50
Hungary	101.50
Ireland	101.50
Italy	101.50
Japan	101.50
Korea	101.50
Latvia	101.50
Lithuania	101.50
Luxembourg	101.50
Malta	101.50
Netherlands	101.50
Poland	101.50
Portugal	101.50
Romania	101.50
Russia	101.50
Slovakia	101.50
Slovenia	101.50
Spain	101.50
Sweden	101.50
Switzerland	101.50
Tanzania	101.50
Thailand	101.50
Turkey	101.50
Ukraine	101.50
UK	101.50
USA	101.50
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Yugoslavia	101.50

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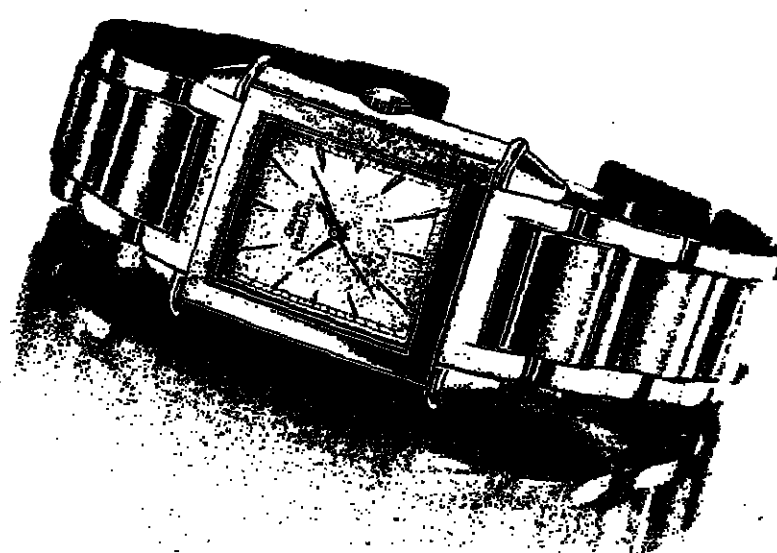
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WORLD NEWS

EUROPE

KOSOVO CRISIS AIR CAMPAIGN CONTINUES TO PILE ON PRESSURE ■ WARNING OVER EFFECTS ON ALBANIA ■ ITALY REAFFIRMS SUPPORT FOR NATO ACTION ■ UK TO SEND FURTHER 1,800 TROOPS

Nato's 'gradual' military strategy questioned

By Alexander Nicoll and Stephen Fidler

"The air campaign is working" has been a constant mantra from Nato briefers since strikes on Yugoslavia began three weeks ago.

Yet the military force assembled by the alliance is expanding by the day. Nearly 100 more aircraft were ordered to the region over the weekend. General Wesley Clark, the Nato supreme commander, has requested hundreds more of which 300 would come from the US - potentially bringing the total deployed to more than 1,000.

Did Nato misjudge the punch it would need to deliver a devastating blow to Slobodan Milosevic, the Yugoslav president, or are the reinforcements simply part of the evolution of the campaign?

Some analysts in Washington saw the latest request as implicit recognition the gradual build-up of the campaign had been a mistake. Lawrence Korb, director of studies at the Council of Foreign Relations in New York, said: "It's very clear that the strategy of the campaign didn't resemble the first night in Baghdad."

Gen Clark yesterday sought to explain the build-up by saying Nato had not sought conflict with Yugoslavia, but had hoped

Mr Milosevic would negotiate a settlement.

Once conflict began Nato said it would progressively intensify, and this was "very much on track as we imagined it would be".

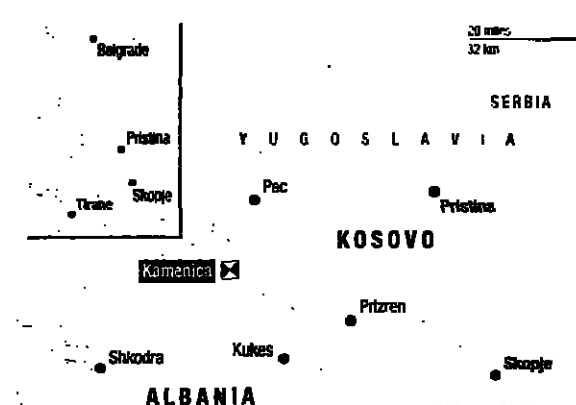
Ken Bacon, Pentagon spokesman, said at the weekend: "Any air campaign has to begin at a starting point and that starting point is to attack the air defence system that challenges or threatens the allied planes. That's what we've done. Then we've moved out."

Yugoslav air defences have been severely affected, and are likely to have lost integration between radar data and target setting which would aid the accuracy of surface-to-air missiles.

A military analyst in Washington said this had affected the capabilities of advanced SA-6 batteries, but the less advanced SA-3 fixed systems and SA-7 hand-held could still pose problems to aircraft flying at lower altitudes.

A map shown by Gen Clark at a Brussels briefing showed most air defence sites hit but suffered damage classified as moderate rather than severe or being deemed destroyed. Video clips from US aircraft show missiles being fired at them as well as plentiful anti-aircraft fire.

One indication there is still a job to be done in this



regard is that 24 US F-16CJ aircraft deployed at the weekend are armed with HARM missiles specifically designed for suppression of air defences.

Nevertheless, Nato clearly feels it can now range much more freely in the skies above Kosovo and wants to take advantage of that by keeping as many aircraft in the air as possible round the clock to attack Serbian army and special police units whenever they break cover.

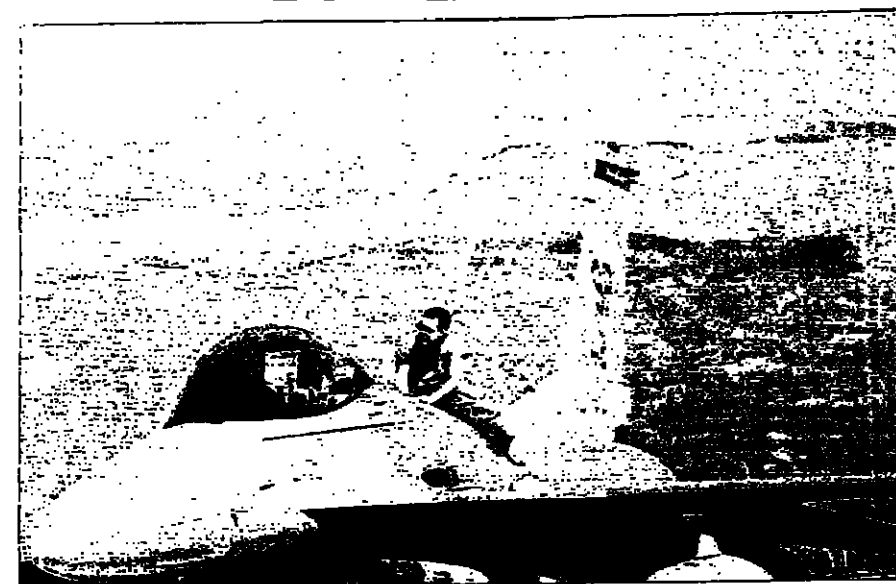
Military analysts said Nato's campaign evolved to strike more mobile targets on the ground, more low-level air missions were needed. This would also require aircraft to "loiter" over the Adriatic so they could be called in at short notice.

Gen Clark said there was a much higher ratio of support

to strike aircraft than in previous campaigns. Out of 5,924 sorties flown up to yesterday afternoon, only 1,887 had been intended to strike. Some 2,000 sorties have been by air-to-air refuelling tankers.

In addition, air combat patrols to protect all the other aircraft are being flown in half a dozen different areas, and there are also a large number of flights by surveillance aircraft, providing intelligence about enemy movements.

Fewer strike aircraft are needed proportionately because many of them are using weapons guided by laser or global positioning system (GPS). According to the Pentagon, precision-guided weapons make up almost 100 per cent of those dropped by US aircraft compared with



An avionics engineer repairs a US jet at NATO's Aviano air base in Italy

9 per cent in the Gulf War. Briefing officers have indicated that the intelligence available to pilots about targets has improved.

Because of the desire to avoid civilian casualties, many bombing raids have been aborted because cloud or smoke obscured the targets - according to Gen Clark, more than 50 per cent on each of 10 days.

But General Sir Charles Guthrie, UK chief of defence staff, said British Harrier jets had for the first time dropped bombs through cloud. "We are now satisfied that the degree of target information and accuracy of

such attacks allows us confidently to carry them out whilst minimising the risk of collateral damage."

A new dimension to the air campaign will be provided by 24 Apache tank-busting helicopters now being flown into Albania. These will be able to make deadly sorties over the border to attack Serb forces, and are likely to discourage excursions such as that reported yesterday over the Albanian border at Kamenica.

However, not all analysts believe Nato's build-up strategy is convincing. Mr Korb said the decision

to begin the campaign by tackling air defence targets rather than the riskier military targets in Kosovo allowed the Serb military to achieve its objectives in Kosovo.

"We were more concerned with protecting the military members of Nato than we were with saving lives of the people of Kosovo," he said.

Michael O'Hanlon of the Brookings Institution in Washington said: "The limitations of the air campaign have been apparent from the beginning and filling the skies with more airplanes doesn't necessarily solve any of these problems."

UK gives low-key backing for more troops

By Robert Peston, Political Editor

The announcement by the UK prime minister yesterday that Britain is sending a further 1,800 troops to Greece and Macedonia received an ambivalent response in the lower house of parliament.

Unlike Britain's other military ventures of recent years, opposition to the war crosses party boundaries. Tony Blair, the prime minister, once again insisted that Nato was engaged in a humanitarian mission to protect the persecuted Albanians of Kosovo.

"The conflict we now face in Kosovo is a test of our resolve to ensure that the 21st century does not begin with a continuing reminder in Europe of the worst aspects of the century now drawing to a close," he said.

He continued to balk at the suggestion that the air attacks should be augmented by an offensive involving the use of ground troops, because the "potential loss of life among our service men and women would be considerable".

Troop reinforcements were being sent simply so the UK could play its "proper role in the international effort to ensure the refugees are able to return to Kosovo in safety".

But they would only be deployed in Kosovo once Yugoslavia had capitulated and had agreed to Nato's conditions for the return of the refugees.

He received low-key support from prominent Conservative and Liberal Democrat members, as neither party wishes to be seen as unpatriotic when UK military personnel are risking their lives.

William Hague, Conservative party leader, said his backing depended on "government assurances about the military situation and what could be achieved".

Meanwhile, Paddy Ashdown, Liberal Democrat leader, continued to press Mr Blair to consider the use of land forces.

By contrast, more junior members of parliament from both the Conservative and Labour parties have been explicitly distancing themselves from the government over Kosovo.

Alan Clark, a former Conservative party defence minister, summed up the views of the traditional Conservative right by saying it was wrong to bomb the Serbs when they had "never injured or threatened a British citizen".

Labour's leftwing MPs were blunter still. One of them, Alice Mahon, accused the western alliance of committing "straightforward murder".

AID EFFORT CALL FOR CO-OPERATION WITH GOVERNMENT

Concern over future stability of Albania

By Stefan Wagstyl in Tirana

Nato and international aid agencies operating in Albania must work with the government to avoid destabilising the country politically and economically, a senior official of the Organisation for Security and Cooperation in Europe warned yesterday.

"We have to be careful to see that we don't overwhelm Albania," said Dean Everts, OSCE mission chief in Tirana.

"We must not lose sight of Albania's long-term requirements even when we are dealing with the enormous crisis that is going on."

Mr Everts, who has been in Tirana for two years, said Albania was a fragile state with weak state institutions in all areas of government. The country collapsed into chaos two years ago and was hit by civil order again last year.

Mr Everts urged international organisations to work closely with Albanian bodies to avoid undermining the country's institutions.

"My concern is that we should not have a state within a state - a relief agency state working independently of the Albanian government."

Mr Everts' comments fol-

low Albanian government decisions to cede control of Tirana's international airport, its ports and other facilities to Nato.

About 8,000 Nato troops are being posted to Albania to support relief work for 300,000 refugees who have fled Kosovo and are being housed in camps and in private homes.

Mr Everts added that Nato was aware of the dangers of its impact on Albania and was working well with the government and with the United Nations High Commissioner for Refugees, the UN agency co-ordinating relief work.

The crisis could yet bring some benefit to Albania if Nato and the relief agencies carried out works such as improving roads and water supplies.

He urged agencies to source as much as possible of their purchasing locally.

"This would be very good for Albanian farmers."

The crisis is already affecting Albania's economic development. While the relief effort has injected new demand into the economy, normal commercial activities are being disrupted, mainly because of business people's adverse reaction to the crisis.

The ministry of trade says imports are already falling as companies reduce stocks. It estimates that imports for the first six months of 1999 could decline by 20 per cent.

Foreign bankers in Tirana say privatisation plans seem certain to be delayed - including proposed sales of stakes in the state-owned National Commercial Bank, Albtelecom, the telecommunications monopoly, and Albanian Mobile Communications, the mobile telephone company.

The Albanian currency has remained broadly stable on the foreign exchange market. But the lek's value is a misleading indicator of economic stability because of the large amount of foreign currency in Albania, with an estimated \$1bn in cash in circulation.

Giancarlo Rizzola, managing director of Banca Italo Albanese, a joint venture Italian-Albanian bank in which Banca di Roma is the Italian partner, said yesterday that banks were working hard to bring enough foreign currency cash into the economy to meet local demand.

The money was either being hoarded or taken out of Albania in cash.

Italy 'loyal to operation'

Despite initial concerns, prime minister has so far avoided political upheaval over his country's support for Nato and its military strategy in Yugoslavia, writes James Blitz

Massimo D'Alema, Italy's prime minister, yesterday reaffirmed his government's support for Nato's action in Yugoslavia, saying his country remained "loyal to the military operation" and was "doing its duty".

In an important sign of how the Nato alliance is remaining compact as events develop in Yugoslavia, Mr D'Alema told the Italian parliament that "military engagement" was a cornerstone of his government's policy in the crisis. "We don't have any reason to beat our breasts this time and utter the mantra that Italy is doing less than it should," he told parliament at the start of a debate on the Kosovo crisis. "We are playing our part in all seriousness."

Italy's centre-government has so far avoided political upheaval over its support for Operation Allied Force.

When Nato began the action three weeks ago, there was widespread concern that Italy (often swayed in the past by the pacifist traditions of powerful Catholic and Communist movements) would withdraw support for a US-led military operation being launched from its territory on a neighbouring country. Mr D'Alema compounded fears with a gaffe at the outset of the operation that Nato should

move swiftly to a peace agreement with President Slobodan Milosevic.

Since then, the mood in Rome has changed. The prime minister, though an ex-communist, quickly threw his weight behind the Nato operation, in which Italian aircraft are giving logistical support but not taking direct part in the bombardment.

"The wobble that we were expecting from D'Alema hasn't yet materialised," said one European diplomat.

'Wobble we were expecting from D'Alema hasn't yet materialised'

In Rome yesterday.

The experience of recent days has not, admittedly, been easy for the premier. Some of his left supporters, particularly the Communists, are broadly opposed to Nato's action and have threatened to withdraw support for his ruling coalition.

Mr D'Alema has also taken a somewhat firmer stance towards Serbia than his foreign minister, Lamberto Dini, whose department is sometimes seen as "pro-Serb". Last week, Mr Dini said: "We don't want to see the bombings go on for much longer." He openly questioned whether the Serbs had been treated fairly

in the Rambouillet negotiations that preceded the crisis. Nevertheless, senior government officials insist the Italian government's support for the Nato operation is secure.

First, the flood of Kosovar refugees has roused the emotions of the Italian public. In the first week of the war, support for the Nato operation soared from 25 per cent to 37 per cent in the polls. Rome has seen demonstrations by pacifist groups but

these have been modest by the standards of, say, the 1991 Gulf War. "It would be hard to imagine the Communists going against the grain of public opinion and creating difficulties two months before European elections," said a senior government official.

Moreover, Mr D'Alema and Mr Dini, far from disagreeing over the approach to Serbia, have agreed what one adviser to the prime minister calls a "neat division of labour".

Mr D'Alema is keen to shake off his communist image with Italy's main European allies. The Kosovo crisis is an important oppor-

tunity to stress his reliability on the international stage, so his support has been unwavering.

Mr Dini, however, spent much of his early career in the US and has long been perceived in Washington as an important ally. He therefore has more diplomatic room than the ex-communist premier to keep open channels with Belgrade. "By doing so, he can soothe the concerns of the Communists in the coalition," says Antonio Missiroli, a leading foreign affairs analyst. Others say he may also want to raise his standing inside Italy ahead of the forthcoming election for a new president of the republic.

Whether this delicate double-act can be sustained for much longer remains to be seen. "The despatch of ground troops to Kosovo could trigger a shift in the political picture," says a senior government official. "You would see the withdrawal of communists from the government and new fears about a political crisis."

Such a prospect means that the Italian prime minister has better reasons than most other western leaders to want to avert an escalation of the conflict. But for now, Mr D'Alema is having a better war than he might have expected.

Çiller on charm offensive before poll

By Leyla Boulton in Ankara

"The biggest misfortune to befall the Turkish republic since it was founded 75 years ago" is how Tansu Çiller is described by one of her many critics.

Turkey's first woman prime minister is detested by

the Turkish elite as an opportunist who forged a coalition with Islamists until they were forced out of office two years ago by the powerful military.

But the former economics professor is hoping to do well in general and local elections on Sunday by projecting herself as the champion of the poor and oppressed.

Feared by well educated Turks for her chameleon-like ability to be all things to all voters, the 53-year-old could yet emerge as the dark horse in a race obscured by a ban on opinion polls.

Unofficial surveys which suggest her centre-right True Path party will slip to fourth from third position in parliament must be taken with a pinch of salt given that no pollster predicted that the Islamist Welfare party would sweep the largest number of votes in the last elections in 1995.

A better than expected result for Ms Çiller could upset financial markets' hopes for a strong two-party coalition led by Bulent Ecevit, the caretaker prime minister and Mesut Yilmaz, the former premier toppled by corruption allegations in November. Mr Ecevit's centre-left Democratic Left party and Mr Yilmaz's pro-business centre-right

Motherland are seen as the best hope of continuing badly-needed economic reforms.

Ms Çiller on the other hand is distrusted by the military and large sections of the middle-classes after forming a government with Welfare in spite of promising she would not. The Islamists were forced to step down on suspicions they were trying to move Turkey towards Islamic law and away from its secularist heritage.

Ms Çiller is also widely blamed for aggravating Turkey's home-grown financial crisis in 1994 through mismanagement and was instrumental in dragging out the formation of a caretaker government last winter.

Ms Çiller catapulted herself on to the front pages a week before the election by attacking Aydin Dogan, a media magnate. After one of his newspapers reported on Friday that her party could be closed because she had exploited religious themes - a crime under the Turkish constitution - at an election rally, Ms Çiller vowed to do away with the country's "media cartel". In a display of typical Çiller *chutzpah*, the television station understood to be controlled by her associates aired an election broadcast vowing to end "cheque book journalism" which it said was behind



Çiller: projecting herself as champion of the poor

attacks on her. Ms Çiller has sought to poach votes from the Virtue party, which replaced Welfare after it was closed in 1997, by describing herself as the "guarantor of Islam" and having her picture taken in a headscarf - Islamic headgear banned in universities and state offices. Looking for liberal support, she has called for democratic reforms and made unusually bold attacks on the military for playing a role in politics.

And in courting the nationalist vote, she accused Mr Ecevit of forging Tur-

key's right to stop a Russian ship bound for intelligence-gathering on the Kosovo conflict (conveniently forgetting that Turkey is prohibited by international treaty from closing the Bosphorus waterway to military vessels in peacetime).

Turkish authorities yesterday banned for "security reasons" a rally by Hadepe, the largest pro-Kurdish party in Diyarbakir, the main city in the Kurdish-dominated south-east, and arrested 300 supporters. Anatolia news agency said.

PRIVATE FINANCE DRIVE UK TREASURY TASK FORCE IS MODEL

Deutsche Bank to join Italian public projects

By Nicholas Timmins, Public Policy Editor

Deutsche Bank has teamed up with Banco di Napoli to take advantage of the Italian government's declared commitment to using private finance for public infrastructure projects such as roads, bridges, port development and water development.

The government is setting up a private finance unit inside the Italian Treasury, modelled closely on the UK Treasury's PFI task force, at a time when the EU Commission is encouraging public/private partnerships.

Geoffrey Spence, head of project finance for Europe, Middle East and Africa at Deutsche Bank, said yesterday that the Italian government estimates that €63bn (\$88.4bn) of infrastructure work is needed in southern Italy over the next 10 years.

"The concern is that unless they get the infrastructure in place in southern Italy, it won't grow, and the existing divide between the north and south

will just widen," he said.

The agreement to work jointly brings Deutsche Bank's worldwide project finance expertise, and its detailed knowledge of the private finance initiative in the UK, into partnership with the local knowledge of Banco di Napoli, the dominant bank in the south of Italy.

The two aim to work with both the public and private sectors to provide advisory services, credit facilities and access to European capital markets.

Local and regional authorities are being asked to prepare a rolling programme of infrastructure projects, much of which is likely to have to be financed privately.

Frederico Pepe, managing director of Banco di Napoli, said that public spending restrictions meant that "the old way of developing public infrastructure with 100 per cent public funds is no longer feasible."

"The approach of the past is over. We need to take up the project finance approach."

Both banks acknowledge that they face an uphill task educating local authorities in the use and techniques of private finance.

"We have to fight a cultural battle to explain this," Prof Pepe said, while Mr Spence added: "It will take some time before we see the real fruits of this approach."

Private finance initiatives include infrastructure projects that can be privately owned and run, sometimes with the injection of public money.

With €10bn of water projects alone needed in southern Italy over the next three years, and a private partnership programme (PPP) set to start up, subject only to final parliamentary approval, Mr Spence said: "There is a lot of potential development suitable for PPPs."

He stressed that the agreement was limited to project finance and said nothing about any further possible involvement by Deutsche Bank in the restructuring of the Italian banking sector.

كتاب الاصل

EUROPE

RESIGNATION FALLOUT NEW FINANCE MINISTER IN JOBS PLEDGE

Swedish PM tries to ride out storm

By Nicholas George in Stockholm

Göran Persson, the Swedish prime minister, kept a low profile yesterday as he attempted to limit damage to his government caused by the sudden resignation on Monday of Erik Asbrink, finance minister.

"The job must be done and we will battle on," Mr Persson said as he entered a closed meeting with members of the Social Democratic parliamentary group to discuss the budget, which will be announced today.

Mr Persson came under attack from the media and the opposition over his leadership style, which has been characterised as authoritarian and is seen as the cause of many of the government's problems.

However, opposition calls for a new election had little support.

Senior colleagues remained publicly supportive and a telephone survey of SDP organisations throughout the country

showed he appeared to retain members' confidence as leader.

On his first day at work, the new finance minister, Boose Ringholm, stressed continuity with his predecessor but added that with his background as head of the National Labour Board it was only natural he would stress the need for growth and jobs.

"I hope to prioritise jobs and employment at the same time that I realise that the precondition for new jobs and employment is that there is a stable economy, that we meet our budget goals and have low inflation and interest rates," Mr Ringholm said.

He said after the difficult years of austerity, when the government had to restore order in public finances, he looked forward to "growth with justice".

Mr Ringholm would not be drawn on the issue of Swedish membership of European economic and monetary union, saying he was undecided on the matter and

would wait until the party had discussed it fully before making up his mind.

"Mr Ringholm is best described as a loyal co-worker. If Mr Persson had wanted an independent finance minister he would have appointed someone else," said Peter Lindquist, HSBC economist.

He said that although Mr Ringholm emphasised jobs, this was unlikely to endanger the policies of fiscal consolidation that have broad support in the government and the SDP.

The budget is expected to show the country's public finances in a strong position but to be characterised by Mr Ringholm's predecessor's caution towards tax cuts.

There are also expected to be some details of plans for lower income tax at the cost of higher energy taxes.

In the corporate sector there is expected to be proposals that will allow companies to buy their own shares and a move to allow company accounts to be reported in euros.

Italian failures cited in Mont Blanc report

By Robert Graham in Paris

French experts yesterday blamed Italian failures for exacerbating last month's disastrous fire in the jointly run tunnel under Mont Blanc in which at least 41 people are known to have died.

A preliminary official report, carried out at the request of the French transport and interior ministries, said yesterday that Italian efforts to activate a system of smoke extraction inoperably failed when a Belgian lorry caught fire near the middle of the 11.6km tunnel linking France and Italy.

Instead of setting off an automatic smoke extraction system, more air was pumped through vents in the tunnel, so fanning the flames, according to Michel Marec, one of the report's authors.

The Italian operators were also taken to task for apparently failing to have at their tunnel entrance any effective equipment to combat fire before the fire brigade arrived from the nearby town of Courmayeur.

But the report also laid bare the poor coordination

between the French and Italians over the tunnel's security.

It detailed a long list of incompatibilities and showed the disaster was an accident waiting to happen in the ageing 35-year-old single gallery tunnel, which was handling too much traffic with insufficient fire prevention investment. In this, the report said the French had as much to answer as their Italian colleagues. Only two joint safety exercises had been held in 35 years and neither had approved proper testing of procedures inside the tunnel.

Yesterday, Pierre Duffé, a senior civil servant who headed the investigation, spoke of Italy and France both being "reticent" over safety because of the commercial consequences of closing the tunnel.

A Franco-Italian inter-governmental commission responsible for monitoring tunnel operations met only once a year, and contained no person with specific competence in security matters, even though half all Franco-Italian trans-alpine lorry freight went through the tunnel.

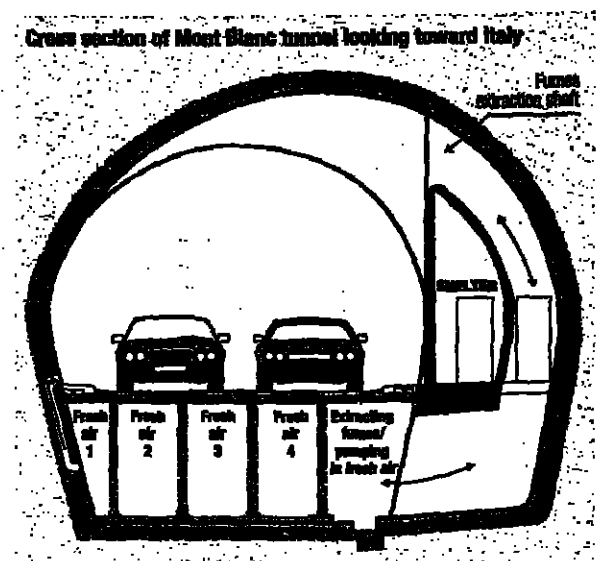
Matters were further complicated by operational responsibility being split in the middle of the tunnel, while the French frontier covered 7.6km of the tunnel.

Despite safety upgrading, the report noted that neither side had installed sufficiently powerful smoke extraction systems and the tunnel remained too narrow and without any alternate system of evacuation.

The report noted 13 previous fires involving trucks, the most serious in 1990, but all were quickly brought under control. In four cases, the fires had been caused by engines overheating due to pulling heavy loads up a steep gradient to reach the tunnel, which is over 1,200m above sea level.

The death toll in the March 24 fire could reach as high as 45. The tragedy began just after 10.45am, when a Belgian articulated Volvo truck carrying margarine and flour to Italy was abandoned on fire in the central section of the tunnel.

The report said it was not clear whether the lorry caught fire inside the tunnel or already had an unnoticed fire on board. Investigators



said yesterday they were questioning Volvo, the Swedish truck group, to check any potential cause in the motor and electronics of the vehicle.

Volvo said it was co-operating with French police and accident inquiry experts into the cause of the fire. Of the 113,000 FH trucks produced by Volvo, fires have been reported on 15 vehicles.

The company said it had no reason to suspect any common system fault on the truck. It added that all previous incidents were caused by unrelated problems, such as hauliers overloading electrical circuits or failing to maintain trucks properly.

The fire was detected almost simultaneously by French and Italian controllers but at least 24 trucks and nine light vehicles were trapped in the blaze of temperatures close to 1,000 degrees. Fire fighters from Chamonix and Courmayeur in Italy arrived within 20 minutes but air blowing from the Italian side combined with intense heat and smoke made fighting the fire impossible.

In these conditions, the Italian error of pumping in more air through the ventilation ducts instead of opening the fume extractors is believed to have played a part.

Additional reporting by Tim Burt in Stockholm

NEWS DIGEST

LIPPONEN REMAINS PRIME MINISTER

Finnish parties agree to form new coalition

Five political parties in Finland yesterday agreed to form a new coalition government after more than three weeks of talks aimed at securing a common policy programme. The talks, initiated after inconclusive results in a general election last month, centred on fiscal policies, employment and welfare provision.

Party negotiators from the Social Democrat and Conservative parties – the two largest parliamentary groups in the so-called rainbow coalition – also agreed on a new allocation of ministerial portfolios with their partners from the left: Alliance, Green and Swedish Peoples parties.

Under the multi-party deal, Paavo Lipponen, leader of the Social Democratic party, will continue as prime minister, while his Conservative party counterpart, Sauli Niinistö, is to remain finance minister. Tim Burt, Stockholm

FINANCE MINISTRY

New German appointments

Ceilo Koch-Weser, who has spent the last 26 years rising steadily through the ranks of the World Bank in Washington, has been appointed to the top international job in the German finance ministry. Mr Koch-Weser, one of the Bank's managing directors, will replace Heiner Flassbeck, the controversial Keynesian economist, as secretary of state for international affairs. A German and Brazilian national, he has had experience working with numerous governments across the world since joining the Bank as a "young professional" in 1973.

Hans Eichel, the incoming finance minister, has also appointed Herbert Zitzelsberger, head of the tax department at chemical company Bayer, as his deputy responsible for tax affairs. Robert Chote, Economics Editor

SINGLE CURRENCY

Brussels firm on euro deadline

The European Commission yesterday advised against any shortening of the three-year transitional period between the launch of the euro last January and the planned introduction of bank notes and coins for the single currency on January 1 2002.

Responding to a Belgian government proposal to cut the transitional period, the Commission warned that "a reduction in the three-year transitional period could give rise to technical problems of such severity as to jeopardise the smooth transition to the euro".

The Commission said the time needed to produce euro coins and notes, the changes required for information technology systems, the complexity of converting public administrations to the single currency and the legal risks of possible claims against any decisions to shorten the three years were important obstacles to change. In addition, it stressed that a large part of the success of the euro to date lay in respecting deadlines. Peter Norman, Brussels

EUROPEAN TRANSPARENCY

Inquiry into public access

The independent European ombudsman has contacted the European Central Bank and two other recently created European Union institutions to establish whether they have adopted and published rules on public access to their documents.

Jacob Söderman, the ombudsman appointed by the European Parliament to investigate possible cases of maladministration, launched the inquiries in the interests of promoting transparency, "good administrative behaviour" and good relations between Europe's citizens and the bodies concerned. He gave the ECB, together with the European Agency for Safety and Health at Work in Bilbao, Spain, and the Community Plant Variety Office in Angers, France, three months in which to respond. Peter Norman

ROUBLE DEVALUATION EFFECT

Russian output up 2.5%

The Russian economy showed a modest improvement in February as a result of the devaluation of the rouble during the financial crisis last August. Industrial output grew by 2.5 per cent over the previous month and there was a modest rise in domestic investment, reflecting both strengthened exports by Russian companies and import substitution for cheaper locally produced goods.

The Russian European Centre for Economic Policy, the Moscow-based organisation that analysed the data based on official statistics, warned domestic demand remained depressed and structural economic reforms were needed if growth were to be sustained. Andrew Jack, Moscow

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THE AMERICAS

US ELECTION FUNDING A RECORD LOW OF ABOUT 12 PER CENT OF TAX FILERS CHECKED OFF THE PUBLIC DONATION BOX ON THEIR TAX FORMS IN 1998

Americans start to shun campaign donations

By Deborah McGregor in Washington

As millions of Americans scramble to meet tomorrow's tax filing deadline, federal election officials are hoping people will do one small task: put a check mark in the small box on the tax form to send \$3 to the presidential campaign fund that serves as the main pot of public money for election spending.

It is a part of the annual

tax-time ritual that has fallen off the priority list for an increasing number of tax filers in recent years, giving rise to concerns that there will not be enough money to go around next year when primary candidates from both parties try to collect the public matching funds to which they are entitled.

A record low of about 12 per cent of tax filers - fewer than 15m - checked off the public donation box in 1998. That was down dramatically

from twenty-five years ago when the check-off was first introduced, drawing one in four tax filers to donate.

The decline is attributed to a growing sense of citizens' alienation from the political process. "In recent years, people's anger at the government and disillusionment with politics generally have led them to see this as simply throwing money at the politicians and they don't want to do it any more," said Ed Davis, a campaign

finance analyst with Common Cause, a citizens' group that lobbies for accountability in government.

The money raised through the check-off is used for several purposes. It provides funding for the parties' nominating conventions. Republicans will hold their convention in Philadelphia next summer, while Democrats have chosen Los Angeles.

The public funds are also used to pay for the expenses of the general election.

although not for any individual campaigns, which still rely on the traditional fundraising techniques that have drawn much criticism in recent election cycles but which no one has mastered enough support to change.

The main impact of the financing shortfall will be felt in the matching funds for primary candidates. Candidates can qualify for matching funds by raising at least \$5,000 in each of 20 states. Only contributions

from individuals are matchable at a rate of \$250 per donation.

Officials at the Federal Election Commission suggested that it is unclear just how much of a shortfall will eventually emerge, but it is likely to result in a much lower payout to primary candidates starting next January.

Ironically, the tax form check-off was originally established in the post-Watergate era as a way to

clean up the perceived abuses in campaign finance practices and relieve the reliance on large corporate donations in the US system.

It was felt that individual contributions would be one way to offset the dominance of big business and big government in politics. Instead, many individuals seem to be turning away from contributing to a campaign system they see as increasingly corrupt and awash in special interest cash.

Kevorkian sentenced to at least 10 years

By Nikki Taft and Elaine Szewczyk in Chicago

Jack Kevorkian, the prominent US euthanasia advocate who claims to have assisted in the deaths of more than 130 people since 1990, was yesterday sentenced to between 10 and 25 years in jail.

Yesterday's sentence requires that at least 10 years be served.

Judge Jessica Cooper's sentence, handed down in a Michigan courtroom, followed a jury verdict last month which found the retired pathologist guilty of second degree murder in the death of Thomas Youk, a sufferer of Lou Gehrig's disease.

The jury had also found Dr Kevorkian guilty of unlawfully administering a controlled substance when he injected Mr Youk with lethal drugs. "You invited yourself to the wrong forum," Judge Cooper told Dr Kevorkian. "We are a nation of laws... you must always stay within the limits of the law."

Judge Cooper said Dr Kevorkian had been out on bond to another judge when he injected Mr Youk; had not been licensed for eight years; and had deliberately videotaped Mr Youk's death and released the film to a TV network in an effort to force the courts to decide on the euthanasia issue.

When first charged with murder, the 70-year-old, who has had numerous brushes with the law and survived several trials on assisted suicide charges without being jailed, suggested he would starve himself to death if incarcerated, though he has backed away from this.

Dr Kevorkian acted as his own lawyer during the trial, a decision which led to courtroom confusion and appeared to hamper legal presentation of his case, but handed responsibility back to his legal advisers once the jury considered its verdict.

Neighbours raise their barricades as Colombian factions export violence

Some observers feel the danger is being overplayed by regional leaders keen to make political capital. FT writers report

The dense rain forests which carpet Colombia's border with Panama provide the perfect cover for the extensive movement of drugs, weapons and the activities of Colombia's warring armed factions.

The Darien Gap - as the area is known - appears to be turning into the centre of border friction between war-torn Colombia and its peaceful northern neighbour. Last week Ernesto Pérez Balla-dares, president of Panama, said he would send police units to the border area. But Colombian violence is not just spilling over into Panama.

Since the beginning of March three other neighbours - Ecuador, Peru and Venezuela - have beefed up their military presence to protect their frontiers with Colombia.

Early last month Ecuadorian soldiers were sent to protect oil installations near the border area, while Venezuela now has 30,000 troops deployed along its 2,319km frontier with Colombia. The Peruvian government has sent troops to the border, set up new border control posts and reinforced its airforce in

of Farc, now stronger than at any time in its 35-year history with 12,000-15,000 members. Flee to sanctuaries across the border in Ecuador and Panama. In Panama they have been pursued by paramilitary units.

Farc has conducted its extortion and kidnapping rackets in the Venezuelan border states of Tachira, Apure, Barinas and Zulia. "We pay the guerrillas more than we do in taxes," said one Venezuelan businessman.

During a recent visit to the border town of Guas-dualito in Apure state, Hugo Chavez, Venezuela's president, threatened to retaliate against Colombian guerrillas if they "act in our territory".

Some observers, including General Charles Wilhelm, commander of the US Army's Florida-based

Southern Command, have argued that these conflicts could threaten regional stability. However, others suggest that the dangers are being overplayed and that regional leaders could be using the incidents for their own political purposes.

Alberto Fujimori, president of Peru, whose successful elimination of the Shining Path guerrillas won him fame as a hardliner, has been the most vociferous regional head of state to draw attention to border problems. But there has been no significant incident in the border area between the two countries for several years.

Analysts say Mr Fujimori is keen to create a new focus for nationalist sentiment ahead of next year's presidential elections, and following a settlement of Peru's

long-running border dispute with Ecuador last year.

"The high-profile way Fujimori deployed troops to the Colombian border definitely

suggests that he is trying to drum something up with all of this issue," said Adam Isaacson of the Centre for International Policy, a Wash-

ington-based non-govern-

mental organisation. Some analysts say that the border incidents arising from Colombia's armed conflict are now less severe than they were in the past.

"When the situation was worse there was less reaction. Now that the situation has died down everyone is up in arms," said Alfredo Rangel, of the Bogotá-based NGO Fundación Social. "Neither Farc nor the paramilitary groups have any desire to export the conflict."

Reports from Adam Thomson in Bogotá, Sally Bowen in Lima and Raymond Colitti in Caracas.

Kidnap wave grows as passengers seized

By Adam Thomson in Bogotá

Uniformed Colombian gunmen have kidnapped the passengers of a commercial flight in what appears to be an alarming escalation of action by the country's leftwing guerrillas.

The 41 passengers and five crew members of a domestic

flight bound for the capital, Bogotá, were reported missing on Monday minutes after the 53-seater Fokker aircraft took off from the city of Bucaramanga.

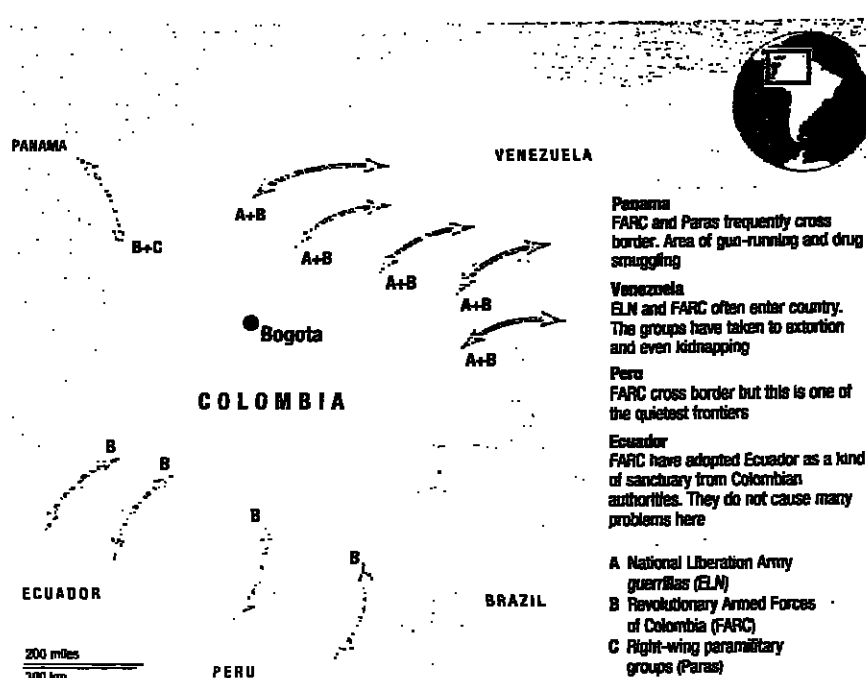
Later that afternoon witnesses saw an armed group forcing the civilians off the aircraft, which had landed safely on a

clandestine runway in the north of the country.

Business leaders on Monday night fiercely condemned the kidnapping. The largest rebel group, the Revolutionary Armed Forces of Colombia (Farc), raises approximately 60 per cent of its multi-million dollar income through abduction.

This has helped Colombia become the world's leader in kidnappings, with more than 2,000 last year alone.

Rebels typically set up impromptu roadblocks and kidnap up to 40 people at a time in the hope that one or several of the victims are rich or important enough to pay a handsome release fee.

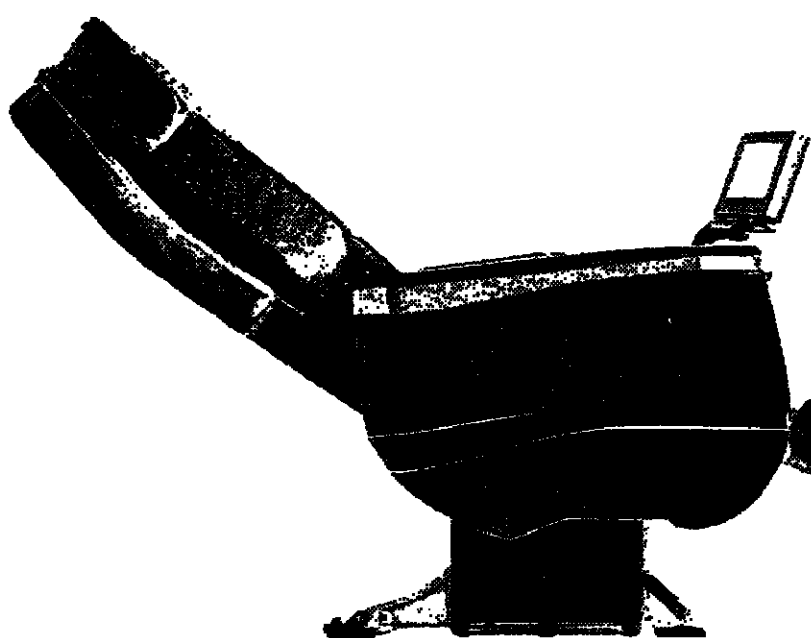


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INTERCONTINENTAL

مكتبة الامم المتحدة

INTERNET ACCESS IN CHINA NEW SYSTEM WILL COST LESS THAN PCs AND ALLOW USE OF TV SETS AS MONITORS

Chinese to compete with Microsoft

By James Harding
in Beijing

A Chinese company is planning to challenge Microsoft's latest project in China, which promises mass access to the internet by allowing people to use their television sets as monitors.

The launch of "Nuwa", an operating system created by the Software Engineering Centre (SEC) of the government's think-tank, the Chinese Academy of Sciences, is intended to compete directly with the "Venus" project announced last month by Bill Gates, chairman of the world's biggest software company.

The main selling point of both new systems will be that the software needed for television access to the internet can be loaded on to a video compact disc (VCD) or set-top box, which will cost much less than a personal computer.

The announcement that a Chinese company plans to rival a service unveiled by Microsoft just a few weeks ago underlines how rapidly domestic businesses respond to product innovations in the Chinese market.

Zhong Xichang, director of the SEC, acknowledged that the Nuwa service had no technological advantages over the Venus system.

"We also cannot compete with the market reputation of Microsoft," he said in a report published in the state-owned China Daily.

However, the company has established partnerships with more than 20 domestic electronics companies and plans to roll out the product later this year.

China has 317m television sets, 40m VCD players and 25 per cent telephone penetration, according to Ministry of Information Industry figures quoted in the report.

Mr Zhong suggested there was a great opportunity for development of the set-top box product: "We Chinese

should win a big share in such a large potential market."

Microsoft hopes the Venus project will expose millions more people to the internet and is working with some of the best-known names in the Chinese electronics market to develop the product.

Liu Chuanzhi, president of Legend, China's largest personal computer maker and one of Microsoft's partners in the Venus project, was quoted as saying: "The introduction of the Venus project will mean ordinary Chinese families can enjoy the internet in a cheap way."

In China's personal computer market, the rise of companies such as Legend has resulted in foreign PC makers losing market share to rapidly emerging domestic rivals.

Compaq Computer of the US, for example, was China's market leader in 1994 with a 21 per cent share of the market, but it now has 9 per cent while Legend has 14.5 per cent, according to Chinese market figures.

Recently, Hewlett-Packard and IBM have been offering desktop computers at sharply cheaper prices in order to win back market share from Chinese competitors.

Clinton 'failed' on China deal

By Mark Sussman and Nancy Dunne in Washington

US senators yesterday criticised the White House for failing to secure a deal with China on its joining the World Trade Organisation but said they hoped an agreement could still be reached.

Frank Murkowski, an Alaskan Republican, expressed concern that "lack of political will within the White House" had prevented President Bill Clinton signing a deal with Chinese Premier Zhu Rongji during a visit to Washington last week.

"The White House should not blame a poisoned atmosphere in Congress for killing a deal that they are too timid to put forward," he said at a hearing of the Senate finance committee. "A good economic deal may indeed have been sacrificed on the altar of political inexperience, incompetence or expediency."

Speaking at the hearing, Charlene Barshefsky, US trade representative, defended the decision to delay making a final deal. She said that while China had made a wide range of concessions during trade negotiations, several problems needed to be resolved. In particular, more work needed to be done on issues such as banking, securities and dumping regulations.

However, she expressed optimism that an agreement would be reached in the "not too distant future" and rejected the charge that China might walk away from the deal. "I do think the Chinese will continue to engage with us because they do see light at the end of the tunnel."

According to several reports, President Clinton and Premier Zhu virtually concluded a market access package but the US decided to wait until the domestic political atmosphere improved before announcing it.

NEWS DIGEST

SEMICONDUCTORS

Taiwan to investigate anti-dumping complaints

Taiwan has agreed to investigate an anti-dumping complaint by the island's semiconductor industry against US memory chip makers including Micron Technology. The investigation follows a series of similar actions by US chip-makers, including Micron, against Taiwanese rivals.

Analysts said it was not clear if the economics ministry's decision to investigate the complaint by the Taiwan Semiconductor Industry Association would result in punitive measures.

The ministry said it would make a final ruling in November on whether Micron and US chipmaking units of South Korea's Samsung and Hyundai Electronics dumped D-Rams, or dynamic random-access memory chips, in the Taiwanese market. US officials have been considering similar allegations against Taiwanese chipmakers.

Falling prices caused by over-capacity in the volatile memory chip market have sent many manufacturers into the red and prompted complaints of unfair pricing.

Mure Dickie, Taipei

PANAMA CANAL

Year 2000 alert for shipping

The Panama Canal is to insist that ships' computer-guided systems are Year 2000 compliant when they use the waterway at the beginning of next year. Vessel owners, operators or captains will have to show that ships' steering and propulsion systems and power plants will not fail due to embedded microchips not recognising the change of date from 1999 to 2000. Controls such as tug escorts could be imposed on vessels not able to demonstrate adequate computer systems.

Any "millennium bomb" problems on January 1 would be highly embarrassing given that they would come at such a crucial time for the canal. Its ownership and administration is due to transfer from the US to Panama at midday on December 31.

Miguel Rodriguez, the acting chairman of the canal's board of local inspectors of vessels, said: "Since we operate ships in confined spaces, we are concerned about the potential problems this might represent to the canal." Up to 40 ships use the canal each day, often passing through locks with barely a metre of clearance.

James Wilson, Panama City

POULTRY TRADE

Mexico puts pressure on US

Mexico has imposed phytosanitary restrictions on US poultry products in a bid to pressure the US into opening its market to Mexican livestock. US exporters say the measures will cost them \$50m-\$100m in lost trade. The new animal health regulations, which went into effect on Monday, are the first time Mexico has tried to restrict imports of livestock products. The rules require the US to test for a low grade form of avian influenza, a poultry disease. Mexico is the only country to require the testing procedures which are not compatible with US practices. Few producers are willing to make the costly transition, which they say has no scientific basis.

Andrea Mandel-Campbell, Mérida, Yucatán

ENVIRONMENT CASE ECOLOGY GROUPS WIN RULING IN BID TO SAVE TURTLES FROM BEING TRAPPED IN NETS

Legal wrangle engulfs US shrimp dispute

By Nancy Dunne in Washington

A coalition of US environmental groups yesterday said it had won an initial ruling from the US Court of International Trade (CIT) which could handicap US efforts to comply with a decision by a World Trade Organisation dispute settlement panel.

The ruling by the New York court puts the issue of national sovereignty against US obligations to abide by the WTO judgments - a conflict US trade officials try hard to avoid.

However, environmental groups forced the issue by appealing against the US plan to comply with the WTO ruling against US efforts to protect turtles from becoming trapped in nets.

Six of the seven species of turtles in the world are listed as endangered on the US Endangered Species Act list, the World Conservation Union Red list, and by the

Convention on Migratory species.

It is estimated that 150,000 turtles drown in shrimp nets each year.

However, in April 1998 a WTO dispute settlement panel upheld a challenge by India, Pakistan, Malaysia and Thailand against a US embargo on imported shrimp from nations without programmes which reduce the number of turtles caught in nets. The only known means of protecting turtles is through the use of turtle excluder devices, known as TEDs.

To satisfy the WTO panel, the State Department tinkered with its regulations and proposed allowing shrimp imports from countries without turtle protection statutes but which were willing to certify that individual shipments of shrimp were caught in nets using TEDs.

Environmental groups say the US can only provide real protection for turtles with



Turtle-safe shrimp nets in use off the coast of Georgia, US. Environmentalists object to a WTO ruling against a US ban on imports of shrimps caught with nets that can trap rare turtles

"nation-by-nation" standards, which require the use of TEDs by all trawlers.

"The CIT ruling will compel the US to return to nation-by-nation standards," said Peter Fugazzotto of the Sea Turtle Restoration Project, one of the groups which filed the case.

A State Department offi-

cial said the CIT ruling is likely to go to appeal.

In the meantime, the US will continue efforts to get a multilateral agreement among countries on the Indian Ocean to protect the sea turtle.

"Countries feel species protection is a sovereign issue and shouldn't be sub-

ject to the manipulation of the US," he said.

The multilateral approach was recommended by the WTO panel. The US attempted to get talks going before the WTO decision but was rebuffed. However, since the panel ruling there has been more support for negotiations, the official said.

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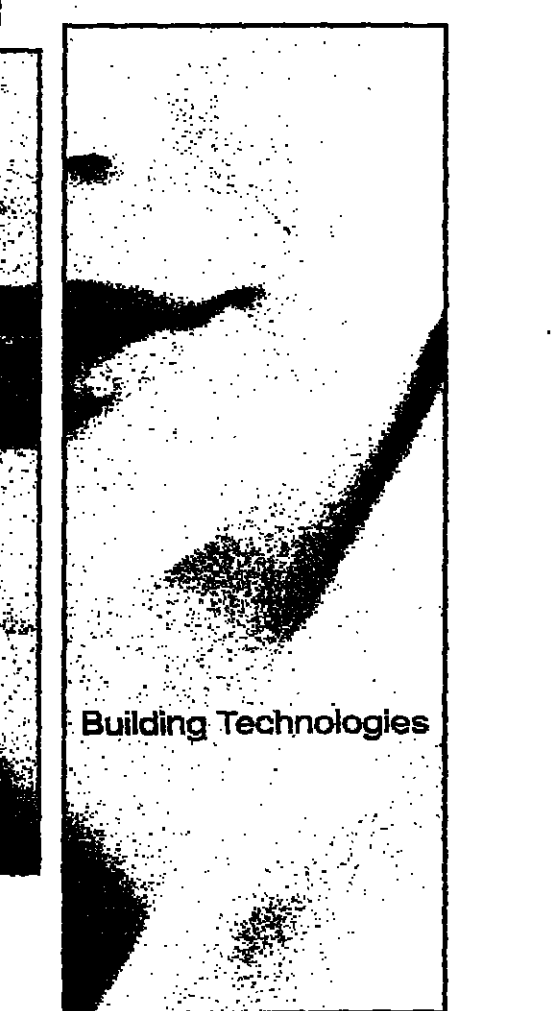
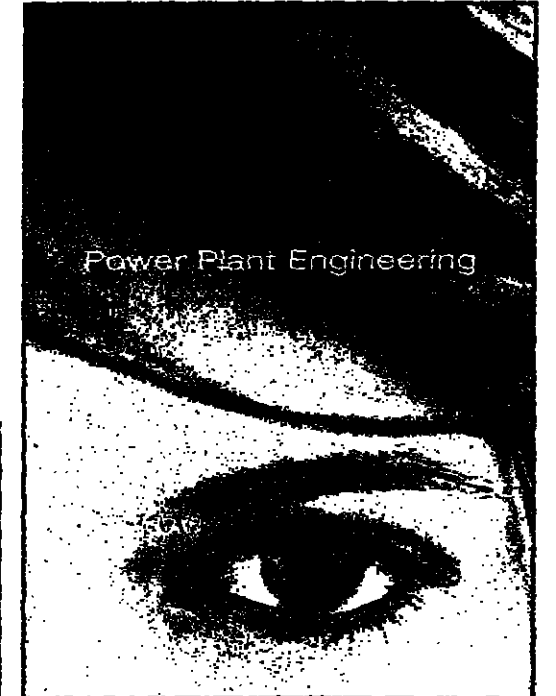
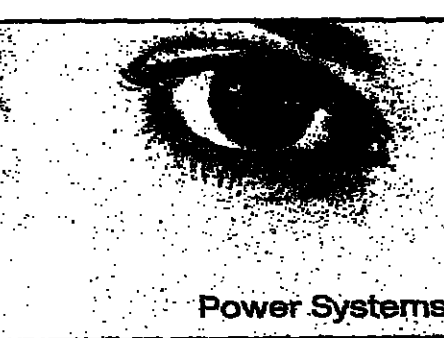
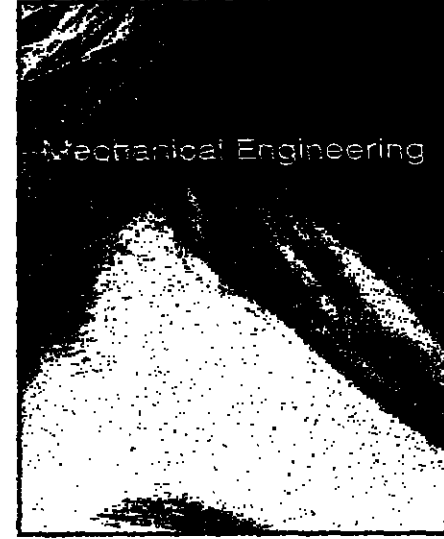
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ASIA-PACIFIC

China admits to 12,000 wrongful verdicts

By James Harding in Beijing

China yesterday offered an unusually frank assessment of the problems it faces implementing the rule of law, reporting 12,000 wrongful court judgments and prosecution of 7,000 judicial officials and law enforcement officers for bribery and abuse of power last year.

The show of transparency and self-censure in the Chinese legal system coincided with a statement from Bei-

jing defending China's record on human rights.

The State Council (cabinet) released a 13,000-word report listing improvements in China's human rights situation in 1998, a riposte to the US move this week to criticise Beijing at the UN Human Rights Commission's annual meeting in Geneva.

The Chinese human rights report, carried by the official Xinhua news agency, said that millions of people had been lifted from poverty.

with Tibetans being given a greater role in government.

But Beijing did not mention the government's crackdown on the banned China Democracy Party at the end of last year.

Leading pro-democracy activists who set up the largely symbolic opposition party were given prison sentences of between 11 and 13 years at the end of 1998 on charges of seeking to overthrow the Chinese state.

China, which argues that

meeting the economic and social needs of its huge population must take priority over political rights, conceded it had its faults but called for dialogue rather than confrontation on human rights. "The Chinese government is willing to learn from other countries' useful experience in promoting human rights."

On Monday, the US criticised China for continuing to harass and detain democracy campaigners.

Frank Loy, US under-secretary of state for global affairs, told the UN human rights body that, while there had been improvements, "a huge amount of progress remains to be made".

The mishandling of legal cases also reported yesterday was intended to show how China has "strengthened human rights protection efforts in every aspect of law enforcement".

China had nearly 1,500 cases involving illegal cus-

tody, forced confessions, retaliations or frame-ups, the official statement said. Government departments have also granted compensation to 161 litigants involved in mishandled cases and redressed excessive periods of detention in 729 criminal cases.

Courts had re-examined 4,560 cases altogether, finding misjudgments in some 12,000 cases. More than 11,600 cases had been corrected.

Malaysia tones down rhetoric in face-off with Singapore

Tensions have given place to sharing in today's defence exercises, writes Sheila McNulty

Malaysia and Singapore today launch joint defence exercises that represent a sharp turnaround from last year, when it seemed they were about to fight each other.

The exercises are to be conducted in the context of the Five Power Defence Arrangements (FPDA), suspended last year when Malaysia started its four partners by withdrawing from regular exercises in August saying it would reassess its membership.

Kuala Lumpur gave the economic crisis as the reason; diplomats felt sure that its insecurity compared with Singapore, which has fared better throughout the crisis, was a factor.

Malaysia cited tensions with Singapore over a long list of disputes, ranging from Malaysia's refusal to close a railway station on Singapore's territory to Singapore's refusal to loosen curbs on the release of money Malaysian workers contribute to Singapore's national pension fund.

Malaysia even went so far as to seize control of air space it had shared with Singapore for decades.

With the administration of Mahathir Mohamad under pressure after the sacking of Anwar Ibrahim, his popular deputy, analysts say he used Singapore as a bogeyman to stoke nationalism and rally support.

Diplomats believe Singapore heightened its guard when relations were most strained, though Goh Chok Tong, its prime minister, denied that in an interview, playing down the significance of recent efforts to upgrade its armed forces.

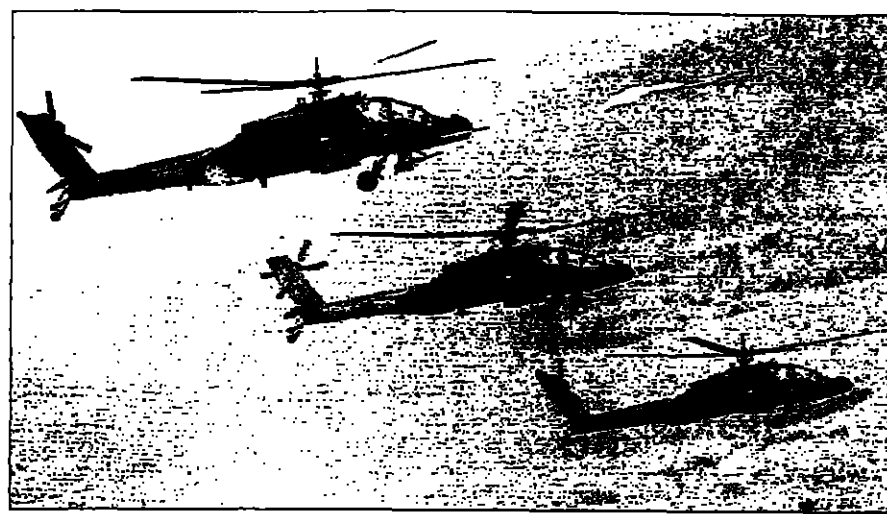
In March, Singapore agreed to buy eight US-made Apache attack helicopters and shipped eight jet aircraft to France so its pilots could train in Europe.

"We have a philosophy of constant expenditure every year," Mr Goh said. The defence ministry tries to keep it to about 3 per cent of gross domestic product, which for 1998-99 amounted to S\$7.3bn (US\$4.3bn).

"Equipment has to be replaced every year, so there is a cycle for replacing aircraft, ships and so on. If we haven't got the funds, we'll not be replacing them. Since we have the funds, the programme of replacing them carries on."

Not only do such regular purchases keep Singapore prepared, but its numerous training missions abroad serve to tie in foreign countries to the defence of the city-state's 3m people.

Singapore took another big step early in the economic



Singapore agreed to buy eight US-made Apache attack helicopters in March

crisis when it offered the US naval berth facilities.

Teo Chee Hean, second defence minister, said Singapore had long believed the US presence in the Asia-Pacific region was vital for stability.

Diplomats say security relations between Singapore and the US are growing better. Malaysia meanwhile, is strengthening ties with Russia. They were reported to have signed a pact this

month to increase defence co-operation.

Abdullah Fadil Che Wan, Malaysia's deputy defence minister, told the local media that the country was being forced to cut weapons purchases and production by up to 30 per cent because of the economic recession.

Last year's budget set aside M\$8.73bn (US\$2.3bn) for security and defence. The Defence Ministry was also reducing the intake of regu-

lar soldiers to focus on building voluntary units.

But despite being forced to admit it is cutting back while Singapore forges ahead, Malaysia has toned down its rhetoric against its neighbour.

Abang Abu Bakar Abang Mustapha, defence minister, says Malaysia takes seriously the FPDA exercises and wants to build them into its defence strategy. So this year's games will go on.

Malaysia prepares for Anwar verdict

By Sheila McNulty in Kuala Lumpur

Malaysian police armed with batons took up position last night around the High Court in Kuala Lumpur, where a judge is to announce his verdict today in the politically charged case of Anwar Ibrahim, the sacked deputy prime minister.

A truck mounted with a water cannon was parked nearby to break up any demonstrations. But as dusk turned to darkness, the tens of thousands who had taken to the streets in protest after Mr Anwar was sacked for being "morally unfit" to succeed Mahathir Mohamad as prime minister were nowhere to be seen.

The mass rally and subsequent candlelight vigil his supporters had announced would begin before sunset did not materialise until close to midnight, and even then only 300 people turned out.

They appeared suddenly on a back street behind the courthouse and, away from the police, lit candles and unfurled a long banner of pro-democracy slogans, including "Free the People".

As they chanted *reformasi*, or reform, into megaphones, a dozen police moved in to break them up. The protesters marched away down the street and those driving by honked their support.

While the crowds have thinned, the impact of Mr Anwar's saga on the people of Malaysia remains significant. His beating in detention by Abdul Rahim Noor, who was then chief of police, and the charges of committing sexual misdeeds and abusing his power to conceal them subsequently filed against him have weakened the consciousness of what for years had been a largely apolitical people.

Mr Anwar insists the charges are part of a political conspiracy to keep him from challenging the 18-year reign of Dr Mahathir. The case has divided the nation and split Dr Mahathir's ruling UMNO party while emboldening the normally cautious opposition to speak out aggressively against the administration.

But how much of a role Mr Anwar can personally play in continuing the people's political education will depend on the verdict. He has so far been tried on four counts of abuse of power, each of which carries a maximum penalty of 14 years in jail and a M\$20,000 (US\$5,280) fine. Mr Anwar says he expects to be sent to jail for two to four years. Six more charges are pending.

NEWS DIGEST

CEASEFIRE URGED AS VIOLENCE GROWS

Indonesia offers to mediate in East Timor

Indonesia yesterday called for a ceasefire and offered to mediate in East Timor, where an escalation of violence between proponents and opponents of independence has threatened plans for a vote on the issue.

Alli Alatas, foreign minister, leaving a meeting with President B.J. Habibie, said a commission of officials and Timorese faction leaders would be formed to negotiate an end to hostilities and allow for a vote on an autonomy proposal drafted by Jakarta. Mr Habibie has vowed to let East Timor secede if the offer is rejected.

Clashes, some involving Indonesian military, escalated after a massacre of pro-independence activists in the town of Liquica and a subsequent call to arms by Jose Alexandre "Xanana" Gusmao, the jailed rebel leader.

Diplomats in Jakarta believe Indonesia's military has participated in attacks on pro-independence groups in an effort to sabotage talks between Mr Alatas and Jaime Gama, his Portuguese counterpart, in New York on April 22.

Separately, Aspar Aswin, West Kalimantan governor, said yesterday that thousands of people who had fled ethnic violence in Indonesian Borneo would be relocated.

More than 30,000 people who had fled to the provincial capital Pontianak from the Sambas region, about 875 km (545 miles) north of "will be relocated to an island near Pontianak", he said. Sander Thoenes, Jakarta

FIXED-LINE SERVICES

Taiwan drafts telephone rules

Taiwan has drafted rules under which local and international firms can bid to operate fixed-line telephone services, ending the state's monopoly, the telecommunications regulator said yesterday. Under the draft rules, which still need ministerial approval, bidders must have paid in capital of T\$40bn (US\$1.2bn). Some potential bidders had complained that the capitalisation requirement was too high and proposed halving it to T\$20 billion.

Some analysts say it is difficult to say how much the market is worth, and it could take up to 10 years to break even. However, they add, the market has the potential to be highly lucrative. Reuters and Mure Dickie, Taipei

TOO EARLY TO SAY RECOVERY IMMINENT

Japan's economic slide halted

Japan's economic slide has halted but it is too early to say that a recovery is imminent, the Economic Planning Agency said yesterday. Its monthly report, echoing comments last month, said: "As private demand is weak, the economy remains in an extremely severe condition. But, supported by various government policy measures, it is stopping its decline."

The agency gave a slightly improved view of housing investment and financial market conditions but was more negative on jobs.

Takashi Otori, head of domestic economic affairs at the agency's research bureau, said the main prop supporting the economy continued to be the government's huge public works projects, and their effects would last at least until autumn.

The Bank of Japan mirrored the EPA's view. Reuters, Tokyo

WATER-SHARING AGREEMENT WITH INDIA

Bangladesh faces shortage

Bangladesh may run short of water at the end of this month because of the water-sharing arrangement with India for the Ganges river, Abdur Razzak, flood control and water resources minister, said yesterday.

Unless it rains the Indians will not be able to fulfil their quota for water under the deal implemented 18 months ago. Mr Razzak said following a meeting of the Joint Rivers Commission in New Delhi at the weekend.

Farmers in some areas of Bangladesh already say that crop yields may be down 10 to 12 per cent because of a shortage of irrigation water. But Mr Razzak said India had also agreed to share the water of a second river, the Teesta, and six other rivers. David Chazan, Dhaka

BJP believes it will survive vote

By Mark Nicholson in New Delhi

India's ruling Bharatiya Janata party said yesterday the government could scrape through a tight vote of confidence if, as appears likely, a coalition partner carries out its threat to withdraw support.

Such a vote could swiftly follow tomorrow's resumption of the budget session of parliament if J.Jayalalitha, the movie starlet turned politician, formally withdraws the backing of the 18 parliamentarians in her Tamil Nadu-based AIADMK party.

The colourful and politically steely Ms Jayalalitha flew into Delhi on Monday from her south Indian base, complete with 48 suitcases, promising to meet opposition politicians and "find a good and viable alternative to the present government".

Her threat, though merely the latest in a series since she helped form India's coalition government a year ago, poses the most serious threat yet to the frequently fractious BJP administration.

After Ms Jayalalitha failed to persuade Atal Behari Vajpayee, prime minister, to sack George Fernandes, defence minister, and set up a parliamentary inquiry into Mr Fernandes's recent dismissal of India's navy chief, she withdrew her party's ministers from the coalition cabinet.

Earlier demands have included that the BJP sack the incumbent Tamil Nadu state government, her chief political rival. Analysts in Madras, the

state capital, say Ms Jayalalitha's current moves spring from frustration that the BJP has not met all such demands in the past year.

"Since the BJP is not seen to be obliging, she's decided it's time to bring them down," said Cho Ramaswamy, a political analyst in the city.

Yesterday, from a base in Delhi's five-star Maurya Sheraton hotel, Ms Jayalalitha began a series of political meetings which are likely to include Sonia Gandhi, leader of the Congress party, and K.R. Narayanan, India's president.

Ms Jayalalitha and Mrs Gandhi, who is seeking to rebuild India's oldest party into a resurgent political force, last week shook hands at a highly publicised Delhi "tea party", a gesture of reconciliation the Tamil leader described as symbolising an imminent "political earthquake".

Congress, the second biggest party in parliament, has since remained publicly coy about building any future and alternative coalition with Ms Jayalalitha, with whom it has been an ally in the past.

However, BJP officials claimed the government could soldier on without Ms Jayalalitha's 18 MPs, even given its already slender parliamentary majority.

"We have enough support, we will demonstrate it as and when questioned," said Venkaiah Naidu, party spokesman. "We are getting positive indications of support from parties that want a stable government for this country."

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Algeria's Islamic party may be absent from the election but it is far from forgotten

It is seven years since its imminent election sparked Algeria's bloody civil conflict. Tomorrow no official Fis candidate is standing for president, but no candidate can ignore the party. **Roula Khalaf reports**

The Islamic Salvation Front is supposed to be dead and buried. The party whose Islamist ideology and populist message captured Algerians' feelings of discontent and threatened to sweep away the military-backed regime was banned more than seven years ago. Since then, the Fis has been demonised and blamed for much of the violence that has ravaged the North African country.

But as Algeria prepares to elect a president tomorrow, it finds the Fis is still the ghost at the banquet. The election is dominated by candidates calling for a political solution to Algeria's crisis, who favour in one way or another, inclusion of at least some of the former Fis members in politics. Even Abdelaziz Bouteflika, the former foreign minister seen as the army's candidate and the man most likely to succeed Liamine Zeroual as

president, says he is willing to talk to former Fis representatives, though he has no intention of rehabilitating the party.

Encouraged by the discourse, Fis leaders have seen in the election a chance to end their political marginalisation and are backing Ahmed Taleb Ibrahimi, one

remains a fond memory as the only movement that dared to challenge the regime. The other is a sigh of relief that a party whose existence and ideology led to so much bloodshed can no longer threaten Algeria.

At the height of its popularity, the Fis was a nebulous movement which Algerian sociologist Lahouari Addi refers to as "a sentiment, a culture".

With charismatic leaders and a radical anti-regime rhetoric, it managed to capitalise on the political and

many blows. Its leaders are either in jail, under house arrest or banned from political activity. Its armed wing declared a ceasefire more than a year ago, and has received virtually nothing in return, in spite of promises of concessions by the regime. The truce was negotiated with the armed wing directly, bypassing the political leadership and it led to splits within the party.

Reopening dialogue with the Fis also is no longer the only prerequisite to national reconciliation in Algeria. Allowing some part of the movement to play a role in Algerian politics, again would be important to healing the political crisis and removing any legitimacy

armed groups may claim for continuing the violence. But even if the Fis were to form a political party, this alone would not end the killings by independent shadowy groups or substitute for a transition to democratic civilian rule.

The debate over the Fis is a false debate, the problem is now much broader than the Fis," says an official close to Mouloud Hamrouche, a leading



An woman passes election posters in Algiers. Seven candidates are contending to give Algeria its first civilian leader since 1965

AP

candidate in the election.

"Algeria needs an opening of the political system and an end to the emergency rule. Then, all those who deny violence should be allowed to express themselves, including those who were Fis supporters."

Indeed, it is in large part because of the failure to allow the emergence of strong opposition parties and to alleviate social mis-

ery that the Fis continues to haunt Algeria.

This was highlighted last week when the leadership of the main legal Islamist political party promoted as a docile alternative to the Fis lined up behind Mr Bouteflika in the election. The move was in part aimed at taking votes away from Mr Ibrahimi and Abdallah Djballah, another independent Islamist candidate.

The Fis has made a symbolic gain already by showing that even while banned it could try to influence the political scene and back a candidate. Some Fis representatives are now harbouring the hope that even if Mr Bouteflika is elected they would get something out of this poll. Having considerably mellowed, most no longer dream of a return to 1991, and would be happy to

form a new party under today's restrictive constitutional rules.

Whether the army command is ready for such a move is uncertain. But stripped of its populism and the leaders that moved the crowds, and having accepted that violence is not a viable alternative, a smaller, more moderate Fis is not likely to pose any threat to the Algerian regime.

Concern over emerging market rescue

By Richard Waters in New York

Any attempt to force private sector lenders to take part in official international bailouts could stall the financial recovery of troubled emerging market countries, a group representing leading international banks and bondholders said yesterday.

Any such move would scare lenders away at the very moment when they were most needed by countries looking for a way to return to the international capital markets, said Charles Dallara, managing director of the Institute of International Finance.

His comments came as the organisation published its own thoughts on how the world's financial system could be made more stable after the turmoil of the two years. Its main recommendations: that it was up to individual countries to build better relationships with their foreign creditors and to reach voluntary, case-by-case resolutions to their private debt problems.

In an open letter to finance ministers and central bank governors ahead of this month's World Bank/IMF meetings in Washington, the IIF warned of the dangers of trying to "bail-in" private sector creditors in any official rescue package.

Such efforts would be "misguided" and "likely to jeopardise" a country's

access to the financial markets for some time, the group warned. It also repeated its opposition to efforts by the Paris Club of official lenders to force Pakistan to reschedule its private bond market debt.

The IIF claimed that it was not opposed in all cases to renegotiations of eurobond debt, particularly since such securities have come to represent a much large portion of the external debt of emerging market countries. It added, though, that any such moves should lead to voluntary solutions like debt exchanges or refinancings.

"Ninety per cent of the flows [of new capital to the emerging markets] are coming from the private sector - it is impossible for the public sector to solve this on their own," said Bill Rhodes, vice chairman of Citigroup, and the bank official who oversaw the recent voluntary agreements among international banks to maintain credit lines to South Korea and Brazil.

The lack of formal private sector debt restructurings during the emerging market crisis that has swept from Asia to Russia and Latin America has raised complaints in some official circles that private lenders have effectively been bailed out by the developed nations' taxpayers.

World Bank tensions, Page 10

Early warning forum to meet

By George Graham, Banking Editor, in London

Regulators, central bankers and finance ministry officials are to gather in Washington today for the first meeting of the financial stability forum, a new body set up to improve co-ordination and act as an early warning system for financial market crises.

The meeting will be opened by Hans Tietmeyer, president of the German Bundesbank, who recommended the creation of the forum in a report for the Group of Seven finance ministers after last year's market upheaval.

The forum, whose creation was spurred by the turmoil that followed Russia's default on its domestic debt and the near-collapse of the Long Term Capital Management (LTCM) hedge fund, will subsequently be chaired by Andrew Crockett, general manager of the Bank for International Settlements (BIS).

"It would be wrong to consider the forum a crisis management mechanism. Its purpose is to contribute to a proper functioning of markets," Mr Tietmeyer told VWD, the German news agency.

Hedge funds will be one of the first items on the

agenda. Bank regulators meeting in the Basle Committee, under the auspices of the BIS, as well as securities regulators in the International Organisation of Securities Commissioners (IOSCO), have been looking at ways of avoiding a repeat of LTCM's problems.

Though regulators are sceptical about regulating hedge funds directly, they have spent out ways of ensuring that the regulated banks and securities firms which trade with them monitor their exposure to hedge funds more closely.

The forum's structure is already facing criticism, because it is limited to G7 countries and to international institutions such as the International Monetary Fund.

"Its success will depend on its moving very quickly to broaden participation beyond the G7 and involve major emerging market countries on an equal basis," said Alice Rivlin, vice-chairman of the US Federal Reserve.

"This is, of course, hard to do without making the forum unmanageably large, but unless a way is found to do so, the forum will be an anachronism before it gets started."

Personal View, Page 10

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BRITAIN

JOBS BLOW FOR LABOUR PARTY POLL CAMPAIGN

Kvaerner puts Scottish shipyard up for sale

By Andrew Parker, Brian Groom and James Buxton

The governing Labour party suffered the first serious blow to its campaign for elections to the forthcoming Scottish parliament yesterday when the last merchant shipyard on the upper River Clyde was put up for sale.

But Donald Dewar, chief minister for Scotland, told the Financial Times that people should not "write off shipbuilding in a final way" following the decision by Kvaerner, the Anglo-Norwegian group, to sell its Govan yard and Clydebank engineering works in the city of Glasgow.

Mr Dewar, announcing a government taskforce to assist the search for a buyer, said: "I don't know whether we will be successful. All I can say is we will give it our best shot. I heard somebody talking about the end of the Clyde. Not so. I would hope Govan will be part of it. But leaving that on one side, it's not the end of the Clyde."

He pointed to new orders

for Ferguson, a merchant shipbuilder on the lower Clyde, a scheme for a new dock terminal at Port Glasgow and recent jobs created by US financial services companies.

Up to 2,000 jobs could be lost in Glasgow because of Kvaerner's decision to withdraw from shipbuilding. Worldwide, 13 yards have been put up for sale.

The Scottish National party - which is trailing Labour in the battle for control of the parliament, according to opinion polls - said the Kvaerner decision was a "severe blow" to Govan. It accused the government of failing to show the necessary commitment to save the yard.

Mr Dewar, insisting the Scottish economy was in good shape, said: "If you are worried about the future of Scottish industry, the road from independence would be littered with debris. It would create an enormous amount of uncertainty."

He claimed jobs at Rosyth dockyard and the Marconi



End of the shift: a shipbuilder leaves the Govan yard after working on the Crystal Ocean

Marine naval yard on at "terminal risk" if the SNP won the election, on May 6.

Mr Dewar insisted the Scottish Labour party would have the freedom to pursue policies opposed to those adopted by the UK Labour party. "If we decide to go our own way, and the essence of devolution is the ability to

do that, then we are entitled to do so," he added.

But he said a Labour-run Scottish administration would retain "a measure of control" over business rates after planned reform, to ensure local councils could not put at risk the competitive position of Scottish companies.

Mr Dewar welcomed the

fact that the Scottish parliament could drum up public support for elected regional government in England.

He also acknowledged there could be a new assessment of public need across the UK in the medium to long-term, which might lead to a reduction in the Scottish parliament's £15bn (£24bn) budget.

Price war erupts in mobile phone market

By Christopher Price

A fresh price war erupted in the mobile phone market last night when One-2-One, the mobile phone network, slashed call rates and simplified tariffs.

The company is also launching the industry's first e-mail service.

Analysts said the price cuts of up to two-thirds on peak rate consumer calls would make One-2-One the cheapest network by around 20 per cent, ahead of Cellnet, Orange and Vodafone.

Orange said it was "very likely" to match One-2-One's tariffs but would issue a statement when it had studied the One-2-One move.

Tim Samples, One-2-One managing director, insisted the group's initiative was aimed at attracting fixed-line customers from British Telecom, the former state monopoly, rather than taking market share from the other mobile operators.

"They may follow us in these moves, but our main target is BT," he said. "We want to appeal to that part of the market that does not have a mobile phone because of either the tariff complexities or the prices."

The company is introducing a flat tariff for contract and e-mail phone customers. It is also abolishing any differentiation between local and national calls. This will make it cheaper than BT's standard fixed-line charges in some cases.

The e-mail service will enable users to send and receive e-mail with their handsets, using the technology that underpins text messaging services.

Mr Samples said One-2-One aimed to increase the mobile industry's penetration from around 25 per cent, or 16m users, to 50 per cent by 2001.

BT said customers already benefited from reductions of as much as 30 per cent through discount schemes. "We would ask our customers to look at their total bill, not just one or two areas where One-2-One claims to be the cheapest," it said.

On the sale of the business, Mr Samples said there had been "significant" interest from European and US telecom groups. He added that a public offering was still being considered. Analysts estimate the company, owned by Cable and Wireless and Mediaset, could be valued at £11bn (£17bn).

NEWS DIGEST

SHIPBUILDING

German yard bids again for QE2 refit contract

A German shipyard that refitted the QE2 in 1994 and led to what some passengers described as "the cruise to hell" is bidding to win another contract with the Cunard flag-ship, it was disclosed today. Hamburg's Blohm and Voss is one of three companies competing for the QE2's (\$31m) refit and refurbishment contract for the QE2 this November. Cunard paid out millions of pounds in compensation to passengers when the first transatlantic cruise following the refit resulted in numerous problems on board. There were complaints of dark brown water seeping out of taps and toilets, unfitted carpets and cables strewn around.

But Cunard stressed today that it did not blame Blohm and Voss for the problems. Competing with the Hamburg company for the latest refit contract are Bremerhaven's Lloyd Werft yard and Southampton's A & P ship repair and conversion company, which carried out a successful £12m QE2 refit in 1996. A top design firm - Sweden's Tiberg Design - has been appointed for the interior design and refurbishment work.

BRUSSELS BEEF BAN

Experts examine abattoirs

European Commission veterinary experts are inspecting UK abattoirs this week as part of efforts by the European Union to lift a three-year ban on UK beef exports. EU agriculture ministers have already given political agreement for an end to the ban imposed after UK scientists identified a potential link between BSE - mad cow disease - and the new variant of Creutzfeldt-Jakob disease, the fatal human brain condition.

Exports cannot resume until the vets approve procedures for handling the meat. Administrative procedures mean it is unlikely that overseas sales can begin for several months. Mike Smith, Brussels

DIGITAL SATELLITE TV

BSkyB plans business service

British Sky Broadcasting, the satellite broadcaster, is talking to banks and retailers about offering them an exclusive business television service using digital technology. BSkyB has talked to Midland Bank and BHS, the retailer owned by Storehouse, about developing a specially tailored service for their customers and staff. It has also talked to representatives of the travel industry. Sky Business, a new division, will develop the project. The company announced yesterday that it was offering the 30,000 pubs and clubs that subscribe to its analogue service a free digital system. It said it would freeze the price of subscriptions for at least 12 months from September. BSkyB has previously alienated some pub owners by raising prices. Cathy Newman, London

BANKING

Competition review widened

The review of competition in the UK banking sector is to be widened to include electronic commerce and consumer issues. Don Cruickshank, leader of the review, said yesterday. He also indicated he would not be deflected from his two main areas of concern - the supply of credit to small businesses and the money transmission market - following the responses he had received to the consultation document launched in January. Although there would be "no major changes in the overall scope of the review," e-commerce and its inter-connection with the money transmission market would be included. He said the review would continue to look at the supply of credit to small businesses, even though many submissions identified no problem. Christopher Brown-Humes, London

POLITICS

Local election battle starts

The biggest battle for local government seats before the next general election began in earnest yesterday, with the opposition Conservative and Liberal Democrat parties following Labour in launching their campaigns. There will be elections on May 6 in most of England, except London, and throughout Scotland and Wales. They are the most extensive polls of the four-yearly local government electoral cycle.

The Conservatives suffered their worst local government results in history when the seats were fought four years ago. Labour and the Liberal Democrats look certain to suffer losses in traditional Conservative areas.

But the Conservatives' continuing poor performance in opinion polls leaves party officials worried that insufficient gains could ignite doubts about William Hague's leadership. Alan Pike, London

SHAKESPEARE

Rose theatre relaunched

The Rose theatre beside the River Thames in London, which saw the premieres of plays by Marlowe and Shakespeare, is being re-launched 10 years after its discovery by archaeologists. The Rose has achieved global fame following the success of the Oscar-winning movie *Shakespeare in Love*. Many of its scenes took place in the reconstructed Rose, acquired after filming by Danny Jenkins, who won an Oscar for her role as Queen Elizabeth I.

Visitors can stand on the spot occupied by the balcony and stare down at the stage area. An appeal launched yesterday by the Rose Theatre Trust hopes to raise £9m (£12m) to enable further excavation of the site and a better exposition for the public. Chris Smith, the chief heritage minister, was at the launch and indicated that an appeal for National Lottery funding to develop the Rose would be viewed favourably. The Rose, put out of business around 1605 following the success of the Globe, has already yielded much information about the theatre in Shakespeare's day. Antony Thorncroft, London

Battery recycling may interest Japanese

By Peter Marsh in London

A group of Japanese electronics producers is in talks with a UK technology company about recycling lithium-ion batteries, an energy storage device that is difficult to dispose of without creating environmental hazards.

AEA Technology has approached companies such as Sony, Matsushita and Sanyo about the UK compa-

ny's technique for recycling these batteries - worldwide sales of which are projected to reach about \$2bn this year. The rechargeable batteries are relatively light, small and powerful, making them suitable for new generations of mobile telephones, camcorders and computers.

About 90 per cent of the batteries are made by Japanese companies, including those to which AEA is talking.

In the past two years, AEA

- a quoted company formed from the previously state-owned UK Atomic Energy Authority's laboratories in Oxfordshire - has developed a UK pilot plant for recycling lithium-ion batteries. It is now keen to license the design to battery companies worldwide.

AEA, which holds a number of patents on lithium-ion manufacturing technologies, is already building a £12m (£19.3m) plant in Thurso,

Scotland, to make specialist versions of the devices, for use by organisations such as the armed forces. It is doing this in conjunction with two Japanese partners - Mitsubishi Materials and Japan Storage Battery - which between them hold 45 per cent of the venture with AEA owning the rest.

Rob Neat, managing director of AEA's battery business, said his company's recycling scheme was an

advance on rival ways of recycling lithium-ion batteries, devised by research groups in Japan, the US and continental Europe.

The AEA process uses a mixture of chemical and electro-chemical processes to separate constituents of lithium-ion batteries such as lithium salts, organic compounds and cobalt-based substances. These can be purified and re-sold at a profit, said Mr Neat.

Sinn Féin rejects terrorist arms proposals

By John Murray Brown in Dublin

The crisis in the Northern Ireland peace process deepened yesterday with Sinn Féin, political wing of the Irish Republican Army, formally rejecting compromise proposals on terrorist arms put forward by the British and Irish governments earlier this month.

As parties reconvened in Belfast, Northern Ireland's principal city, to discuss the joint declaration, Michel McLoughlin, Sinn Féin's chairman, accused the two governments of "a Pontius Pilate act" in "renegeing" on its responsibilities to implement last year's Good Friday peace agreement.

In the face of continuing stalemate, London and Dub-

lin had proposed that Sinn Féin could take its seats as ministers in the executive after some IRA arms were "put beyond use" as part of a collective act of reconciliation to honour all victims of the Troubles.

Mo Mowlam, chief minister for Northern Ireland in the UK government, warned Sinn Féin and the pro-British Ulster Unionists that

if they continued to "fight their own corner" the executive would not be set up.

She said: "We can't impose an outcome. We will do everything we can to help but unless the parties realise that just fighting their own corner is not going to be enough, it's not going to work."

She added: "You cannot get an executive without

both sides agreeing. We are only going to move this forward if the pro-agreement parties make this work."

But Mr McLoughlin said the proposed formula "moves away from the Good Friday agreement and makes the transfer of power and the establishment of the institutions conditional on the delivery of IRA weapons."

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NOTICE OF MEETING

We have the pleasure of inviting you to attend the Annual General Meeting of shareholders, which will be held on April 22, 1999 at 11.00 a.m. at the registered office of 47, boulevard Royal, L-2449 Luxembourg, with the following agenda:

1. Presentation of the reports of the Board of Directors and of the Auditor.
2. Approval of the balance sheet, profit and loss account as of December 31, 1998 and the allocation of the net profits.
3. Discharge to be granted to the Directors for the financial year ended December 31, 1998.
4. Action on nomination for the election of the Directors and the Auditors for the ensuing year.
5. Any other business which may be properly brought before the meeting.

The shareholders are advised that no quorum for the items of the agenda is required, and that the decisions will be taken at the majority vote of the shares present or represented at the Meeting. Each share is entitled to one vote. A shareholder may act at any Meeting by proxy. Proxy forms are available upon request at the registered office of the companies.

By order of the Board of Directors

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By order of the Board of Directors

UK commercial vehicle registrations: March 1999

	Mar 1999	Mar 1998	Jan-Mar 1999	Jan-Mar 1998
	Volume	% chg	Volume	% chg
Total market*	38409	24.3	100.0	100.0
Imports	26134	45.0	68.0	68.0
Small vans (up to 1.8 tonnes)				
Total	11372	24.4	100.0	100.0
Imports	6955	50.5	60.9	60.9
Ford	3289	-3.4	28.7	28.7
Vauxhall (GSM)	2458	0.0	21.5	21.5
PSA Peugeot Citroën	1376	54.4	12.1	12.1
Renault	1784	194.3	15.7	15.7
Medium vans & pick-ups (1.8-3.5 tonnes)				
Total	20034	32.6	100.0	100.0
Imports	11849	51.2	59.1	59.1
Ford	6650	5.1	33.2	33.2
Mercedes-Benz	2364	32.7	11.7	11.7
LDV	2145	21.0	10.7	10.7
Volkswagen	1488	28.7	7.5	7.5
Other Peugeot	1028	67.6	5.2	5.2
Peugeot	584	59.4	2.9	2.9
Fiat	1007	87.6	5.0	5.0
Nissan	1123	197.1	5.6	5.6
Isuzu	698	24.5	3.5	3.5
Trucks over 3.5 tonnes				
Total	5832	17.9	100.0	100.0
Imports	4345	26.3	74.5	74.5
Leyland Daf (Paccar)	880	-4.9	15.1	15.1
Isuzu Group *** (Fiat)	1075	5.3	18.4	18.4
Mercedes-Benz (Güterkraft)	955	25.3	16.4	16.4
Volvo	794	48.2	13.6	13.6
Scania (Iveco)	517	13.9	8.9	8.9
MAN	480	13.8	8.3	8.3
ERF	288	-7.8	4.9	4.9
Renault	311	38.5	5.3	5.3

* Figures in brackets indicate re-exports. ** Includes buses and light four wheel drive utility vehicles. *** Isuzu Group includes Isuzu, Hino, and Daihatsu.

Introduction of the "T" registration plate on March 1 brought a big boost to the light commercial vehicle market. Registrations of light and medium vans - those up to 3.5 tonnes - in particular rose sharply. Birmingham-based LDV reported its best March ever.

Scientists face green transport test

By FT Reporters

Leading scientists will have salary increases of several thousand pounds if they use bicycles or buses to go to work.

Scientific Generics, one of the UK's biggest technology consultancies, is offering to make the payments in a bid to reduce objections from local residents to the extra traffic generated by its expansion.

The company, based 13km outside the university city of Cambridge, said it would make the payments if it was allowed to proceed with its £5m (£8m) plan. The expansion would involve doubling the number of employees to 400.

But local environmental groups dismissed the proposals. The Green party said: "Giving the company planning permission would still be detrimental to the environment on balance. There's no guarantee that

people would take up the company's offer."

A spokesman for John Prescott, deputy prime minister, said he welcomed any scheme to reduce car use, but any planning decision would have to take into account all circumstances.

But the proposal fits with Mr Prescott's efforts to encourage cycling, and integrate planning and transport decisions. Scientific Generics' scheme would include car-sharing in which employees would be linked, via their computers, with software that works out where colleagues are going and what time they are leaving. The company could also buy bicycles for employees while a fleet of minibuses, monitored by satellites, could also be deployed.

The company has sales of £18m a year, with many clients in continental Europe.

The Italia
job on
shakespeare

Arts
Guide

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THE ARTS

THEATRE IN MILAN

The Italian job on Shakespeare

Alastair Macaulay reviews new productions of 'The Merchant of Venice' and 'Hamlet'

Il vostro nome è Shylock? Milan (a name that in Shakespeare's plays is pronounced with the stress on the first syllable) possesses two of Italy's leading five theatre companies: both of which at present are playing Shakespeare. The Piccolo Teatro is presenting *The Merchant of Venice* (Il Mercante di Venezia) at the old Piccolo. Meanwhile the Teatrifabrizia, is giving *Hamlet* (Amleto) at the Teatro di Portomansia. I watched both last weekend, and with

Belmont is period-dress. The difference between Shylock and the other modern-day Venetians is minimal - the full nature of the Christians' anti-Semitism only becomes forcibly apparent during the trial scene, visibly crushing Shylock - but Bassanio has to transform himself drastically into a Renaissance courtier to woo Portia (in Italian, Porzia). In the final scene, he is devastated to find that Portia has taken the liberty of becoming a man, and a successful man, and in Venice. He, Bassanio, flounces out, slamming a door after him. Although Portia soon follows him, it is unclear whether the marriage will survive. This might be revealing - England has seen reinterpretations of the play during the 1990s more radical than this (some successful), especially in terms of reinterpreting its gender politics - but the theory is more interesting than the practice.

What a difference it makes when a director puts all the focus on his actors - as in 'Amleto'

markedly different reactions.

How come Stéphane Braunschweig now passes in Europe as a Shakespearean director of consequence? In recent years, Britain has seen both his Francophone staging of *The Winter's Tale* and his Anglophone account of *Measure for Measure*. Both were cerebral, analytical, static affairs. Alas, despite the presence of one of Italy's leading actors as Shylock, the same is true of his new Italianophone *Mercantile di Venezia* at the Piccolo. (Italian translation by Agostino Lombardo.) His spirit is especially alien to Shakespearean comedy and to the line-by-line mobility of Shakespeare's thought.

No actor makes a great impression in a Braunschweig production. The director predominates alone. His sets physically restrict his actors, and often coop them onto the apron of the stage. His Venice is modern-dress, his

Shylock is Roberto Herlitzka, the best actor of the cast. He catches Shylock's cunning and his wit. The way he folds to the floor at the end of the trial scene makes some impression. But neither this nor anything else about his performance exert great force, because Braunschweig will not let them.

What a difference it makes when a director puts all the focus on his actors! Much about the Teatrifabrizia *Amleto* might seem whacky, and certainly the expressionistic production - directed by Elio de Capitani - is wholly unlike almost every *Hamlet* seen in London in recent years. But everything here seems to frame and complement the actors' work. (The Italian translation - in the hendecasyllables that are as natural to Italian expression as the iambic pentameter is to English - is by Cesare Garboli.)



Intellectual energy: Fabrizio Fattini and Ferdinando Bruni in 'Amleto'

Whereas the frequent stasis of the actors in the Piccolo *Mercantile* seems contrived, here the frequent stillness of the actors is natural, riveting, wonderfully expressive. And Ferdinando Bruni - he and De Capitani are the company's artistic directors - commands the play as few *Hamlets* ever do; commands it by sheer force of mind. Standing still, he emanates energy. (So do all the other actors, notably Ida Marinelli as Gertrude and Giancarlo Prevati as Claudio.)

In Bruni's case, it is intellectual energy. (As it happens, Bruni is not only an actor but also a director, translator, designer, and painter. He has recently translated Rimbaud's *Season in Hell* into Italian.) He is slight of physique, but elegant

and absolutely assured; his voice is a dark, incisive, supple bass-baritone. And so we hang on *Hamlet's* thought; and so the whole play falls into place.

I think we would hang on his thought even more if the production had less intrusive recorded noise; if the gimmick of speaking certain speeches into a microphone were more selectively used (though it amplifies them, it reduces their effect); and if there was less nonsense with transparent plastic curtains whose rise and fall during the action is more distracting than we need. But the basic modern-dress economy of the staging works well. The Ghost, naked and given an exceptionally eloquent physical performance by Fabrizio Fattini, really does seem to come from Purgatory.

Polonio (Ruggero Dondi) dominates his family with unusual force; Laerte's neurotic rage and Ofelia's madness both grow, clearly and interestingly, from his repressive control. Ofelia (Paola Rota) really is a beauty; and both Luciano Scarpa (as Orazio/Horatio) and Alessandro Quattrone (in several roles) make very fine impressions. The tension between the essentially classical but always natural acting style of the company and the expressionistic framework of the production is remarkable. The stage world seems surreal; the actors make it real.

'Amleto' at the Teatro di Portomansia, Milan, until April 30. 'Il Mercantile di Venezia' at the Piccolo Teatro, Milan, until April 16.

NEW YORK MUSIC

Difficult diva returns to Battle

She used to be everyone's darling. Slim, wide-eyed and decisively dimpled, she looked like anything but an opera star. She exuded sweetness and light, easy charm, softness and fairy-tale femininity. She was smart, too. And when she sang - especially the gentle, high-lying melodies of Mozart and Richard Strauss - she unleashed her own personal chorus of silver bells.

Kathleen Battle was the toast of the best operatic towns in the world. But her artistic home was here, in New York, at the mighty Metropolitan Opera. And it was Joseph Volpe, head of the Metropolitan Opera, who humiliated her with a public firing five years ago during rehearsals for Donizetti's *La Fille du Régiment*. The official reason was: "unprofessional conduct that was deemed profoundly detrimental to the artistic collaboration among all cast members."

Battle's career hasn't exactly flourished in the interim. She has made some recordings, most notably crossover endeavours. With the accompaniment of nothing more threatening, or more threatened, than a pianist, she still gives recitals. She has not appeared in an opera production anywhere since 1994, however, and her concert engagements aren't as frequent or as prestigious as they used to be. Many impresarios seem to have decided that, minus the Met imprimatur, it isn't worthwhile to do battle with Battle.

The difficult diva may find herself in career distress, but she still commands enough faithful fans to pack Carnegie Hall. In fact, she did just that on Sunday afternoon, with the ever-faithful Martin Katz providing extraordinarily tactful reinforcement at the keyboard.

Now 50, Battle still commands the limpid, shimmering tone that illuminated her work in her best days. Her range remains wide, and the top notes still shine brightly. She remains a canny stylist, and, yes, she still looks lovely. (It is no accident that the official programme biography flaunts this statement: "Her

collaboration over many years with the noted scenic and costume designer Rouben Ter-Arutman produced a series of gowns for her most important engagements.")

Alas, the remnants aren't enough. Her voice was never big, and it seems smaller now. More damaging, her interpretations are beginning to lend new meaning to such concepts as *wispieness* and *preciousness*. Self-conscious to fault, Battle doesn't just sigh and whisper, she coos and whimper. An equal-opportunity mush-provider, she makes it difficult for the innocent listener to decide whether she is articulating English, French, German, Italian or Spanish.

If her vocal mannerisms border on caricature, her physical demeanour suggests semaphore gone awry. Every song is illustrated with constant motion, the most favoured manoeuvre resembling the breast stroke. If only someone could tie those hyperactive hands behind that lovely back.

Battle's skimpy potpourri agenda, punctuated with endless bows, exits and entrances, began with a couple of breathy arias from Handel's *Theodora*. Three Mozart songs provided a bland transition to four wistful Strauss Lieder, with a popular fifth, "Ständchen," serving as mock-encore before the interval. The second half of the recital, for which the protagonist seemed slightly less nervous, opened with the bel-canto filigree of "O luce di quest'anima" from Donizetti's *Linda di Chamounix*. Then came some nicely perfumed reveries, courtesy of Pauré, and, at climax time, spicy Iberian indulgences of Grieg, *Gustavino* and *Obduracy*. The first encore offered the operatic gush of "Schenk man sich Rosen in Tirol" from Zeller's *Vogelhändler*, in a performance goosy enough to make the old Schwarzkopf recording seem pristine.

One fled in sadness.

Martin Bernheimer

DANCE IN PARIS WILLIAM FORSYTHE BALLETS

Taking steps to solve the puzzle

William Forsythe has found an enthusiastic following among the Paris dance public since 1987, when his *In the middle, somewhat elevated* was made for the Opéra ballet. Seasons at the Théâtre Du Châtelet, stagings at the Opéra, have consolidated this admiration. Now the Opéra has mounted an evening of his works: *In the middle*, and the acquisition of *The Veriginian Thrill of Exquisite* (Forsythian titles are a measure of intellectual pretensions) and the creation of two new pieces: the inconsiderable *Woundwork I* and the fascinating *Pas/parts*. I saw them last Wednesday.

There is in Forsythe's work, and in the eager cries of delight from bedazzled commentators that greet it, an element of naïveté, even of re-inventing the wheel. And few new imperial outfits have been more ecstatically hailed, or more carefully scrutinised. (Criticism about Forsythe in Europe is an industry producing more fog than sense.) The *disiecta membra* of movement that

he produces, the dismantling of the academic clock that he undertakes to make several curious little machines which no longer tell the time, suggest his manner. Movement is speeded up, broken into components, its habitual connections rejected. The academic dance language, say his devotees, is variously "deconstructed" or "ethetically developed from Balanchine" or infected with attitudes taken from rock or hip-hop or break-dance. There is some heavy intellectual baggage attendant upon this - references to Daniel Liebeskind and Foucault and other modish names are used to "explain" the choreographic *mélée*.

His dances look, to me, like an unsolved jigsaw, out of kilter, alienating in manner (the dancers frequently have a sullen, disengaged air), movement corkscrewing from the loose-hipped torso as if muscular control had gone. And, on a deeper level, the alienation extends to the grim lighting, and those grinding

accompaniments which come from his favoured sound-provider, Thom Willems, suggest a steel-mill in *exzessiv*.

And so this Forsythe programme at the Opéra. It began, properly, with *In the middle* in meticulous performance. The Opéra dancers' classic integrity

gave a glossy bravura to every least twitch.

The Opéra dancers' classic integrity gave a glossy bravura to every least twitch. Then the first new piece, *Woundwork I*, whose title refers to the winding and unwinding of knots rather than the wounding of the academic dance by teasing and distorting it. Two couples, Marie-Agnès Gillot and José Martinez, Delphine Moussin and Lionel Delaunoy, explore two separate duets, going

their unconnected ways, occasionally complementing or echoing each other. The manner is rather lethargic, with a slow unfolding of action and a re-winding of dynamics that has a dream-like uncertainty of tempo. The dancers are superb; the dance much less so.

The contrast with the succeeding *Veriginian Thrill* is extreme. This dates from 1996 and makes an ultra-academic response to the *allegro vivace* from Schubert's "Great" C major symphony. The music is untouched, as two men and three women churn out conventional, if taxing, politenesses. They look as if they would be better employed in the *Paquita* trio - where the classic dance has a bright and engaging edge.

But to close the evening, something new and considerable. *Pas/parts* offers 20 short bursts of activity - solo, duet, trio, ensemble - which pursue each other across the stage, sometimes overlapping, dedicated to exploring the potential of a step or a movement cell. The stage is a vast

white box. Thom Willems' accompaniment bangs and grumbles like a threatening storm. The cast includes some of the Opéra's best artists. Forsythe's text is yet again a jigsaw puzzle of ideas, whose connections seem as difficult as in that first moment when the puzzle spills on to the table. But links and connections emerge, and the dance - often contorted in outline, brusque in energy - has a fine impetus to it. Two sections seemed outstanding. A solo for Nicholas Le Riche involves a breath-taking circuit of the stage in which the leading edge of the movement can appear to be his shoulder or elbow - Le Riche a marvellous exponent of the most fascinating aspects of Forsythian theory as he shows us how energy pours through the movement. A duet for Eleonora Abbagnato and Jérémie Bélingard could be the pas de deux from Balanchine's *Apollo* 70 years on. There is the same inevitability about the dance, the same sense of re-discovery of academicism, and the same intensity of feeling. I thought it wonderful, and Abbagnato, so delicate in physique, so true in style, is a grandly promising young artist.

Clement Crisp



Dance with fine impetus: scene from 'Pas/parts'

INTERNATIONAL

Arts Guide

AMSTERDAM

DANCE
Het Muziektheater
Tel: 31-20-551 8911
● Leipzig Ballet: triple bill of works by Uwe Scholz; Apr 15, 17, 18
● Nederlands Dans Theater I: programme of works by Inger, Lightfoot, Kylian and Van Manen; Apr 20

OPERA
Netherlands Opera, Het Muziektheater
Tel: 31-20-551 8911
Ottello: by Verdi. Conducted by Carlo Rizzi in a staging by Klaus Michael Grüber, with a cast led by Vladimir Bogachov; Apr 16, 18

BERLIN

DANCE
Deutsche Oper
Tel: 49-30-34394-01
● Tokyo Ballet: in the German premiere of Maurice Béjart's staging of *The Nutcracker*; Apr 14, 15, 16, 17, 18
● Tokyo Ballet: in a Maurice

Béjart programme comprising Stravinsky's *Le Sacre du Printemps* and Petruschka, and Ravel's *Bolero*; Apr 20

CHICAGO

CONCERT
Orchestra Hall
Tel: 1-312-294-3000
www.chicagosymphony.org
Kathleen Battle: recital by the soprano of a programme including works by Handel, Mozart and Strauss, with pianist Martin Katz; Apr 18

FLORENCE

OPERA
Teatro Comunale
Tel: 39-055-211158
www.maggiolofofentino.com
The Queen of Spades: by Tchaikovsky. Conducted by Sergey Yevichov in a staging by Lev Dodin. In a co-production with Netherlands Opera and Opéra National de Paris; Apr 15, 18

GENEVA

DANCE
Ballet des Forces Motrices
Tel: 41-22-418 3000
Ballet du Grand Théâtre de Genève: *La Bayadère*. New staging by Etienne Frey, with designs by Gérard Poussin. With the Orchestre de la Suisse Romande conducted by Thomas Römer; Apr 15, 16, 17, 18, 19

LONDON

CONCERTS

Barbican Hall
Tel: 44-1773-638 8891
● London Symphony Orchestra: conducted by Michael Tilson Thomas in works by Charles Ives, Carl Ruggles and Bruckner; Apr 15
● London Symphony Orchestra: conducted by Michael Tilson Thomas in works by Haydn, Bartók and Sibelius, with viola soloist Yuri Bashmet; Apr 18

Royal Festival Hall
Tel: 44-1773-690 4242
● Academy of St. Martin in the Fields: Sir Neville Martinello celebrates his 75th birthday with a programme including works by Mozart, Britten and Mendelssohn; Apr 14
● London Philharmonic Orchestra: conducted by Leon Botstein in works by Wagner, Khachaturian, and Dvořák; Apr 18

● London Philharmonic Orchestra: conducted by Daniel Harding in works by Brahms, Mozart, and Strauss; Apr 20
● Orchestra of the Age of Enlightenment: conducted by Paul Daniel in works by Mozart, with soloists including soprano Susan McClintock; Apr 19
● Philharmonia Orchestra: conducted by Christian Thielemann in works by Brahms and Schumann, with piano soloist Andreas Haefliger; Apr 17

EXHIBITION
Royal Academy of Arts
Tel: 44-1773-300 8000
Vasily Kandinsky: Watercolours and other Works on Paper. 140 works on paper spanning the

whole of the artist's career, from Apr 14 to Jul 4

LOS ANGELES

CONCERTS
Dorothy Chandler Pavilion
Tel: 1-213-363 3500
www.laphil.org
Los Angeles Philharmonic: conducted by Emmanuel Krivine in works by R. Strauss, with piano soloist Martha Argerich; Apr 15, 16, 17, 18

MUNICH

CONCERTS
Philharmonie Gasteig
Tel: 49-89-5481 8181
● Maxim Vengerov: recital by the violinist of works by Brahms, Prokofiev, Chausson and Ravel, with pianist Leon McCawley; Apr 15
● Munich Philharmonic Orchestra: conducted by Yakov Kreizberg in works by Schubert,

Mozart and Shostakovich. With piano soloist Mitsuko Uchida; Apr 14
● Vienna Philharmonic Orchestra: conducted by Roger Norrington in works by Nicolai, Bellini and Bruckner, with piano soloist Friedrich Höricke; Apr 19

EXHIBITION
Haus der Kunst
Tel: 49-89-211270
Angelika Kaufmann (1741-1807): retrospective of works by the Swiss decorative artist, who was a founder member of London's Royal Academy. Includes paintings, drawings, prints and porcelain; to Apr 18

NEW YORK

OPERA
Metropolitan Opera, Lincoln Center
Tel: 1-212-362 6000
www.metopera.org
● Susannah: by Floyd. James Conlon conducts a new staging by Robert Falls, with a cast led by Renée Fleming and Samuel Ramey; Apr 16
● Wozzeck: by Berg. James Levine conducts, with a cast including Hildegard Behrens and Franz Grundheber; Apr 17

New York City Opera, New York State Theater
Tel: 1-212-870 5570
www.nycoopera.com
Intermezzo: by R. Strauss. New staging by Leon Major, with sets by Andrew Jackness and costumes by Martha Mann. Conducted by George Manahan;

Apr 16, 18

PARIS

OPERA
Opéra National de Paris, Opéra Bastille
Tel: 33-1-4473 1300
www.opera-de-paris.fr
● Lohengrin: by Wagner. Conducted by Mark Elder in a staging by Robert Carsen, with designs by Paul Steinberg; Apr 19
● Lucia di Lammermoor: by Donizetti. Conducted by Bruno Campanella in a staging by André Serban and Robert Carsen, with designs by William Dudley; Apr 14, 17

SWANSEA

OPERA
Grand Theatre
Tel: 44-1792-475 715
Welsh National Opera: Peter Grimes, by Britten. Carlo Rizzi conducts a staging by Peter Stein, with a cast led by John Daszak and Janice Watson; Apr 17

TOKYO

DANCE
NHK Hall
The Royal Ballet: the British company's tour opens with Swan Lake; Apr 16, 17, 18, 19

TORONTO

OPERA
Canadian Opera Company, Hummingbird Centre
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The Golden Age: by Randolph Peters. World premiere. With a libretto by Robertson Davies. The director is Colin Graham and the conductor is Richard Bradshaw; Apr 15, 17

VIENNA

CONCERTS
Musikverein
Tel: 43-1-5058 6810
Vienna Radio Symphony Orchestra: conducted by Gard Albrecht in works by Victor Ullmann and Erwin Schulhoff; Apr 16

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At 08:20 Tanya Beckett of FTV reports live from LFFE as the London market opens.

COMMENT & ANALYSIS

Relations between the World Bank and its presidents have often been choppy. But even by previous standards, the past few weeks have been gruelling for James Wolfensohn, the Bank's chief. As well as threats to the institution's financial standing and the departure of key aides, he has found himself in a shouting match with his board of directors over the future of the organisation.

When finance and development ministers hold their spring meetings in Washington in two weeks time, there will be some blunt questions for Mr Wolfensohn to answer. Is the expensive re-organisation of the Bank he launched two years ago delivering results? And does he have a convincing vision for the Bank's future role?

Half the \$250m earmarked for internal re-organisation at the Bank has now been spent, and Mr Wolfensohn has promised to cut running costs by \$50m next year and a further \$50m in fiscal year 2001 - a reduction of 10 per cent in real terms.

The strain on the Bank's 9,000 staff is already showing. Job insecurity has been made redundant already and management is seeking authority to remove another 250. Job insecurity has already also meant that the Bank's complicated "matrix management" system has worked less well than it should. So has the "internal market" budgeting process, through which different parts of the bank buy services from each other.

"I had seen the world before coming here and the Bank's process is the worst I've found," one despairing manager told the staff association. "This is the only institution where everybody is charging everybody else. We count the same money many times over."

When the budget begins to shrink in the summer, managers fear that the quality of analysis and advice will suffer. Outsourcing and job cuts may intensify. Departments might no longer get the service they require from other parts of the Bank. And long-term planning could be sacrificed to keep day-to-day work on track.

"Given the expanding needs of our clients - and their increasing demands on

Wolf at the door

Robert Chote reports on the tension between the World Bank and its president, James Wolfensohn

us - one could argue that this is the time to invest more in the Bank, to make even more resources available, not less," Mr Wolfensohn has told his board.

But the bank's executive directors, who represent its 181 member governments, are in no mood to give him extra cash. They recently forced Mr Wolfensohn to withdraw a small but significant request for \$13.3m to meet a budget overrun for the renewal of information technology systems.

"It is certainly possible that the shareholders will be persuaded that the Bank's budget can rise again in real terms," argues one board member. "But we must meet - or show that we can meet - the 2001 target. Without that, the management has no credibility."

The relationship between Mr Wolfensohn and his board, wary at the best of times, is unusually strained. The latest flashpoint was a discussion of the so-called "Comprehensive Development Framework" - Mr Wolfensohn's grand plan to re-define the Bank's strategic direction.

He claims that "the CDF suggests a broader, more

holistic, and longer-term approach to development". It involves setting up a matrix for each country, which allocates a comprehensive list of policy areas (everything from sewerage to judicial systems) to a number of development players (government, civil society, bilateral donors and multilateral organisations). Mr Wolfensohn believes this will identify gaps and prevent duplication.

Most directors support the principles of the framework, but are nervous about implementing it. Some believe Mr Wolfensohn has simply reinvented the wheel. A few are worried that it will be used as an excuse for expansionism as the Bank tries to fill every gap itself. Doubts about Mr Wolfensohn's plan intensified when Marianne Haug, the official in charge of developing the CDF, suddenly resigned, apparently concerned about the details of implementation.

When the board put their concerns about the framework at a meeting last month, Mr Wolfensohn erupted. Blasting the directors for shortsightedness, he said he had personal backing for the idea from several

European heads of government. And invoking the memory of Yehudi Menuhin, the virtuoso violinist who had died shortly before, Mr Wolfensohn complained that he, too, had an artistic vision which deserved better than to be met with 182 pettifogging questions.

Mr Wolfensohn's outbursts are not uncommon, but advisers concede this was his worst flare-up yet. Board directors were enraged by the discovery that the CDF's "holistic" approach was already being applied in Bolivia, complete with an apparent delegation of budget authority that they had not been told about. But Mr Wolfensohn was in no mood to be conciliatory.

Most directors expect this storm to blow over, like others before it. "Jim just does not understand the board," one director says, pointing to Mr Wolfensohn's background as an investment banker, rather than an international bureaucrat. "And we will never be the sort of board he would like. Most people think he is doing a good job, although we all bring lists of hang-ups and frustrations."

It remains to be seen what happens as a result of these frustrations. Mr Wolfensohn will be keen to ensure that the Bank does not lose out to the IMF in any reforms to the "architecture" of the global financial system. But, with the crises in emerging markets contained, if not resolved, it now seems less likely than it did last autumn that he will press ministers for a politically contentious increase in the Bank's capital base.

The spring meetings will at least give Mr Wolfensohn the chance to showcase the changes he has instilled at the Bank. He will argue that the quantity and quality of the Bank's lending are both increasing. Disbursements are expected to reach \$28.7bn in the fiscal year to June, up from \$24.9bn last year.

Emerging market rescue packages explain much of the increase, but the Bank is also getting more bang for its buck. Mr Wolfensohn's re-organisation (known as the "Strategic Compact") has raised the share of loan projects rated "satisfactory" by the Bank's in-house watchdog to 80 per cent from 71 per cent two years ago. Other quality measures have risen too, in effect adding \$4bn to the real value of the Bank's lending.

Meanwhile the Bank has devoted more effort to financial sector reform, stepped up its anti-corruption work and provided emergency help for hurricane victims in Central America. Clients also welcome the fact that 23 of the Bank's 51 country directors have been moved out of its Washington headquarters and into the field.

On the financial side, the Bank has secured pledges of nearly \$12bn to finance soft loans for poor countries over the next three years. New terms for lending to middle-income countries have put the Bank's financial on a sounder long-term footing. And higher-priced loans for crisis countries will give the Bank net income of \$1.3bn to spend next year, \$330m more than the Strategic Compact proposals had assumed.

"In terms of meeting our clients' needs, we have done much more than was ever anticipated under the Compact - with unprecedented levels of lending, disbursements and advisory services," Mr Wolfensohn has told the board. "Our focus on poverty reduction is stronger, and our development effectiveness is greater - by almost every measure."

But can it last? One fear is that the Bank's triple-A rating in the bond market will be undermined by proposals in the US Congress to fund disaster relief for Central America with money previously pledged to back the Bank's loans. Mr Wolfensohn must hope that Robert Rubin, the US Treasury secretary, will carry out his threat to veto the scheme.

For now, the results of Mr Wolfensohn's shake-up carry more weight with governments than concerns about the future of the institution. But with budget pressures perhaps now posing a threat to the recent improvements in the Bank's performance, it remains to be seen for how long he will be given free rein to pursue his vision.

LETTERS TO THE EDITOR

EU's data protection directive provides a satisfactory framework

From Mr Graham Wood.

Sir, The current debate between Europe and the US regarding privacy is not assisted by Amital Etzioni's article "Protecting privacy" (April 9).

Mr Etzioni begins by stating that the new European Union Data Protection Directive requires "company use of personal information be preceded each time by the explicit consent of the person involved". This is not correct.

The First Principle of the new directive clearly details those areas where consent is not necessary. These include the processing of information "necessary for the performance of a contract" and for the "taking of steps at the subject's request with a view to entering into a contract". This provides companies with more than enough rights to carry out their obligations to customers.

While the use of personal information thereafter is subject to the consent of the individual it is entirely erroneous to give the impression that every little thing requires a letter to be sent to that person. For example, I have a loyalty card with a supermarket and have given my permission that they may use that data for their internal purposes and may sell that data on. It would be hard to argue that a regime that allows this is either overly restrictive or onerous.

Mr Etzioni is correct when he states that powerful computers and software mean that more detailed information can be kept on individuals. As the digital age progresses this will become an increasing problem due to a variety of issues, such as incorrect or out of date information.

The advance of technology also creates business opportunities as companies will increasingly be valued on the basis of their ability to handle and accurately manipulate data of all kinds, including personal information.

There is, therefore, a commercial requirement to limit access to personal data in addition to a very real need to protect the individual. It is foolish to claim that there is only one way of achieving the desired result in this area as this presupposes we all want the same thing. Different cultures will have different aims and methods. It is my belief that, while it is not the only model, the new directive provides an appropriate structure within which society and business should work for the foreseeable future. However, with a technology that changes by the week, I could not say that this will be true 10 years from now and I would hope Mr Etzioni would concur from a US perspective. This makes arguments as to who is "right" or has the "best system", somewhat sterile.

Graham Wood, partner, Cobbe, Ship Canal House, Manchester M2 4WB, UK

Wasteful support behind the problems in canned peach and pear industry

From R.D. Taylor.

Sir, Your readers should not be misled by the comments in your April 7 edition ("Bananas, beef now peaches are highlighted in grocery war") by a European Union official about the causes of problems in the global canned peach (and pear) industry.

The overwhelming cause is the exceptionally high and wasteful support, even by EU standards, provided by the EU to growers and processors of canned peaches.

This reached almost 80 per cent (for growers) and in excess of 20 per cent (for canners) of the value of production in the mid-1990s. This is much higher than for other sectors, such as pig farmers (9 per cent), wheat farmers (36 per cent) and even dairy farmers (54 per cent).

As a result, Greek production has almost quadrupled since 1980. The problem is not confined to Greece or to peaches: canned pears also receive high levels of support.

This has caused significant problems for unsubsidised growers and canners in countries such as Australia. Despite some recent reforms, taxpayers in the EU continue to see their money wasted on growing more fruit than is needed, with consequent environmental problems.

In addition, there is the problem of fraud, as the European Court of Auditors found.

The Australian industry, together with colleagues in such countries as Chile, Argentina, South Africa and the US, has developed proposals that would provide an interim solution with benefits for growers in the EU and elsewhere.

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PERSONAL VIEW HOWARD DAVIES

A forum for stability

At a meeting today in Washington, the world's many financial supervisors and regulators should discuss closer co-operation to prevent future crises

Today sees the first meeting, in Washington, of the Financial Stability Forum. This brings finance ministries, central banks and regulators from the Group of Seven leading industrial countries together with international financial institutions and regulatory organisations. How thrilling, you may politely observe. Surely there are meetings like this every day of the week?

But it would be wrong to be too cynical. The forum is the place for working out ideas that have been gestating since the Asian economic crisis and last summer's Russian default.

Why did the Asian crisis, which began in Thailand in July 1997, come as such a surprise? Why did what might have been a healthy market correction at a time of over-rapid growth turn into a spiralling regional collapse of confidence and reveal fundamental weaknesses in the financial systems of the affected countries?

There were no easy answers to these questions. Some argued for radical reform of the international financial architecture. For a time it seemed as if some kind of global design competition had been launched, in which the creative departments of every finance ministry (if that is not an oxymoron) put in their bids. There were calls for the merger of parts of the International Monetary Fund and World Bank, and even for a global financial authority.

These ideas, or some of them, may have merit. But the more ambitious reformers stubbed their toes on the near-impossibility of reaching global consensus on the need for new institutions.

So the focus shifted (appropriately, in my view) away from the architecture and towards the plumbing. How could the linkages between the different participants be improved to provide more timely early warnings of impending trouble, help prevent future crises and orchestrate more effective responses to them?

From the perspective of a

regulator in a large developed market, one prime need seems to be to upgrade the quality of supervision in countries where it has been shown to be wanting. There are agreed international codes of practice setting out the principles of banking, securities and insurance supervision, and most countries are nominally signed up to them. But there is no effective means of enforcing those standards, or of policing their implementation.

The regulatory trades unions, the Basle Committee, Iosco (which brings together the world's securities regulators) and others cannot discipline their voluntary members.

A single regulator covering the whole financial sector, such as the one we now have in London, and one which oversees the activities in the City of institutions from many countries, sees these gaps particularly clearly.

And we see another problem, too. The Financial Services Authority is the main

financial institutions themselves no longer respect the traditional sectoral boundaries: banks own insurance companies; insurance companies own banks; investment business may be done by institutions of any type; even in the US, legislation now in Congress could sweep away the last vestiges of the Glass Steagall restrictions, which separate investment from commercial banking.

So a sectoral regulator in one country can often only see one dimension of the risks being run by a global institution. In principle, this problem can be resolved through collaboration. Every international institution ought to be blessed with a lead regulator, who can coordinate the views of the cornucopia of bodies that oversee its different businesses across the globe. But if this structure is to be effective, the information flows between regulators must be as free and rapid as those within the firm itself. That is not easy.

We need to look for trouble more systematically than before, and to ensure that we monitor compliance with standards in all financial sectors

UK representative in all the international groupings of regulatory authorities. There were about 70 of these at last count, and they breed. But almost all of them are sectoral. They bring together banking supervisors or insurance supervisors or securities regulators, but rarely all three. There is nowhere for different types of regulator to come together to share views on the overall stability of the financial system. And there is certainly nowhere where all these regulators meet with central bankers and finance ministers. This is anachronistic at a time when international markets are increasingly interconnected and where many of the threats to financial stability in the industrialised economies arise from developments elsewhere.

We have a particular version of this problem within Europe. In the euro-zone, regulation is conducted largely at the national level, though cross-border groupings are developing apace. So, looking ahead, some people worry that these groups could one day be without an identifiable national base. In my view, one should not be pessimistic about this. In the EU, habits of co-operation between supervisors develop rapidly to adjust to market changes, the single market provides a common regulatory framework, and information between regulators flows well. All the same, this co-operation still needs hard work.

More difficult problems are posed by internet commerce and by cross-border

business from less well regulated jurisdictions: offshore centres and others. So we certainly need a step change in the intensity of international regulatory collaboration.

This was part of the thinking behind last October's proposal by Gordon Brown, the chancellor, to consider the need for a new body to improve co-ordination. Hans Tietmeyer, the president of the Bundesbank was asked to assess whether the case was made, and his report to the Cologne meeting of finance ministers in February argued that indeed it was. Today's meeting of the Financial Stability Forum, chaired by Andrew Crockett, the BIS's general manager, is the outcome of that process.

There is no shortage of suitable cases for treatment. We need to look for trouble more systematically than before, and to ensure that we monitor compliance with standards in all financial sectors. The different groupings of regulators have, in their various parts of the forest, been trying to address the problems posed for financial systems and financial regulation by highly leveraged institutions (a more appropriate term, we think, than hedge funds). Nowhere is this work brought together. The forum could be the right place.

Similarly, all the groupings of regulators have been wrestling with the problem of how to spread best regulatory practice to offshore financial centres. But that requires political support, and a better constructed portfolio of carrots and sticks than we now have available.

With markets in the west hitting new highs and recovery under way in a number of Asian economies, it is easy to forget the dramatic market volatility of 1997, and the near-meltdown of last September. So now, before the memories fade, is precisely the time to begin planning our response to the next crisis.

The author is chairman of the UK's Financial Services Authority



Wolfensohn: 'This is the time to invest more in the Bank'



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Wednesday April 14 1999

Handling Russia

The escalation of the Kosovo conflict signalled yesterday by Serbian incursions into Albania and news of further reinforcement of US forces provided a timely reminder that Nato's bombing campaign against Slobodan Milosevic must be matched by careful diplomacy.

And at the top of list of diplomatic priorities is the management of the west's relationship with Russia. The present disagreements over Kosovo are understandable and manageable. But if the conflict is not to spill out from the Balkans, Washington and its allies must avoid a still deeper split.

That was clear when Madeleine Albright, the US secretary of state and Igor Ivanov, the Russian foreign minister, met in Oslo yesterday for the first time since the war began three weeks ago. They agreed on nothing beyond the need to keep talking.

It would be naive to expect Washington and Moscow to see eye to eye. Nato has no choice but to continue bombing until Slobodan Milosevic pulls his troops out of Kosovo and allows the refugees to resettle.

In Russian eyes, the west has no right to attack a sovereign state that poses no threat to alliance members, should in any case have waited for United Nations support, and has gone in with no clear idea of what it aims to achieve.

Given the strength of these positions, it is all the more welcome that Washington and Moscow have kept talking. But they cannot merely agree to disagree for too long. The Kosovo crisis is moving too fast for that. They need to recognise and take steps to tackle an underlying divergence of interests.

Russian anger against Nato is just one symptom of growing isolation, thrown into relief by the collapse of the rouble last year and the admission to Nato last month of Poland, the Czech Republic and Hungary. At least a third of the Russian population now believes it should turn away from the west and cultivate a Eurasian sphere of influence. This is the audience for the extreme recent remarks by Russian politicians which have caused alarm in the west.

These politicians should now balance the instinct to satisfy their domestic audience with the need to safeguard a place for Russia in the international community. For its part, the US should accept more than a token Russian presence in the international force that may accompany the refugees back to Kosovo.

Failure to do this risks turning a split over Yugoslavia into another cold war. Russia may have become an economic weakling, but it is too populous and well armed to be brushed aside.

Earnings squeeze

With the US Dow Jones index racing past the 10,000 level, investors are hoping for some good profits news in the first-quarter results season, after a lean year in 1998. Yet, despite a few early star performers, there are few reasons to be optimistic about this year's earnings outlook.

Although gross domestic product grew by 4.3 per cent last year, total profits of US companies were flat. The top Fortune 500 companies fared even worse, with earnings down 1.3 per cent year-on-year. The main reason was a squeeze in profits between weak pricing power on one hand and wage growth on the other.

True, growth in average weekly earnings (4 per cent in 1998) was more subdued than expected, given low unemployment. But this has to be compared with a rise in economy-wide prices of only 1 per cent (and a fall in producer prices), a result of global deflation.

Many companies responded with strong productivity gains, and cuts in non-labour costs. But this was not enough to plug the gap. The result has been a rise in the share of national income going to labour compensation, at the expense of corporate profits.

Many forecasters are predicting that profits will bounce back this year. The main reason for hope is the improvement in the world economy. The recovery in oil prices will help US energy com-

panies, and the dampening effect of last year's General Motors strike will be removed.

But the pressure on profits resulting from the inability to pass on higher labour costs will, if anything, intensify. The labour market is tighter than ever, and the scope for compensating productivity gains is not endless.

An improvement in the world economy would help American companies' trading prospects. But remember that exports make up only 11 per cent of GDP - and that US output growth could soon cool from its current sizzling pace.

Finally, two of the factors supporting earnings were only temporary. First, profits have been flattened by lower interest costs, as interest rates fell; but rates have almost certainly now bottomed out. Second, many companies have been reducing their cost of capital by buying back shares, and increasing their levels of cheaper debt. This process cannot continue forever.

Overall, it is not implausible that profits will again fail to grow this year (although the internationally active S&P 500 companies are likely to do better than average). Such a long-lasting earnings standstill would look increasingly anomalous alongside historically high equity valuations. Whether, or when, investors will take flight at this prospect is another question.

Shipyard test

The timing could hardly be worse, from the government's viewpoint, just as the campaign for the new Scottish parliament begins. Kvaerner, the Anglo-Norwegian engineering group, plans to sell all its shipbuilding activities, including Glasgow's Govan and Clydebank yards.

Kvaerner is Europe's largest shipbuilder, with operations in Norway, Britain, Germany and Finland, and it will be shedding up to 25,000 jobs. Some 2,000 are at risk on Clydebank, where the Govan yard has special emotional resonance: it is one of a handful left on the river, once a cornerstone of Scottish manufacturing, and it was the site of the Upper Clyde Shipbuilders work-in in the early 1970s which forced a U-turn in the Conservative government's "no lame ducks" industrial policy.

The government yesterday announced the formation of a special taskforce to find buyers for Govan and Clydebank. That is a sensible use of official resources and good politics: the May 6 poll may have passed by the time the team reports back, reducing the impact of Govan as a campaign issue.

Yet as the political heat mounts over the next few weeks, Tony Blair, the prime minister, and Donald Dewar, the Scottish secretary, may come under pressure to pledge financial support for Govan.

The temptation must be resisted. There is no reason why

taxpayers' money should be poured into an industry of questionable profitability, squeezed by global overcapacity and competition from low-cost Asian centres.

The Govan yard has made much progress in labour relations and working practices under 10 years of Kvaerner ownership, but it has been losing money for most of that time and is expected to run out of work by June. If it is to survive, it should be because a new owner can change its economics, not because of official handouts.

The government's attempt to shake off Labour's traditional industrial interventionism has been put in question by several policy decisions, including this month's agreement to inject \$150m into BMW's plant at Longbridge.

Its declared policy is to boost productivity, innovation and investment across the economy rather than supporting individual industries. On that basis, there are no grounds for it halting Govan and, in fairness, there are as yet no signs it intends to do so.

If its resolve needs strengthening, it should recall that while Clydebank has been withering along with much of European shipbuilding capacity - Glasgow has remade itself as a self-confident and prosperous city. Tampering with Darwinian industrial evolution is usually wrong and mostly futile.

Chief executives have their exits and their entrances, but it is rare that these happen in the wrong order, as with the unfortunate Michael O'Neill at Barclays. He resigned as he came to work on his first day.

The resignation may be no reflection on Mr O'Neill, who is said to have been a victim of ill-health. But Barclays now shares the experience of several other UK companies, which have looked to the US for top managerial talent and emerged no happier for the experience.

The classic instance was at the strategically challenged telecommunications group Cable & Wireless, which acquired the services of a much-admired American manager, Dick Brown, in 1996. Mr Brown was vociferous in trumpeting the virtues of execution as against strategy.

"I am a leader," he told the Financial Times soon after his arrival; and as leaders go, he went, after two and a half years of frenetic dealmaking, to Electronic Data Systems in the US. Despite all the impressive execution C&W was still in a strategic mess, although shareholders have not suffered.

The question, then, is whether the transatlantic managerial wizards who arrive with much fanfare in the UK are not an over-rated and over-expensive luxury. Certainly, the surprising number of companies now looking in the US for a boss - including Reckitt & Coleman and Reed Elsevier - cannot believe they are. But it is hard to think of any instant boardroom implant from the US in recent years that could be counted an outright success.

The best excuse for acquiring US talent, says Samuel Johar, managing director of executive research consultants Buchanan Harvey, is that in sectors such as telecoms the US market is more highly developed. The same case could be made, at a pinch, in retail banking. Mr O'Neill, for example, had experience in his previous job at BankAmerica of selling off parts of the group - a skill that might well have been relevant at Barclays.

So the attraction of looking to the US to fill the gap in such sectors is that there are bound to be more impressive candidates available than in the UK. Yet the consultants' vested interests should not be ignored.

Directors' pay packages in the US are significantly more generous than in Europe and any migrant to the UK can be expected to demand an over-the-odds package by local standards. Since head hunters' fees are related to pay, a form of one-way arbitrage that raises UK rewards without reducing those in the US is immensely attractive to them.

They might not be able to seek an exclusively American solution without a clear from the company concerned. But nor is it surprising, given the incentives, that

the sound of an American accent is no rare thing in the corridors of Barclays Bank. Although it is one of Britain's more tradition-bound hierarchies, and one which only recently moved beyond the hereditary principle in selecting its top managers, Barclays has Americans running two of its four operating divisions - Patti Dunn at Barclays Global Investors and Bob Diamond at Barclays Capital.

Nevertheless, the bank still caused spluttering in the City when it looked overseas for a chief executive following Martin Taylor's abrupt departure in November. When Barclays's

Why do so many UK companies choose US bosses? The answer, says John Plender, is often desperation



so many "global" executive searches focus so extensively on the US.

It is important to make a distinction between those North Americans who have risen through the ranks and those who have parachuted in. Sir Neil Shaw, the former chairman of Tate & Lyle, was a Canadian who happened to work for a company that was acquired by the British sugar group. He then worked his way up.

Although he failed to secure a timely succession, Sir Neil was perceived in the 1980s as an effective chief executive who achieved a clear focus for a company that had lost its way.

Richard Giordano, a US lawyer

by training, was highly regarded as a chief executive and chairman of BOC, the industrial gases group. His US-style pay packages caused headlines for many years in the UK press. But only when he took them to an underperforming British Gas in the mid-1980s did institutional investors start to have doubts about him.

Marjorie Scardino, chief executive of Pearson (which owns the Financial Times), arguably falls into this long-stay category since she came to Pearson via The Economist, an affiliate of the group. It is too early to pass a judgement on her performance, but the rise in the Pearson share price since her arrival at least suggests she has a warm follow-

ing among investors.

The likelihood is that the number of executives of US origin in the UK boardroom will increase over time, if only because of the growth in transatlantic investment flows. At end-1997 the stock of British direct investment in North America stood at £23bn, while the comparable figure for North American investment in the UK amounted to £77bn.

If such capital flows between countries with a common language fail to generate cross-fertilisation at boardroom level and below, something will be going wrong.

By contrast, outsiders are a high-risk option, says Buchanan Harvey's Mr Johar, and it takes a

great deal of money to lure them across the Atlantic. The circumstances in which companies are prepared to take the risk are usually exceptional.

At Reed Elsevier, the Anglo-Dutch publishing group, the clash between two national cultures has led to strong disagreement over succession. A US chief executive was seen as a way of breaking through this cultural impasse. Reed Elsevier, confronting similar cross-border merger difficulties, looked for a chief executive outside its own Anglo-French constituency.

The difficulty is then one of persuading an outsider to undertake the task of minding a troubled shop while holding warring parties at bay. Reed's favoured US candidate decided there were less fraught jobs to be had elsewhere.

In the 1980s a troubled Midland Bank appointed an American, Gene Lockhart, as chief executive in the hope that his technological skills would allow Midland to leapfrog the competition from a position at the back of the pack.

"He was a visionary," says Andrew Hilton of the London-based Centre For The Study Of Financial Innovation, "though whether it makes sense for visionary people to run banks I'm not sure." In the event Midland was put out of its misery thanks to a takeover by HSBC before Mr Lockhart could prove himself. Some now feel that his technological legacy is looking better than sceptical UK colleagues felt at the time.

In every case where an American outsider has come in, it is possible to find a plausible-sounding justification. Yet almost without exception those who seek a foreign implant are in some kind of trouble. Cable & Wireless had lost both a chairman and chief executive who had been distracted from the company's strategic challenge by bitter personal feuding.

Barclays had suffered from the surprise resignation of Martin Taylor after the bank incurred unexpected bad debts and trading losses last summer. Reckitt & Colman, the household products group which is reported to be looking in the US as well as the UK for a new chief, is reckoned to be vulnerable to a bid.

A consistent pattern, it seems, is that companies in search of a US superman are usually ones with credibility problems. They are anxious to deflect pressure from analysts and institutions and to ward off the threat of takeover.

Perhaps the analysts and institutions should be more sceptical about these US chief executives. So far they have shown themselves to be expensive or footloose or both. And as the search consultant Mr Johar says, there must be a suspicion that something is very wrong with a company that cannot find the talent from within its own ranks.

George Graham

Expensive, but available

choice fell upon Michael O'Neill, former chief financial officer of Bank of America. City commentators complained that things had come to a pretty pass when Barclays could not find a suitable candidate in the whole of the UK, let alone among its own staff.

In years gone by, the shoe was on the other foot. Barclays was a breeding ground for high-flying bankers who looked elsewhere when the route to the top of the group's ugly Lombard Street headquarters appeared blocked.

Peter Ellwood, chief executive of Lloyds TSB, cut his banking teeth at Barclays, as did Malcolm Williamson, former chief executive of Standard Chartered and now head of Visa International, the card payments group.

Yet American banks have made more progress than their counterparts in other countries in balance sheet management, capital allocation and the development of electronic channels of distribution. Mergers within the industry have proceeded at a furious pace, too, so it is no sur-

prise that the US is throwing off experienced and well-qualified bankers who 10 years ago might have stayed at home to become chief executive of a domestic institution.

Sir Peter Middleton, Barclays acting chief executive, revealed yesterday that the bank's original shortlist had included three candidates from inside the UK and three from outside. London headhunters said it was probable that all three candidates from overseas would be Americans. The trend provokes mixed feel-

ings among institutional investors, because of the knock-on effect of the much higher salary packages needed to secure a US chief executive.

Mr O'Neill's package broke new ground with an innovative deal in which he put up £5m of his own money to buy Barclays shares, and the bank matched the purchase. But the basic salary of £850,000 - twice Derek Wandless's at rival National Westminster Bank - has set a standard that British banks, including Barclays in its resumed search for a chief executive, will find hard to renounce.

OBSERVER

Sharon's Kremlin love-in

Just what is Ariel Sharon up to? First Israel's bulky foreign minister says he is backing the Kosovo Albanians, so he steers clear of criticising Slobodan Milosevic.

Then he rushes off on his third trip to Moscow in as many months - without consulting his own foreign ministry. There, he cuddles up to Russian prime minister, Yegor Gerasimov, in a club that throws several decades of mutual animosity aside.

Gone are suspicions of Primakov's connections, even though the noted Arabist, intelligence expert and maverick in the Middle East is close to Iraq's President Saddam Hussein.

Forget too that Russia is again arming Syria, Israel's neighbour. Hardly matters. Israel, all of a sudden, wants Russia back in the Middle East.

Government officials don't find it too easy to explain the change in strategy. Some say Sharon, backed by prime minister Benjamin Netanyahu, wants to woo Israel's immigrant Russian vote ahead of parliamentary and presidential elections next month.

But cynics carp that it's all about snubbing the Americans. Washington's become ever more critical of Israel's refusal to

implement the latest peace accord with the Palestinians. And if his little Moscow love-in can kick some sand into Bill Clinton's face, Sharon's probably only too happy to oblige.

Fully covered

The lines outside Chinese bureaucrats' offices have long been peopled with Americans eager to do business with the country's billions. Insurance salesmen are as desperate to get going as the rest.

China's offered to open up its markets to international insurance companies in its bid to join the World Trade Organisation, but not much is likely to happen straight away.

Which makes the accomplishment of US insurer John Hancock all the more impressive. Last week the company was one of four foreign insurance groups given licences to operate in the country.

The insurer has had offices in Beijing for five years, and hasn't slackened in cultivating its friends. In 1997 John Hancock hosted a luncheon for Chinese president Jiang Zemin in Boston and last year brought former president George Bush to Beijing.

Bush, a former US special envoy to China as well as a one-time head of the Central Intelligence Agency, has plenty of standing there. And it won't have escaped Beijing's attention that the man who's leading the race

for the White House in 2000 also bears his name.

Paper mountain

In a year dominated by pure paper takeover offers, it was only a matter of time before a company crossed into the realm of the truly weird.

Westlinks Resources, a tidder of an oil and gas concern that's all but unknown even in its home province of Alberta, made a C\$2.5bn, all-stock offer yesterday for stakes in over 40 Canadian oil and gas companies.

The targets of what Westlinks calls "multiple, simultaneous, hostile takeover bids" include Anderson Exploration and Poco Petroleum, which both have market capitalisations of well over C\$1bn.

With just C\$1.8m in revenues last year and 2.6m shares outstanding, Westlinks is planning to finance the bid by issuing up to 1.7bn shares. It's offering a 50 per cent premium on its targets' shares.

Analysts were chuckling with disbelief at the bid yesterday. But with internet companies changing hands in almost equally eye-popping transactions, it's hard to know for sure who'll have the last laugh.

Shrinking violet

Sometimes it helps if you don't make waves. Fujio Cho's been named as Toyota Motor's

next president, has a sheepish grin and a sluggish style. That's probably exactly what Cho's paymasters in the Toyoda family want.

Cho, who headed manufacturing operations in the US, is a pale shadow compared to his predecessor Hiroshi Okuda, who masterminded Toyota's break into businesses such as consumer finance.

Although Okuda will stay on as chairman, Observer hears the Toyodas were keen to bring the company back under greater family influence. Still Cho's low-profile style might not play so well to the international audience. If he wants to get ahead outside Japan, he'd better practice that smile.

Penny pincher

Georges Ghosn, the proud new owner of French tabloid France Soir, made a splash when he entered its offices for the first time yesterday.

He shares a surname and an attitude with Carlos Ghosn, the auto executive who's known as "le cost-cutter". And true to form, Georges declared "the end of squandering" at the paper, which loses about FF10m a month.

Just one bad move. Puffing on one of his customary cigars, he triggered the fire alarm, which calls in the fire department and costs FF2,000 to reset. At least he didn't use a 500-franc note as a lighter.

Financial Times

100 years ago

Easter holiday traffic
Considering the early date at which Easter fell this year and the rather threatening weather conditions that prevailed at the commencement of the vacation, the holiday traffic receipts of the railways must be accounted satisfactory, particularly as the comparison is with a period when the takings were the highest on record. The portion of the passenger business most likely to be influenced by the early incidence of Easter, was, of course, the long-distance traffic, which commenced on Good Friday or the day before and we find accordingly that one or two lines register a decline in takings.

50 years ago

German industry
Under an agreement reached between the U.K., the U.S., and France, Germany will be forbidden to build passenger ships, but will be allowed to build dry-cargo ships and tankers up to 7,200 gross register tons with a speed not exceeding 12 knots. The agreement, which prohibits some industries in Germany until a peace settlement is made, allows Western Germany to produce 11.1m tons of ingot steel a year.

THE LEX COLUMN

Non-stop shop

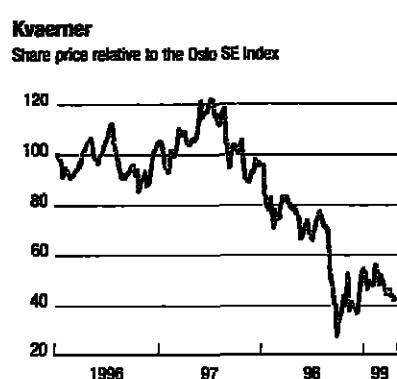
Welcome to the "shop until you drop" economy: while consumers are doing the shopping, inflation is doing the dropping. US retail sales are rising at their fastest for nearly 20 years and consumer spending growth for January to March could hit a staggering 7 per cent. Even factoring in the drag from a rising trade deficit, first-quarter gross domestic product will grow nearly 4 per cent. Yet yesterday's consumer price numbers show headline inflation at a quiescent 1.7 per cent. The only Americans feeling any pain appear to be Wall Street economists who are being forced to rip up their forecasts of slower growth.

Nor is it clear what will slow consumers down. The boost from mortgage refinancing and tax rebates will fade a bit over the summer, but will remain positive year-on-year. Nominal income growth is a healthy 5 per cent and equities are setting new records. Meanwhile, the world economy appears to be past the worst, which will help US exporters. Short of a stock market crash, the domestic economy will turn in another year of 4 per cent growth. This is dangerously fast. While productivity growth has undoubtedly improved, if the economy continues to grow above its long-term trend rate of around 3 per cent, either unemployment will have to fall to zero - which is impossible - or it will trigger inflation. Once the Federal Reserve acknowledges this, it will have no choice but to raise interest rates.

Kvaerner

Kvaerner's new chief executive - parachuted in from ABB to reverse a decade's empire-building - has a plan that, on paper at least, can save the Anglo-Norwegian group from its creditors. Targeting Nkr1bn (\$130m) annual cost savings and a Nkr7bn reduction in net debt, Kjell Almskog hopes to raise operating margins to 23 per cent and returns on equity to 15 per cent-plus by the end of 2001. Investors must be forgiven for scepticism; Kvaerner has said as much many times in the past. But from Mr Almskog, such goals have more credibility. And given Kvaerner's Nkr11bn net debt - nearly twice its diminished market value - anything less aggressive would have been disappointing.

The decision to quit shipbuilding,



Source: Datastream

accounting for around 20 per cent of group revenues, is proof Mr Almskog means business. With 10,000 employees in 13 yards, Kvaerner is one of the world's largest shipbuilders. And although shipbuilding provided a big chunk of group profits last year, as subsidies dwindle the outlook for this highly capital-intensive business is bleak.

Kvaerner will be lucky to find buyers for half of its yards, and closing long-standing loss-makers like Scotland's Govan will be expensive. Still, further disposals, particularly that of the civil engineering arm, should follow soon if Kvaerner seriously wants to be focused. So for the moment, although its nadir is probably past, Kvaerner remains a challenge best watched from the sidelines.

Barclays

Oscar Wilde's Lady Bracknell would not have been amused. To lose one chief executive might be bad luck, but two within six months smacks of carelessness, even if the second never actually took up the post. Nonetheless, Barclays can justifiably claim that bad luck - in the form of a previously undiagnosed heart problem - has robbed it of the services of Michael O'Neill, the expensive American it netted in February.

The market's unruffled reaction to Mr O'Neill's withdrawal seems justified. Since Martin Taylor's resignation in November, Barclays has addressed many of the concerns that were vexing investors. The bank has pledged to hold down

costs, after last year's worrying 5 per cent uptick. It is also reining in Barclays Capital, which should boost the investment bank's anaemic returns. The medicine is starting to work. Barclays has been the best performing UK bank over the past three months.

However, it should not dawdle in finding a successor. With European banking in turmoil, a seasoned hand on the strategic tiller is needed. Barclays says it can revert to the shortlist drawn up before Mr O'Neill's appointment, cutting the search time in half. Another option might be a merger. The lack of a chief executive would at least prevent an ego clash. Both Bank of Scotland and Royal Bank of Scotland have expressed interest following Mr Taylor's departure. Now Barclays' shares are perkier, the idea might merit another look.

Laporte/Clariant

Swiss secrecy is renowned, but Clariant must be setting records. Laporte, a UK chemicals rival, acknowledges a takeover approach. It is widely known this approach comes from Clariant. The next day, the talks are off. All very mysterious and not a peep out of the Swiss chemists. Clearly, the episode must be embarrassing to Clariant. The company already has one set of failed merger talks to its name, with Ciba. It is even stranger since the usual stumbling blocks do not seem to have played a part. Management egos were apparently under control. And negotiations on price seemed to be moving along fairly smoothly. Of course, Clariant has one issue in the shape of 45 per cent shareholder, Hoechst. Hoechst may have disliked a deal that increased its exposure to chemicals, because of its own proposed merger with Rhone-Poulenc to create a more exciting life-sciences combine.

But Hoechst is represented on the Clariant board, so would surely have made its concerns known. And investment bankers are paid to come up with schemes to overcome such hurdles. If the issue was Hoechst, a special purpose vehicle could have been created to hold the Laporte assets until Hoechst unwound its Clariant stake. Rhodia - in which Rhone-Poulenc owns a stake - proposes to do this, if it clinches a takeover offer for Albright & Wilson, another UK chemicals company.

STATE TO LAY OFF ANOTHER 7M AND FURTHER 26M LOOK TO GOVERNMENT FOR PENSIONS

China's welfare system set to come under huge strain

By James Harding in Beijing

China's state welfare system is set to come under unprecedented pressure this year, as state enterprises lay off another 7m workers - 1m more than last year - and a further 26m people turn to the government for their pensions.

State-owned enterprises have in the past been responsible for the bulk of pension payments and social welfare benefits for employees and their families.

But as losses in the state sector have grown, companies have proved unable or unwilling to meet social responsibilities, passing the growing burden directly to the government.

The ministry of labour and social security expects that by the end of June the state pension network will have expanded to cover 110m people, 26m more than in 1998.

Meanwhile, the government expects it will need about Rmb24.5bn (\$3bn) to meet welfare and re-employment costs for workers laid off by state enterprises this year.

Wang Jianjun, vice-minister, was

quoted yesterday as saying: "Taking better care of laid-off workers and further expanding coverage of the pension system are being given priority by the ministry."

His comments, published in yesterday's China Daily, reflect concern in Beijing over rising dissatisfaction among workers and pensioners in the state sector.

Many have not been receiving full or prompt payment of their salaries and pensions.

Earlier this month, a trade union leader at Capital Iron and Steel in Beijing, one of China's largest and best-known industrial state enterprises, said tens of thousands of workers had not been paid for more than two months.

In other parts of China and in many other sectors, there are similar reports of state companies making only partial or zero payments of salaries to workers and delaying payments of pensions.

Official figures show urban unemployment at 3.1 per cent at the end of 1998, with 11.5m people out of work. Officials have said a high pro-

portion of employees laid off by the state sector have found employment. But many economists still believe the number out of work is far higher, particularly if workers laid off from state enterprises but still on the company books are included.

Under the government's plan to assist state sector lay-offs, the state, the unemployment insurance fund and state enterprises will together meet the costs of a monthly allowance of Rmb140-380 for a maximum of three years for a laid-off worker who enrolls at a re-employment centre.

Separately, statistics released yesterday added to what is becoming an increasingly mixed picture of the economy in 1999.

After reporting a 7.9 per cent fall in exports and a 69.8 per cent decline in the trade surplus in the first quarter of this year, China announced yesterday its foreign exchange reserves rose slowly but steadily by \$1.67bn in the first quarter of 1999 to \$146.63bn.

Continued on Page 5

Trade talks run-up threatened by WTO leadership dispute

By Frances Williams in Geneva

A stalemate in the tussle over its leadership is likely to force the World Trade Organisation to miss another deadline today as it seeks to replace Renato Ruggiero, WTO director-general, by the end of the month.

The deadlock has raised fears that the WTO may find itself rudderless as it prepares for global trade talks, scheduled for the end of the year in the US.

Supachai Panitchpakdi, the Thai deputy premier, is pitted against Mike Moore, the former New Zealand premier, for the top job in world trade regulation. Supporters of Mr Supachai yesterday accused the US of blocking a consensus on his candidacy in the hope that a further delay would favour Mr Moore, Washington's preferred candidate.

At today's meeting of the WTO's ruling general council, the two trade envoys charged with consulting the 134 member countries are expected

to announce that neither candidate commands the necessary consensus.

Mr Supachai's backers claim 80 countries have pledged support for him, including most of those in the Asia-Pacific region and the Middle East.

They also claim to have the support of most African nations, half or more of European, Central American and Caribbean WTO members, and a sprinkling of South American nations.

Mr Moore, while behind on the head count, is backed by some of the WTO's biggest traders - including the US, Germany, France and Italy - which account for almost a third of world merchandise trade.

The former New Zealand trade minister, who has been chipping away at Mr Supachai's support, leads his Thai rival in Latin America and has solid backing in other developing regions as well as in Europe.

No country has threatened a veto of either candidate, and the US says

it will not block Mr Supachai if he can command a consensus. However, Mr Supachai's supporters believe the US is stalling to give Mr Moore time to win over countries.

Mr Moore's backers say some countries are only now making up their minds after the two other candidates, Roy MacLaren of Canada and Hassan Abuyoub of Morocco, were eliminated last month.

"Achieving consensus takes time," said one insider in the Moore camp. "Provided we get a decision by the end of the month, the delay is not a problem."

Though both sides say the contest is not a north-south battle, the Supachai campaign argues that it is time for the WTO to have a leader from the developing countries. All previous heads of the WTO and its predecessor, Gatt, have been Europeans.

Three-quarters of WTO members are developing countries and they play a greater role in the world trading system than ever before.

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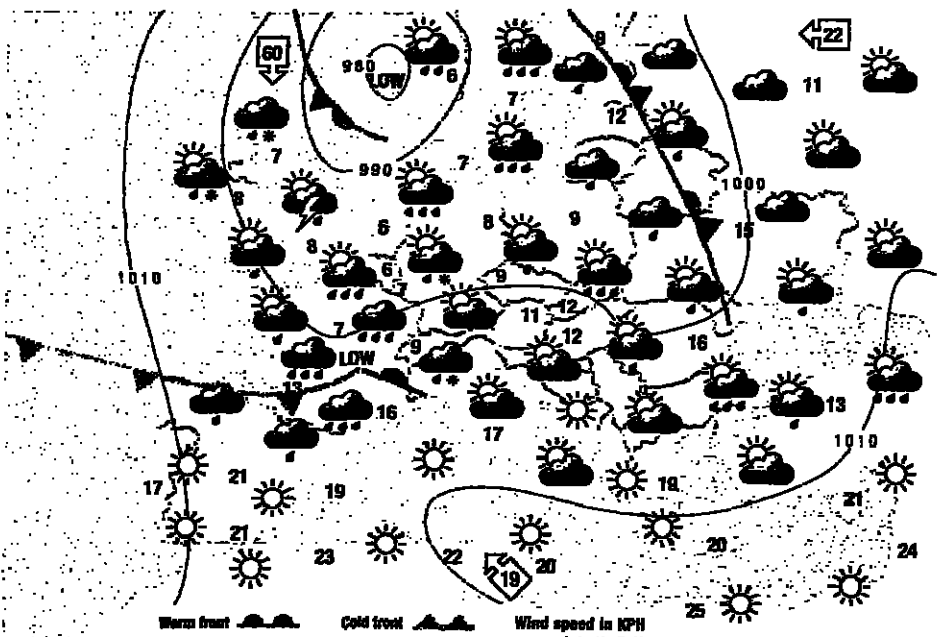
FT WEATHER GUIDE

Europe today

Much of southern Europe will be warm with sunny spells. Northern Spain will turn wet. Sharp showers are possible in Italy and the Balkans. Cold and unsettled conditions will mean sunny spells and showers across central and north-west Europe. Some of the showers will be heavy and wintry. Longer spells of rain are expected in central France, Denmark, southern Norway and southern Sweden will be chilly with sunny spells and showers, while an area of rain and snow will stretch from central Sweden south-eastwards through the Baltic states.

Five-day forecast

Low pressure will continue to bring unsettled conditions, with heavy showers, across central, western and north-western Europe over the next few days. Eastern Europe will be much milder. It will turn hot in Greece during Friday and Saturday.



Situation at midday. Temperatures maximum for day. Forecasts by FT WEATHER CENTRE

TODAY'S TEMPERATURES

Madrid	Thunder	35	Cairo	Sun	30	Faro	Sun	20	Maddi	Fair	21	Raykjavik	Snow	-2
Colaba	Thunder	36	Caracas	Sun	29	Frankfurt	Shower	9	Majunga	Fair	19	Rae	Shower	27
Barcelona	Sun	6	Cebu	Sun	7	Glasgow	Sun	19	Manila	Fair	20	Rangoon	Sun	27
Abu Dhabi	Sun	36	Colombo	Fair	20	Gibraltar	Sun	21	Manchester	Shower	6	S. Paolo	Sun	25
Accra	Thunder	31	Dakar	Fair	17	Hamburg	Hail	7	Marla	Thunder	32	Seoul	Sun	19
Algiers	Fair	23	Dallas	Fair	18	Helsinki	Shower	9	Mexico City	Sun	18	Singapore	Thunder	33
Amsterdam	Thunder	6	Dallas	Thunder	21	Hong Kong	Fair	28	Miami	Fair	28	Stockholm	Shower	7
Athens	Sun	19	Doha	Sun	33	Honolulu	Sun	33	Millan	Fair	17	Stockholm	Thunder	33
Batavia	Thunder	29	Dubai	Sun	30	Jakarta	Shower	32	Moscow	Cloudy	11	Sydney	Fair	22
B. Aires	Shower	20	Dubrovnik	Shower	18	Jerusalem	Hail	8	Murumbi	Shower	12	Tel Aviv	Shower	16
B. Jean	Thunder	6	Dubrovnik	Shower	18	Karachi	Sun	24	Nairobi	Thunder	31	Tokyo	Sun	24
						Karachi	Sun	24	Nairobi	Thunder	31	Tokyo	Sun	24
						Kuwait	Fair	20	Nassau	Fair	17	Vancouver	Fair	18
						Los Angeles	Fair	24	New York	Fair	19	Wien	Fair	16
						Los Angeles	Fair	24	Nice	Fair	18	Wien	Fair	16
						London	Sun	25	Moscow	Fair	18	Wien	Fair	16
						Lyons	Sun	17	Oso	Hail	6	Washington	Fair	21
						London	Thunder	8	Paris	Shower	7	Washington	Shower	7
						Los Angeles	Hail	4	Perth	Thunder	32	Winnipeg	Shower	17
						Lyons	Hail	12	Perth	Thunder	32	Winnipeg	Shower	17

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INSIDE

Merrill posts record earnings

A strong underwriting performance and a large volume of business deals helped Merrill Lynch and Paine Webber Group post record earnings, boosting share prices across the securities industry sector. Page 17

RJB Mining signs four-year contract
RJB Mining, the UK's largest coal producer, secured a market for most of its near-term output by agreeing a four-year deal worth up to £300m (\$1.3bn) with National Power, the country's second largest generator. Page 19

Seoul equities continue to soar
Seoul, the world's best-performing stock market last year, is already up 22 per cent in 1999. It neared the 700-point barrier yesterday as the KOSPI index closed at an 18-month high. Foreign investors have contributed to the bull run. Page 34

Anxiety returns to Japanese banks
Tokyo's ¥7.450bn (\$62bn) injection of public funds into 15 banks last month seemed to signal that the first stage of the national banking crisis was over. But the failure of Kokumin Bank, a second-tier regional bank, may be a sign that a second stage has begun. Page 18

Tesco raises pressure on Sainsbury
Tesco, the UK's largest supermarket group, posted a 7.8 per cent rise in annual pre-tax profits to £881m. The figures intensified the fear of more grim news this week from J Sainsbury, the food sector's number two retailer. Page 19

Brazil sours Australian sugar trade
A shift in global trade flows, collapsing world prices and wet weather are threatening sugar traders in Australia, the world's second largest sugar exporter. But their greatest threat comes from Brazilian sugar exports to Asia. Page 24

Foreign interest lifts Czech beer
Prospects for the Czech beer sector have been boosted by foreign interest. The victory of Nomura, the Japanese investment bank, in its two-year battle with Bass, the UK brewer, to create central Europe's biggest brewer could lead to the sale of the new concern to an international brewer that has the money and expertise to market Czech beer properly. Page 16

Tussauds to securitise ticket sales
Tussauds Group, which includes the Madame Tussauds waxworks museum, is to launch a £230m bond securitised on ticket and merchandise sales in the first asset-backed offering by a European leisure group. Page 22

FT extends euro-zone coverage
The FT is extending its euro-zone financial coverage with a new look for the Euro Prices page (renamed Euro Markets). From today, it will contain longer, analytical articles on trends in European equity, fixed income and currencies markets. In this edition it examines the attractions of European value and growth stocks. Page 37

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Clariant and Laporte call off takeover discussions

By Virginia Marsh in London, Uta Henschel in Frankfurt and William Hall in Zurich

Clariant of Switzerland and Laporte, the UK chemicals group, abruptly called off talks on a potential £2bn (\$3.2bn) takeover yesterday, just hours after Laporte revealed it was in negotiations with a possible bidder.

It is believed the talks, which were at an advanced stage, were halted because of Clariant's failure to secure the approval of Hoechst, its largest shareholder with 45 per cent. Clariant declined to comment yesterday or to confirm it had been holding talks with Laporte. However, it is understood to have been preparing a cash bid of about 800p which, including debt, would have been worth about £2.1bn.

It is unclear whether Clariant failed to inform Hoechst fully of its plans or whether the German group was against the deal. However, Hoechst, which is in the middle of a complicated life sciences merger with Rhône-Poulenc of France, has three representatives on Clariant's supervisory board. It is believed the Swiss group had asked Laporte for more time to consult with Hoechst and been refused by the UK group.

Shares in Laporte fell 95p, or 12.5 per cent, to 667½p after rising nearly 30 per cent on news of the talks on Monday.

The incident is an embar-

assing setback for Clariant which in December called off a merger with fellow Swiss group Ciba that would have created the world's largest specialty chemicals group.

Hoechst declined to comment yesterday on the Clariant/Laporte talks. But analysts said it may have been against the deal because of complications it could have caused for its own merger. Hoechst is to dispose of its industrial interests, including its stake in Clariant.

Although Clariant was planning to pay cash for Laporte, analysts said the Swiss group would have been likely to at least expect the market to issue paper subsequently. This could have depressed the value of Hoechst's holding.

Hoechst and Rhône-Poulenc decided a month ago to accelerate their merger into a new company called Aventis in a move to secure the backing of Kuwait Petroleum Corporation, the German group's largest shareholder. Under the original plans, it aimed to sell its Clariant stake and other industrial activities before the full merger in 2001 or 2002. But since speeding up the merger, it has only said it will sell the non-core activities as soon as possible.

Analysts said other bidders for Laporte could include PPG Industries, the US paints group.

Lex, Page 12



Workers at the Kvaerner shipyard in Glasgow, Scotland, arrive for a mass meeting about their future. Reuters

Kvaerner revamp spells end of shipbuilding role

By Valeria Stok in Oslo and Tim Surt in Stockholm

Kvaerner, the loss-making Anglo-Norwegian industrial engineering group, yesterday unveiled a fundamental restructuring involving its withdrawal from shipbuilding, disposals and litigation claims across its shipbuilding, oil and gas, engineering and construction activities.

A further provision of up to Nkr2bn is to be taken to cover possible losses on the exit from shipbuilding. The company - the world's largest integrated manufacturer of cruise ships, liquid gas tankers and specialist cargo vessels - said the programme would reduce turnover by Nkr25bn to Nkr55bn. It would also shrink its staff from 80,000 to 55,000, mostly through disposal of non-core assets.

Kjell Almskog, the chief executive recruited last year to overhaul the company, described the measures as "an important milestone" towards

profitability. As part of the plan, he also announced a Nkr2bn rights issue to strengthen the group's tattered balance sheet, while taking one-off charges of Nkr2bn to cover loss-making contracts, disposals and litigation claims across its shipbuilding, oil and gas, engineering and construction activities.

The plan for this 'new Kvaerner' is to create a group that is significantly smaller and much leaner, but infinitely stronger," Mr Almskog added.

Kvaerner is considering spinning off its largest shipyards to shareholders while seeking trade buyers for smaller yards - including the loss-making Govan yard in Scotland. Felling that, Mr Almskog said the group would con-

sider closures of loss-making yards or seeking an exit through a joint venture or merger that could lead to an initial public offering.

Other businesses, including metals equipment, energy and mechanical engineering, have also been earmarked for sale. The withdrawal from shipbuilding will rid Kvaerner of Nkr2bn-Nkr3bn of net debt and affect 10,000 employees.

Mr Almskog confirmed the company was talking to Aker Yards, a unit of Norwegian holding company Aker RGL, and other shipbuilders on the joint venture alternative.

Kvaerner's most commonly traded A shares, which have fallen 60 per cent in 12 months, closed down Nkr1.50 at Nkr136 in Oslo.

Editorial Comment, Page 11; Lex, Page 12; Facing radical surgery, Page 14

Canadian toll road deal goes to Spanish-led consortium

By Scott Morrison in Toronto

A consortium led by Grupo Ferrovial, the Spanish construction company, has reached a C\$0.1bn (\$2.05bn) agreement with the government of Ontario to operate a pioneering electronic toll highway.

The deal is Canada's largest privatisation and is about double the financing the province provided for the road's construction.

The winning consortium also includes SNC-Lavalin, the Canadian engineering group, and Capital d'Amerique, a subsidiary of the Caisse de depot et placement du Quebec, the provincial employees' pension fund.

Under the terms of the sale, the winning group will operate the road and charge tolls for 30 years compared with the 30 years Ontario residents expected to pay tolls for using the highway.

The Toronto toll road, which uses an electronic system to track and bill users, was built and operated by Canadian Highway International, a private firm.

The consortium also agreed to finance, design and build an extension at each end of the highway at an estimated cost of C\$500m.

Jacques Lamarre, SNC-Lavalin's chief executive, said an additional C\$400m required for debt servicing and working capital would bring the consortium's total investment to more than C\$4bn.

Grupo Ferrovial will own 61 per cent of the project, SNC-Lavalin 23 per cent and Capital d'Amerique 16 per cent. Advisers to the consortium were Nesbitt Burns, Salomon Smith Barney and SNC-Lavalin Capital.

The sale of Highway 407, a partially opened 68km strip of highway crossing Toronto's north end, was the first big asset put up for sale by the government of Mike Harris, the conservative provincial premier elected in 1995.

Tolls charged by the private group may be adjusted by two per cent a year plus inflation for the first 15 years, and thereafter by the rate of inflation only.

The province will have the ability to claw back toll revenues if preset traffic levels are not met.

Toyota move raises questions on strategy

By Paul Abrahams in Tokyo

Toyota yesterday announced a top-level management reshuffle that raised questions about the future strategy of Japan's biggest automotive group.

Hiroshi Okuda, the company's dynamic president, is to be replaced by Fujio Cho, an executive vice-president.

The move follows months of speculation about friction between the outspoken Mr

Okuda and the Toyota family, which owns less than 2 per cent of the group, but remains highly influential.

Analysts say Mr Okuda has been anxious that Toyota should not use capital to prop up members of the Toyota keiretsu, or business grouping. Sakura Bank and Tokai Bank have both asked Toyota, which holds large reserves of cash, for capital injections recently.

Some industry officials had warned that the selection of

Mr Cho represented an attempt by the Toyota family to strengthen its control.

Norihisa Hirakawa, analyst at Morgan Stanley in Tokyo, said: "This marks a very critical transition. Toyota can either become still more shareholder friendly, or it can retreat into a family business. While most companies are reducing their keiretsu links, Toyota appears to be moving in the opposite direction."

He said appointments

announced in May at the time of the full-year results might include significant promotions for members of the Toyota family, indicating its continuing influence at the company.

Shoichiro Toyota, chairman, played down the reshuffle, even though traditionally the president wields more power than the chairman.

He said that although the titles did not exist at the Japanese company, Mr Okuda would be the equivalent of

chief executive officer, while Mr Cho would be chief operating officer.

Mr Okuda would also remain representative director, an important post in Japanese companies. Mr Toyota would become honorary chairman. Toyota's shares closed up ¥120, or 3.55 per cent, at ¥3,500.

Mr Cho, 62, is currently in charge of corporate planning, information systems and industrial equipment.



BARRY RILEY

Efficiency drives out flair

Investment management, although scarcely compared with the internet sector, has been one of the most successful areas in recent years for the creation of entrepreneurial fortunes.

A handful of bright individuals can generate excess investment returns for several years, build substantial portfolios through taking on pension fund mandates or selling mutual funds, then sell out to empire-building banks or insurance groups for a significant percentage of assets managed.

This game plan has always worked best in the US, where a boutique culture has been nurtured by powerful investment consultants, and where investors are willing to back bright newcomers, but there are plenty of examples in Europe and the Far East too.

The future may be different, however. The investment management consultancy arm of PwC predicts a decisive power shift from the asset management teams to the back office and marketing departments. Its report, *Tomorrow's Leading Investment Managers*, published in co-operation with the Economist Intelligence Unit, predicts polarisation into investment asset

money managers have been jolted by unusual investment conditions of the past year or two that have led to severe underperformance against benchmarks. This year's first quarter saw a modest reversal of those trends - but many long-term track records have already been ruined.

Perhaps conditions have been freakish, but it can be argued that portfolio managers' use of information technology has reached an extent where market efficiency has made skill all but redundant. Index-tracker have benefited enormously and they may provide precedents for the "T.I.M." paradigm proposed by PwC. Tracker managers generate economies of scale, and have commoditised the product so that it can readily be labelled with all-purpose consumer brand names (such as Virgin in the UK).

There will never, of course, be a single paradigm. In the past the performance-driven model has existed in parallel with the private banking approach, which has depended almost entirely on personal relationships with high-net-worth individuals. In private banking performance, management has not only been unimportant but often opaque.

Niche players will always exist. However, the general transfer of power from the front office to the rest of the organisation may be irreversible. Out will go flair, in will come efficiency. PwC says investment performance

will no longer be the most important factor in success.

Instead there will be three other key elements. The first will be the management of knowledge. This will apply not just to investment decision-making but to knowledge of customers and the competitive marketplace. Second, technology: investment management is rapidly shifting from a people-intensive to a capital-intensive industry where the integration of systems and the exploitation of opportunities in, for instance, internet sales will be vital for success.

Finally, the management of risk. Recent performance disasters may imply that, on the investment side, the industry still has a long way to go. In other areas of risk, ranging from fraud to computer security, further dangers lurk.

Such is the wisdom emerging from PwC's "thought-leadership panels". True, if you ask big company executives about the future of money management, they will inevitably dream about marginalising those expensive and unpredictable hot-performing fund managers.

But this may not just be wishful thinking. The investment wizards may indeed be forced to retreat to the hedge fund industry where flamboyance still rules and knowledge need not be optimally shared with the men in grey suits.

*ETU, 595

March 1999

This announcement appears in a letter of record only



Bodegas Unidas

Marqués de Cádiz • Berberana • Marqués de Monistrol
Lagunilla • Bodegas Hispano-Argentinas

Leading independent Spanish producer of fine wines

€109 million (Pts 18 billion)
Buy-Out of
Arco Bodegas Unidas

Transaction co-led by
NatWest Equity Partners

NatWest Equity Partners Limited Registered by RAB

NatWest Equity Partners

BNP boosted in bid to acquire Paribas

By Samer Iskandar in Paris

Banque Nationale de Paris' chances of acquiring Paribas improved significantly yesterday when the value of its all-share bid rose above that of a rival offer from Société Générale for the first time this month.

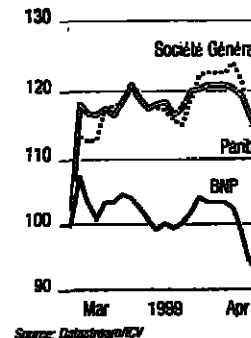
The situation is likely to increase the pressure on French regulators to investigate what the banks claim to be "suspicious" moves in their relative share prices.

However, a linked offer by BNP for SG was still valued yesterday at 2 per cent below SG's share price, reflecting market anticipations that the three-way battle is not over yet. BNP shares fell 1 per cent to 76.60 and SG was down 1.5 per cent at 81.70, while Paribas shares were little changed at 89.6.

"The market is convinced this is not yet a done deal," said an analyst at a bank that is not involved in the bids. "This means anything can still happen, including the emergence of another bidder or an improved SG-

BNP, Paribas and Société Générale

Share prices (released 9/3/99 = 100)



Paribas project." BNP and SG are offering to pay for Paribas with their own shares. BNP is offering 11 of its shares for eight of Paribas, and SG is offering five shares for eight of Paribas. BNP is also offering 15 of its shares for every seven of SG.

Because the rival offers do not include a cash element, the relative share prices are crucial. Since the beginning of the month, the relative prices have given SG's offer for Paribas an advantage

over BNP's. However, with SG yesterday falling more than BNP, the latter offered a premium of 6.8 per cent over Paribas' market value, while SG's bid gave a premium of just over 6 per cent.

"If these were the prices at which Paribas shareholders had to decide, then they would go for BNP's terms," said the analyst.

The Conseil des Marchés Financiers, the financial markets regulator, is expected to set a timetable for the bids by the end of this week. It is likely to adjust its traditional 35 business day calendar, to account for the unprecedented complexity of the proposed deals. BNP's offer for SG, which is subject to the same timetable, will probably be extended until the late of Paribas is known.

The outcome is expected to be further delayed by a lawsuit filed by SG and Paribas, challenging the regulators' decision to allow BNP's bids to proceed. The appeals court is expected to rule by the middle of June at the earliest.

Vivendi plans partial float

By David Owen in Paris

Vivendi, the acquisitive French utilities and communications group, plans to float up to one-third of its newly enlarged environmental services business within five years.

The company said yesterday the move would strengthen its capacity to develop both organically and externally, while retaining management unity.

The listing would make only one Vivendi had made optimal use of its tax loss carry-forwards, which was likely to take about three years. However, the group would publish pro forma

accounts for the Vivendi Environment unit from this year.

Yesterday's announcement came less than a month after the company agreed to buy US Filter, the largest private US water company, for \$8.2bn in a move described as the biggest French acquisition in the US.

The group said at the time that the cash deal, the latest of a string of high-profile US purchases, would be financed by a capital increase of about \$3bn (\$2.5bn) and a convertible bond issue of about \$2bn.

Yesterday it confirmed that the acquisition would

be at least 40 per cent financed by a convertible bond issue.

The bonds would have a six-year term and be convertible into Vivendi or Vivendi Environment shares at the investor's choice. The issue, set to be at least \$2.5bn, will be launched in coming days if market conditions permit.

The capital increase will come after a one-to-three share split expected next month.

Vivendi shares closed 2.74 per cent, or €6.50, down yesterday at €230.50. This compared with a modest advance for the benchmark CAC 40 index.

Kvaerner faces up to radical surgery

The Norwegian group has broken with a failing strategy, writes Tim Burt

Kjell Almskog delivered a stark message earlier this week to the board of Kvaerner. The combative chief executive of the Anglo-Norwegian industrial group told directors gathered in Oslo that radical and far-reaching surgery was required to save the company from a near-death experience.

When the board meeting began, the directors were presiding over one of Europe's largest manufacturing companies - with 80,000 employees and interests spanning civil engineering and construction, to shipbuilding and oil and gas equipment.

Several hours later, they had decided to cut the workforce by more than 30 per cent and dispose or withdraw from businesses accounting for almost a third of the group's near-NK100bn (\$10.3bn) annual turnover.

The directors approved a plan that will see Kvaerner withdraw altogether from shipbuilding - it is one of the world's largest commercial ship manufacturers - while dramatically scaling back loss-making activities in its remaining engineering and construction businesses.

Mr Almskog, recruited last year from Swiss-Swedish engineer ABB to revive Kvaerner, said the overhaul would reduce total staffing by 25,000 while cutting business volumes by NK100bn. In a pain first, gain later strategy, he warned the transformation would require provisions of NK100bn and a further NK100bn rights issue to strengthen the group's miserable balance sheet.

According to the chief executive, the overhaul will mark the end of a dreadful period for Kvaerner, which has seen its share price

halved in the past year. Losses have mounted and net debts have reached NK100bn.

Kvaerner, he predicted, would emerge as a leaner and more profitable company. "Shipbuilding does not really fit," he added. "It is a drain on profitability and our cash flow and has no synergies with the rest of our activities."

Elsewhere, he said Kvaerner had been handicapped by the pursuit of volumes and thin margin contracts rather than profit margins. All that is about to change.

But it remains to be seen whether NK100bn of provisions and a strengthened capital base, coupled to a more aggressive emphasis on shareholder value, will be enough to turn round a company that has been trading water for almost a decade.

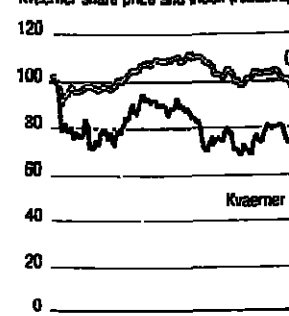
Erik Tonseth, the chief executive ousted last year to make way for Mr Almskog, oversaw a culture at Kvaerner where market share and turnover were king. "Erik could never resist acquisitions and he hated selling anything cheap," said one industry executive.

That appetite for deals reached its climax in 1996 when Kvaerner - jilted in its pursuit of Amec, the UK construction group - paid £904m (\$1.45bn) for Trafalgar House, the UK conglomerate that had run up losses of more than £70m in the previous five years.

At one level, the deal promised useful synergies with overlap in the civil engineering and offshore activities of both companies. But Kvaerner conspicuously failed to realise the potential cost-savings and took far too long to dispose of disparate businesses such as Cunard,

That sinking feeling

Kvaerner share price and index (released)



Provisions announced yesterday (NKr m)

	Shipping	Oil and gas	Engineering and contracting	Construction	Other	Total
Possible exit fees	2,000	200	150	-	-	2,350
Loss order provisions	200	200	150	-	-	550
Capacity adjustment	150	50	-	-	-	200
Disposal, loss-making units	-	-	135	255	100	490
Liability claims	-	-	-	-	550	550
Project equity investments	-	-	-	-	200	200
Total	2,350	450	285	255	750	4,090

Source: Datastream, NK company

the loss-making cruise line, and US housebuilding operations. The group also assumed a mountain of debt to finance the acquisition and consequent restructurings, and did not pay it down soon enough.

"Kvaerner lost focus and the market has drawn its own conclusions," said one banker yesterday. "Some people in the company wish they had never gone after Trafalgar House."

Mr Almskog was more circumspect yesterday. He said some of the former Trafalgar House businesses "could be turned forward. But we have had to look at the whole business from scratch. The state of affairs on my arrival was less than perfect."

If anyone can transform Kvaerner, former colleagues of Mr Almskog at ABB say he is the man. "People don't love him, but they respect his actions," said one. "The challenge now will be to put the fine words into

action. In order to maintain the confidence of Kvaerner's 54 lenders, Mr Almskog will have to act fast to realise the disposal or closure strategy in shipbuilding and other divisions.

If and when the group is streamlined and returned to profit, questions will remain on where it goes from there. Given the oil price and demand for turnkey power and engineering projects in south east Asia, the remaining divisions may struggle to show sizeable returns for some time.

By stripping out NK100bn of costs a year and reducing debts, the new Kvaerner may itself become a takeover target after all the hard work has been done.

Mr Almskog is unfazed. "I am trying to create shareholder value," he added. "If we are vulnerable to takeover when we are finished, then at least it will show we have made Kvaerner an attractive proposition."

Caja Madrid sells 3% stake in Telefonica

By Tom Burns in Madrid

Caja Madrid, Spain's second largest savings bank, is selling its 3 per cent stake in Telefonica, leaving the dominant domestic telecommunications group short of a key reference shareholder at a time of turmoil in the European telecoms sector.

The €1.3bn (\$1.41bn) disposal - which is being conducted by Goldman Sachs, the US investment bank, and involves an open market sale - fuelled speculation that Telefonica, like Telecom Italia, could be vulnerable to predators.

The Spanish operator is the biggest blue chip on Madrid's stock market and 35 per cent of its equity is owned by foreign institutions. Banco Bilbao Vizcaya, which had owned 6.14 per cent of Telefonica ahead of its full privatisation two years ago, last month reduced its stake from 4.6 per cent to 3.3 per cent.

BBV was one of Telefonica's original core shareholders together with La Caixa, Spain's biggest savings bank, and Argenta, the formerly state-owned banking corporation, which both continue to own just over 10 per cent of the operator between them.

The Caja Madrid sale is a blow to Telefonica because it gives the wrong signals at the wrong time," said one senior Madrid trader. Analysts pointed out that Telefonica, whose shareholder structure is not unlike Telefonos's, failed last weekend to muster support from voting capital to mount a defence against Olivetti's hostile bid.

Caja Madrid built up its 3 per cent stake in Telefonica after the privatisation process saying it aimed to join the peer group of core shareholders with control of around 5 per cent of the operator's equity. The investment appeared at the time to assure Telefonica of a secure ownership base.

In a surprising reversal of this strategy the bank said it was pulling out of Telefonica to buy into other industrial assets, citing Indra, the recently privatised electronics group in which it has a 10 per cent stake, and Iberia, the national airline, which is due to be floated later this year. The bank stands to earn some €600m in capital gains from the sale of its Telefonica stock.

● Banco Santander Central Hispano, Spain's largest banking group, has paid €40.7m for 5.5 per cent of Retevisión, the second domestic telecoms operator. The equity was acquired from the government which sold the rest of its remaining 30 per cent stake in Retevisión to existing shareholders, among them Telecom Italia and Endesa.

Ericsson buys US internet group

By Nicholas George in Stockholm

Ericsson continued the rush of European telecommunications equipment makers to buy into US internet technology companies yesterday, when it announced the \$450m purchase of Torrent Networking Technologies.

The cash purchase of the router manufacturer is the Swedish group's third move in the sector in the US in the last year, spending in total about \$600m. In the last 12 months Nokia, Siemens, Alcatel and the UK's General Electric Company have all announced purchases of US internet-based equipment suppliers.

The European companies are aiming to win a slice of the business generated when telecoms and internet operators upgrade their systems to cope with the up to 300 per cent annual growth in data communication some carriers are experiencing.

Torrent Networking produces medium capacity internet routers, the switches which concentrate traffic on the internet. The company, which was set up in 1996 and has 80 employees, has yet to make volume sales but has its products placed on extensive tests with large operators.

The acquisition will allow Ericsson to provide operators with a complete range of routers. The Swedish company said the only competitors able to offer operators similar "end to end" solutions were Cisco Systems of the US and Nortel Networks of Canada. "What we are getting is a product type that fits well in our existing product line in a market that is still emerging and we are very well positioned to compete with anyone," said Sven-Christer Nilsson, chief executive.

He defended the company against criticism that its acquisition policy in internet technology had been too slow and too small. "I know some of you have been impatient, but good news takes time and this move is strategically sound and financially responsible."

Analysts saw the move as being in line with Ericsson's "string of pearls" acquisition policy. Ericsson's most-traded B shares closed up SKr5 at SKr214.50.

Ericsson was advised by Merrill Lynch, and Torrent by Robertson Stephens.

Cisco in \$2bn buy, Page 17

Nestlé may raise SFr750m with sale of Findus brand

By William Hall in Zurich

Nestlé, the world's biggest consumer food company, could raise up to SFr750m (\$507.5m) by selling Findus, one of the world's best-known frozen food brands, to a US-Swedish venture capital group.

EQT Scandinavia, a venture capital firm set up by Investor, part of Sweden's Wallenberg family empire, and AEA, a US venture capital company, is negotiating to buy the Findus business in a move that will take Findus back to its Swedish roots.

Nestlé, which entered the frozen food industry with the 1982 purchase of Findus, said yesterday it was negotiating the sale of frozen food businesses with annual sales of close to SFr1bn and the Findus brand.

Analysts say the business, accounting for about 40 per

cent of Nestlé's SFr2.5bn European frozen food operations, is low margin and relatively low growth. Nestlé's shares jumped more than 3 per cent yesterday to SFr2.746. James Amoroso, of Bank Julius Baer, said the planned Findus sale showed that Peter Brabeck - Nestlé's new chief executive, who started his career as a Findus frozen food salesman - was starting to take a more aggressive approach to restructuring Nestlé's portfolio.

Nestlé stressed it intended to remain a major player in Europe's frozen food industry, but wanted to focus on higher-margin and faster-growing segments such as prepared dishes, snacks and pizzas, in line with this strategy, it announced the purchase of a small Spanish frozen food company with sales of SFr90m yesterday. Findus, short for Frukt

Industri, began life as a Swedish canning company. After being taken over by Marabou, Sweden's biggest chocolate manufacturer, in 1941, it began experimenting with deep freezing, and Findus frozen peas and spinach began appearing in Swiss shops.

After Nestlé acquired the business in 1982 it expanded Findus into Belgium, France, Switzerland, Germany and Italy.

However, the business has not been as profitable as hoped.

Nestlé and EQT declined to disclose the terms of the sale, but analysts speculated that, despite the strong Findus brand name, it would probably be sold at a discount to the SFr1bn sales figure.

EQT, which has about \$1bn of funds at its disposal, plans to float Findus on the stock market at a later date.

RANDGOLD RESOURCES

MORILA GOLD PROJECT, MALI

The Board of Directors of Randgold Resources Limited is pleased to announce that it has been decided to proceed with the development of a mine on the Morila permit in Mali, following the completion of a favourable feasibility study. The final feasibility study was independently audited by Resource Service Group ("RSG") of Perth, Australia, who advised that it was appropriate and realistic.

The main results of the feasibility study are:

Resources and Mining Reserves

Resources		kt	g/t	Tons Gold	Mozs Gold
Measured	Oxide	1.10	10.23	11.25	0.36
	Sulphide	12.66	4.34	54.94	1.77
	Subtotal	13.76	4.81	66.20	2.13
Indicated	Sulphide	12.24	3.80	46.51	1.50
Measured and Indicated	Subtotal	26.00	4.33	112.71	3.63
Inferred		6.78	3.76	25.49	0.82
Total		32.78	4.22	138.20	4.45

Reserves have been diluted by 10% at zero grade.

The orebody is still open with potential to increase the resources and reserves.

Operating Parameters

Production commences	January 2001
Production rate	200 000 Tpm
Estimated plant recovery	90%
Estimated strip ratio	3.85 : 1
Life of mine	10.7 years
Capital expenditure and working capital to start of production	US\$ 98.9 million
Average life of mine cash operating cost	US\$ 133/oz
Royalty - not included in cash operating cost	6%

Financial Results

Gold price assumption - US\$ 290/oz in January 1999 escalating at 2% per annum in real terms	51%
Internal rate of return	US\$ 218.8 million
Net present value at 7% before financing	10.5 months
Capital expenditure payback	

The average total life of mine cash costs of US\$ 153/oz, including royalties, places Morila comfortably within the lowest 20% of the world production cost curve.

The mine construction tendering process has commenced with tenders being invited to submit quotations in respect of contract mining, power supply, process plant and infrastructure. Depending on the results of the tendering process and the decision on outsourcing of mining and power supply between US\$ 75 million and US\$ 111 million will be required to finance the construction of the mine. It is planned that the finance required will be raised through commercial banking project finance. In this regard NM Rothschild and Sons Limited has been mandated to arrange the project finance and a term sheet has been agreed and signed.

Discussions are in progress with the Government of Mali in respect of its participation interest in Morila. The Government has a free carried interest of 10% with the right to acquire a further non-carried 10% interest.

In order to ensure that the January 2001 deadline for commencement of production is met, on site pre-development work has already been started.

Johannesburg

14 April 1999

RAE 5476

PLACER DOME INC.



John Crow

Graham Farquharson

Placer Dome Inc. has announced the appointments of John Crow, former Governor of the Bank of Canada, and Graham Farquharson, President of Strathcona Mineral Services Limited to the Board of Directors. Mr. Crow, a graduate of Oxford University in England, has enjoyed a blue-ribbon career in public finance with positions of increasing responsibility at the International Monetary Fund in Washington starting in 1961 and with the Bank of Canada from 1973. He was Governor of Canada's central bank for seven years to 1994, and in 1993 was elected Chairperson of the central bank Governors of the Group of Ten countries, a position he relinquished when his term as Governor ended. He is currently a senior advisor on financial matters and director of companies.

Mr. Farquharson, a mining engineering graduate of the University of Alberta with an MBA from Queen's University, has been responsible for the overall direction and management of Strathcona Mineral Services since 1974, acting as principal on assignments covering a wide spectrum of activities in the mining industry, including project management, project and company appraisal, feasibility studies, operational reviews and administration of public mining companies. In recent years many of his assignments have been in countries other than Canada, including evaluation of investment opportunities in Central Asia and Latin America.

Placer Dome is an international gold mining company based in Vancouver, Canada.

مكتبة العدل

Caja
Madrid
sells 3%
stake in
Telefónica

IF YOU WANT TO SEE SOMETHING
done, just tell some human
beings it can't be done. Make it
known that it's impossible to
fly to the moon, or run a
hundred metres in nine-point-
nine seconds, or solve Fermat's
Last Theorem. Remind the world
that no one has ever hit
sixty-two home runs in a season.
Stuffed eighteen people into a
Volkswagen Bug. Set half the world
free. Or cloned a sheep. Dangle
the undoable in front of the
world. Then, consider it done.

HUMAN ACHIEVEMENT

 **Merrill Lynch**

ML.COM

COMPANIES & FINANCE: INTERNATIONAL

Czech beer set for European revival

Foreign interest has improved prospects for the industry, reports Robert Anderson

Czech beer, the original Pilsner-style lager, may soon begin to punch its weight in Europe again.

Since the fall of communism, Czech beer exports have underperformed because each brewery was privatised separately rather than merged to create a national champion that could attract a foreign strategic partner.

The industry was divided into 71 breweries which fought price wars for a place in the biggest per capita market in the world. Today a quarter of the capacity is estimated to be surplus and prices have fallen in real terms to levels so low that some half-litre bottles now sell for Kcs4 (11 US cents).

But the victory of Nomura Securities, the Japanese investment bank, in its bitter two-year battle with Bass, the UK brewer, to create central Europe's biggest brewing group could lead to the sale of the new concern to an international brewer that has the money and expertise to properly market Czech beer.

The surprise decision of the Czech competition office last month to allow the merger of the country's two

biggest brewers which Nomura controls will also force Bass to review its strategy in its only significant brewing investment outside the UK.

Before foreign groups showed interest in Czech brewers, the price war had pushed most breweries into losses, diverting them away from exports. The breweries did not have the critical mass to invest in marketing and sales abroad.

Beer exports fell 11 per cent last year to 1.75m hectolitres, about one-tenth of total production. The only successful exporter was Budejovický Budvar, whose state ownership and export links built up in the communist period allowed it to stay above the domestic fray.

Bass was the first foreign brewer to try to realise the potential of Czech beer when it bought Prague Breweries in 1994 and began exporting Staropramen to Germany and its chain of UK pubs.

Bass also acquired a 33.4 per cent stake in Radegast, the second biggest brewer. It began negotiations to buy out the majority owner, Investici v Poslovi Banka (IPB), and merge the breweries into a group control-

ling about 30 per cent of the domestic market.

However Nomura, which became interested in the beer industry while an adviser to the Czech government, blocked the purchase. The Japanese bank had forged a close relationship with IPB - which through a web of subsidiaries controlled both Radegast and Prazdroj, the market leader - and eventually bought the troubled bank from the government for Kcs3.03bn (\$85.6m) in March last year.

Nomura applied to merge the breweries but was rejected twice on the grounds that their combined 44 per cent stake would prevent free competition. However, last month the new chairman of the competition office secretly reopened the case and gave Nomura the go-ahead.

Bass has protested and threatened legal action but now seems to be only a nuisance to Nomura. Through its 34 per cent stake in Radegast, Bass can block a legal merger but not a holding company structure in which Radegast uses Prazdroj's efficient distribution network.

The decision caps Bass's disappointing experience in

the Czech Republic. It has yet to make a profit with Prague Breweries, which last year crashed to a record Kcs800m loss, partly because of restructuring costs.

But Graham Staley, head of Bass in the Czech Republic, rejected speculation that the company would exit the country if it lost the case. "We could continue to focus on exports but we would probably not chase the domestic market so hard - we'd look for our niche," he said.

Nomura now stands to make back many times its purchase price for IPB when it sells the breweries. Daniel Martinu, an analyst at Patria Finance in Prague, believes the merged group could be of most interest to Heineken, Anheuser-Busch and South African Breweries.

But Nomura insists its priority is completing the merger.

"In all of Europe we see concentration," says Vladimir Perina, managing director of Prazdroj. "When the Czech Republic joins Europe in a few years it will be necessary to be big and strong in the Czech market."

In the higher-margin



Gaining strength: merger decision augurs well for Czech brewing

export business. Prazdroj will focus on selling Pilsner Urquell, the original Pilsner, to western Europe and north America. It plans to use licensed production of Gambrinus, the top Czech domestic brand, to get around import quotas in east Europe.

Currently Prazdroj uses link-ups with international brewers to sell Pilsner Urquell in western Europe but analysts such as Mr Mar-

tinu argue that only when one of them takes a strategic stake will the company be able to capitalise on the quality and tradition of Czech brewing.

Prazdroj believes last month's decision is the first step towards an export revival and it has big plans for the future. "In 1913 Prazdroj was the biggest brewery in Europe," says Mr Perina. "We want this position back."

RETAILING DUTCH GROUP REVIEWS OPTIONS

Vendex might seek buyer for US toys chain

By Gordon Grant in Amsterdam

FAO Schwarz, the prestige US toys chain, may be put up for sale. Its new owner, the Dutch retail group Vendex, is unhappy with the performance of the unit and wants to focus on Europe.

Vendex acquired the New York Fifth Avenue flagship and Schwarz's 40 other outlets as part of its takeover last year of KBB, a domestic rival.

Jan-Michel Hessel, Vendex chairman, said yesterday a disposal of FAO Schwarz was "not impossible" and that its future would be "studied in the context of the international strategy" of his group.

He said Vendex aimed to expand in the Benelux, Germany and France. "We don't want to go too far from home."

He described profitability at Schwarz as inadequate, saying this would first have to be improved. Although no decision had yet been made on its future, the chain is the only operation which Vendex will have outside Europe.

KBB, in announcing its results yesterday for the year to January, did not

specify profits at Schwarz, but said these fell sharply. That was in part a result of investments in expanding the chain, which totals 42 outlets. Its sales rose nearly 9 per cent to some \$197m.

Pre-forma revenues for the merged Vendex KBB were \$192bn (\$417bn, \$45bn) in the latest year, up 6.7 per cent. Operating income at \$1443m was 8.3 per cent higher, but excluding gains from property the figure at \$1414m was ahead 52 per cent.

The group said it expected further growth this year, though both investments and the tax burden would increase.

For Vendex itself, including a two-month contribution from KBB, net earnings were \$1278m. The \$11.15bn recorded for the previous year included a gain on its spin-off of Vedior, the business services side.

Vendex has also since sold its supermarkets business, in a reshuffle which has made it the Netherlands' largest non-food retailer.

KBB, which operates the Bijenkorf and Hema chains, achieved a turnaround to net profits of \$196.4m, from losses of \$1141.3m.

The merger is due formally to come into effect next month.

3i and IBJ to set up MBO arm in Japan

By Paul Abrahams in Tokyo

3i, the UK-based venture capital company, and Industrial Bank of Japan will today announce the creation of a joint venture aimed at developing management buy-outs (MBOs) in Japan.

The venture is the latest in a series by western groups to tap the MBO market at a time when many troubled Japanese corporations are looking to spin-off businesses to concentrate on core operations.

Other groups known to be targeting the MBO market include Jafco and Nomura of Japan. Schroders of the UK and a joint venture between NM Rothschild and Mitsui, the Japanese trading company.

The venture, to be called 3i-Kogin Buyouts, will be 60 per cent owned by 3i and 40 per cent by IBJ. The two companies will initially invest \$10bn (\$88m), and are looking for a further \$10bn from institutional investors anxious to access the fledgling Japanese MBO market. 3i has extensive operations in Europe and an office in Singapore.

"There is huge latent

potential in the MBO market," said Chris Boulton, the president of the new venture. "There are more than 40,000 companies whose owner-managers are over 60, and 13,000 whose owner-managers are over 70. In addition, the recession, deregulation, the weakening of the Keiretsu (business groups), and increasing realisation by big companies that they need to focus, are all combining to create a fertile market for MBOs."

Junji Oda, an IBJ banker who will become managing director of the venture, said: "Big Japanese companies are realising they must make better use of capital, must manage cash-flow more effectively and adopt global standards. That creates a huge opportunity for spin-offs."

Mr Boulton compared the Japanese market with that of Germany a few years ago. "Japanese managers have been used to life-time employment, but that may be coming to an end. They may be willing to look at the higher risk-reward profile offered by MBOs." He said the market could be as large as the UK's within 20 years.

Takeover boost for France Soir

By Samer Iskandar in Paris

France Soir, once the country's best selling daily newspaper but which has fallen on hard times, was given a new lease of life this week with its sale to Georges Ghosn, the controversial media entrepreneur.

Mr Ghosn, backed by "investors who do not wish to make themselves known", is to inject FF153m (€23.3m, \$35.2m) to revive the paper, which has been losing FF10m a month under the ownership of Socpresse, which also publishes Le Figaro, the right-wing daily.

The sale, for a symbolic FF1, was agreed last month but held back by trade union opposition. It was finalised this week after Socpresse agreed to offer job guarantees, stretching until after the sale, to France Soir staff. The former owner also assumed more than FF530m of France Soir's accumulated debts.

Mr Ghosn has reappointed Yves Thérard as editor.

Last year, France Soir underwent the most ambitious of a series of relaunches under Mr Thérard, who slashed its price, switched to a tabloid format and turned it into a morning paper. The initiative was welcomed by read-

ers, but failed to boost revenues or stem declining circulation.

France Soir's circulation has declined uninterrupted since 1981, when it sold an average 1.1m copies a day - and an all-time high of 2.2m, on the day General De Gaulle died in 1970 - to 156,000 this year.

Mr Ghosn intends to raise the cover price from FF3.90 to FF5, increasing annual revenues by an estimated FF25m.

Since the early-1990s, Mr Ghosn is credited with having revived the business dailies La Cote d'Azur and La Tribune. More recently, he is thought to have made a hefty profit from the sale of Le Nouvel Economiste, a bi-monthly he had run for barely two years.

The sale of France Soir will allow the Hersant family, which controls Socpresse, to restructure Le Figaro, its flagship. Le Figaro is to be relaunched in September, with "improvements, a new presentation and more modern illustrations", according to its publishers.

France Soir's mounting losses have consistently weighed on the group's development prospects, making Socpresse the subject of recurring speculations of an imminent sale.

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<p>\$86,250,000</p> <p>miningco.com</p> <p>Initial Public Offering March 1999</p>	<p>\$168,000,000</p> <p>prodigy</p> <p>Initial Public Offering February 1999</p>
<p>\$57,375,000</p> <p>PACIFIC TELECOM</p> <p>Initial Public Offering February 1999</p>	<p>\$47,840,000</p> <p>REDUX MEDIA - POPPE TYSON</p> <p>Initial Public Offering February 1999</p>
<p>\$161,460,000</p> <p>COVAD</p> <p>Initial Public Offering January 1999</p>	<p>\$112,700,000</p> <p>TECHMASTER</p> <p>Initial Public Offering December 1998</p>
<p>\$64,400,000</p> <p>XOOM</p> <p>Initial Public Offering December 1998</p>	<p>\$33,810,000</p> <p>EARTHWEB</p> <p>Initial Public Offering November 1998</p>
<p>\$31,335,003</p> <p>theglobe.com</p> <p>Initial Public Offering November 1998</p>	<p>\$25,500,000</p> <p>DR</p> <p>Initial Public Offering August 1998</p>

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COMPANIES & FINANCE: THE AMERICAS

ENERGY HIGH HOPES AS SALE OPENS THIS YEAR'S PRIVATISATION SEASON IN BRAZIL

Comgás expected to fetch premium price

By John Barham
in São Paulo

Pioneering British investors founded the São Paulo Gas Co in 1872 to light the dim streets of Brazil's coffee capital. This morning, an auctioneer will open sealed bids from a group of foreign bidders competing for Comgás, its state-owned successor, returning the company to foreign control.

Analysts expect aggressive bidding for the São Paulo

state government's 52 per cent share in Comgás will push the sale premium to about 20-30 per cent over the stake's minimum price of R\$866.4m (\$530.3m).

The Comgás sale opens this year's privatisation season in Brazil, which economists expect to raise about \$13bn-\$15bn in 1999. Júlio Lapa, Comgás president, said: "The privatisation process is beginning again. This auction will be a signal to the market."

Analysts feared that January's devaluation and resulting market turbulence could threaten Brazil's privatisation this year. But a successful transaction would pave the way for other big ticket privatisations in the state, such as Cesp, the state-owned power company, and Banespa, the state bank now under federal government control.

This could help the federal government push ahead with large, complex privatisations of its own that have run into political and technical obstacles. These deals include the sale of a 36 per cent stake in Petrobras, the national oil company, the generating assets of Eletrobras, the electricity holding company, and privatisation of the fund management business of Banco do Brasil, the country's biggest bank.

Mauricio Arce, São Paulo's energy secretary, said: "We are selling Comgás complete with all its assets, credits, debts and infrastructure. The buyer will have a 12-year [monopoly]."

Bidders for Comgás are expected to include Agip of Italy, British Gas, Spain's Gas Natural, Enron, the US energy group, and Royal Dutch/Shell. These groups have substantial energy investments in Brazil. Shell already owns 16 per cent of Comgás.

Comgás was a sleepy company for most of its recent history until the completion

this year of a \$2bn pipeline connecting São Paulo with Bolivian gasfields 3,200km to the west. The pipeline should enable the company's new operator to boost national gas consumption to 10 per cent of total energy demand within 10 years from about 2.5 per cent in 1988. São Paulo accounts for nearly all Brazil's gas sales. Private groups are building new gas-fired power stations to meet rising demand for power.

Merrill, Paine Webber hit highs

By Tracy Corrigan in New York

Big volumes of business and a strong underwriting performance helped both Merrill Lynch and Paine Webber Group achieve record earnings in the first quarter, boosting share prices across the securities industry sector yesterday.

Both Merrill and Paine Webber made an annualised return on equity of 24.6 per cent, slightly higher than a year ago.

In midday trading, Merrill's share price slid \$1½ to \$98½ on profit-taking, still below its high last July of around \$108, but the stock has enjoyed a strong run since hitting a low below \$36 last autumn.

Paine Webber shares rose \$3½ to \$46½. Shares in Charles Schwab, another broker, rose 12 per cent and those of Donaldson Lufkin & Jenrette, which reports later in the week, surged 7 per cent, on expectations of strong earnings across the sector.

Merrill reported net earnings of \$609m, up 18 per cent from the same period a year ago, and earnings per share of \$1.44, beating estimates of \$1.23, according to First Call.

Merrill's comeback after it suffered losses in fixed income in the second half of 1998 shows that "customer flow business can be profitable in fixed income", said Guy Moszkowski, an analyst at Salomon Smith Barney.

He added that while Merrill's share price had suffered as a result of its fixed income losses during last year's market turmoil and other strategic issues, Merrill had demonstrated its "true earnings power" this quarter.

Merrill Lynch Japan Securities, which has required greater investment than expected since it was formed from the Yamachi brokerage network more than a year ago, is performing in line with reduced expectations, with around 40,000 accounts and \$4bn in assets.

Paine Webber Group reported net income of \$180.5m or \$1.01 per share, also substantially above expectations. Donald Marston, chairman and chief executive officer, said its recurring fee income had reached an annualised \$1.05bn, beating the firm's billion dollar target for the year 2000.

Net new client assets flowed into the firm at an average of \$155m per day, a 50 per cent increase from last year's first quarter. Paine Webber plans to begin online trading to existing and new accounts this year.

Mexico set for wave of IPOs after long gap

By Henry Tricks in Mexico City

Mexico is expected to see this month a series of new equity issues, stalled since the Asian crisis of 1997, with an offering of up to \$240m by Grupo Sanborn's, the retail chain formed by Carlos Slim, the billionaire magnate.

The initial public offering would mark the first equity issue in Mexico since December 1997. Analysts say it would reinforce the view that the country's buoyant stock market - which briefly touched record highs yesterday - has overcome 18 months of global financial turmoil.

"We are looking at a very attractive environment and I'm sure lots of companies will want to take advantage

before this window closes," said the head of an international research firm in Mexico.

Leading the pack is Grupo Sanborn's, a retailer whose flagship restaurant chain includes a century-old venue in downtown Mexico City that is legendary.

In 1914, the revolutionary forces of General Emiliano Zapata, bearing handkerchiefs and sombreros, stopped there for coffee after taking the capital. Last month, another peasant militia, the ski-masked Zapatista rebels from south-eastern Chiapas state, posed for photos there during a nationwide referendum on their struggle.

Javier Larraza of Grupo Carso, the parent company of Mr Slim's web of telecom-

munications, retail, financial services and industrial interests, said the Sanborn's issue would raise \$200m-\$240m, which would go towards expansion of the restaurant chain outside Mexico City and paying down a \$400m debt.

The company was being floated at an estimated value of around \$1.5bn, which analysts said was a high level that would attract other issuers to market. It had sought to launch an IPO in 1997, but was put off by the Asian crisis.

Other possible issues include a package of airports in south-eastern Mexico that encompasses the popular tourist hub of Cancun. It is controlled by Copenhagen Airports of Denmark, and



Coffee break: a Zapatista rebel drops in at Sanborn's

analysts said it could make an attractive retailing and tourism stock.

The Mexican partner, however, is Grupo Tribasa, the construction company which last month missed a \$36m

payment on a eurobond.

According to a spokesman for the Mexican stock exchange, there is also a "preliminary list" of 18 companies registered to launch an eventual share offering.

Compaq upbeat despite earnings setback

By Louise Kehoe
in San Francisco

Compaq Computer is jumping on the "e-business" bandwagon as the personal computer maker transforms itself into a broad-line information systems and services company following last year's acquisition of Digital Equipment.

Just a day after Compaq's shares plunged 22 per cent following an unexpected

profit warning, Mr Pfeiffer insisted that the first-quarter earnings setback would have no impact on the company's plans.

Compaq will combine the resources of Digital, which include high-power servers, software and services, with its own products and technologies to become the leader in internet computing by 2000, Mr Pfeiffer said.

Although this represents a new initiative for Compaq,

the company is trailing its largest competitors - International Business Machines and Hewlett-Packard - both of which have established themselves as leading suppliers to businesses creating internet-based business operations.

However, Mr Pfeiffer said the e-business initiative was "central to Compaq's goal to be the internet computing leader". The ability fully to leverage the internet repre-

sented one of the most important challenges for information technology and business in general, he said.

Compaq's shares were trading at \$24½ in mid-session yesterday, unchanged from Monday's close, following Mr Pfeiffer's presentation.

Several Wall Street analysts and other computer industry executives rejected Compaq's assertion, on Monday, that its first-quarter

problems reflected an "industry-wide" price war and softening demand in the US business PC market.

In a direct response to Compaq's statement, HP said its personal computer sales were "healthy, growing and profitable". Lew Platt, chairman and chief executive, said the PC business would remain healthy for several years, generating tens of billions of dollars in revenues for HP and others.

SCP to delay bond repayment

By Ken Warr in Buenos Aires

Argentine industrial holding company Sociedad Comercial del Plata (SCP) was yesterday forced to delay a \$25m bond repayment, blaming the financial crisis in emerging markets and consequent credit squeeze facing local corporations.

Fitch IBCA, the credit rating agency, immediately cut its rating on \$400m of SCP debt from BBB to CCC, which implies the possibility of non-payment.

Several big Argentine companies which borrowed heavily during 1997 and 1998 for aggressive expansion programmes have faced mounting difficulties in refinancing their debts, combined with lower sales due to the sharp domestic downturn.

SCP, which at the end of last year registered debts of \$780m and a net worth of \$435m, has been rapidly selling off assets to reduce debt.

The company, with interests in energy, petrochemicals and the entertainment sector, has been hard hit by the fall in oil prices. Its entertainment arm has also

failed to provide cash flow as expected.

"This is a purely transitory problem of liquidity," said SCP yesterday. "Borrowing has become very difficult with the current state of the markets, but this is still a company with significant assets and the opportunity of going forward."

SCP shares were down more than 12 per cent at \$0.57 in afternoon trading. SCP has contracted Merchant Bankers Asociados, said SCP president Santiago Soldati, to act as financial adviser to resolve the repayment problems, which it hopes to do by the end of May.

Argentine companies' total short-term borrowings through bond issuance rose 231 per cent last year to \$3.6bn, according to a recent study by private think-tank Fundación Capital. However, in the first quarter of this year, borrowers have faced a severe credit shortage, higher interest rates, and a "crowding-out" by the public sector as the state has sought to cover its financing gap.

Cisco buys GeoTel in \$2bn deal

By Roger Taylor
in San Francisco

Cisco Systems, the computer networking company, is buying GeoTel Communications, the maker of call-centre software, for \$2bn in stock.

The deal is part of a trend among makers of communications equipment to move into the communications software business.

It is Cisco's first move into the \$8bn market for call-centre software but follows the acquisition of a number of companies with expertise in software applications for communications networks including Precept, Celstus and Summa Four.

Cisco and its leading competitors, Lucent Technologies and Nortel Networks, have all targeted the market for software to manage unified networks which can handle voice and internet communications.

GeoTel profits nearly tripled last year to \$2m on revenues of \$44m. Shares in GeoTel jumped 26 per cent yesterday to \$55½ while Cisco stock dropped 2 per cent to \$115½.

NEWS DIGEST

COSMETICS

Avon predicts 50% rise in first-quarter profits

Avon Products, which sells cosmetics through a network of almost 3m women, has found a silver lining in the economic clouds hanging over Brazil. Its shares rose \$1½ to \$53 - twice the level at which they traded six months ago - on news yesterday that it expected a 50 per cent jump in first-quarter operating profits from Brazil.

Avon said Brazil's economic crisis had helped it recruit more women to sell its products. Avon's unit sales in Brazil rose by an estimated 30 per cent in the first three months of the year as it kept prices below inflation.

It advised shareholders yesterday that group earnings for the first quarter would be between 27 cents and 29 cents - compared with Wall Street expectations of 24 cents and last year's figure of 20 cents before one-off charges. Andrew Edgecliffe-Johnson, New York

MANUFACTURING

AlliedSignal eyes purchases

Larry Bossidy, chairman of AlliedSignal, the diversified manufacturing company, said yesterday the group was "actively evaluating" potential acquisitions in areas such as specialty chemicals, electronic materials and aerospace-related services. He added he was hopeful of finalising one or two deals by the end of the year - although, after the company's bitter and ultimately unsuccessful hostile \$10bn bid battle for AMP last year, he stressed any transaction would probably be on an agreed basis.

Mr Bossidy also reconfirmed the company was giving "serious consideration" to the much-mooted sales of assets within its automotive and transportation products division, although he continued to suggest any action was likely to take place in the latter half of 1999.

The chairman's comments came as the company reported a 12 per cent increase in after-tax profits to \$335m in the first quarter, with earnings per share rising 13 per cent, to 59 cents. Sales were down 1 per cent, at \$3.6bn, but this largely reflected disposals, with underlying revenues rising 4 per cent. Nikki Tait, Chicago

COPPER

Phelps Dodge profits plunge

The lowest copper prices this century - when adjusted for inflation - caused Phelps Dodge, one of the biggest copper producers world-wide, to barely break even in the first three months of 1999. And the US company warned that, unless there were further production cuts by the industry, the depressed prices would probably continue for "several more quarters".

Under the circumstances, the company described its \$500,000 profit (after tax but before the effect of accounting changes) as "satisfactory". This compared with a \$163.7m profit in the first quarter of 1998, and translated into earnings per share of 1 cent, against \$2.79 a year earlier. Included in the result was a \$6.9m currency exchange loss related to the devaluation of the Brazilian Real, although this was offset by an asset sale gain by a Philippine affiliate.

The result was better than the market had feared. Its shares rose \$1½ to \$51½. Nikki Tait

Polly Peck International (Finance) N.V.

established at Curaçao
(Netherlands Antilles)

Notice of General Meeting of Shareholders

To be held on Wednesday, April 28, 1999 at 10.00 a.m. (Curaçao time) at Landhuis Joonchi, Keya Richard J. Beaulieu z/n, Curaçao, Netherlands Antilles. Subject of the meeting will be amongst others the approval of the Annual Accounts of Polly Peck International (Finance) N.V. (the "Company") over the financial years 1998 and 1997.

Notice of Meeting of holders of

7½% Guaranteed Redeemable
Convertible Preference Shares 1994/2005

To be held on Wednesday, April 28, 1999 at 10.00 a.m. (Curaçao time) at Landhuis Joonchi, Keya Richard J. Beaulieu z/n, Curaçao, Netherlands Antilles. Subject of the meeting will be amongst others the approval of a resolution of the Board of Managing Directors of the Company to make a distribution to the preference shareholders and the delegation to the Committee of Preference Shareholders of authority pursuant to Article 16.16 of the Articles of Association of the Company for a period of one year.

Copies of the agenda, Annual Accounts of the Company over the financial years 1998 and 1997 and other documents relevant to each meeting are available and copies thereof may be obtained by shareholders of the Company entitled to attend the meeting at the office of the Company at Landhuis Joonchi, Keya Richard J. Beaulieu z/n, Curaçao, upon satisfactory proof of (preference) shareholding. Copies of the agenda of each meeting will also be mailed to holders whose preference shares are deposited in an account with Euroclear or Cede.

Preference shareholders who wish to attend and, to the extent entitled thereto, to vote at the meeting must deposit their shares with the Principal Paying Agent, Chase Manhattan Bank at Trinity Tower, 3 Thomas More Street, London E19 7YT, United Kingdom, either directly or through Euroclear or Cede, prior to Wednesday, April 21, 1999.

By: The Board of Managing Directors
of Polly Peck International (Finance) N.V.
Curaçao, April 14, 1999

MALAYSIA

US\$650,000,000

Floating rate notes due 2005

In accordance with the provisions of the notes, notice is hereby given that for the six months interest period from 14 April 1999 to 14 October 1999 the notes will carry an interest rate of 3.25% per annum.

Interest payable on 14 October 1999 will amount to US\$266.88 per US\$10,000 note and US\$4,571.98 per US\$250,000 note.

Global Agency and Trust Services, Citibank, N.A., London

14 April 1999

CITIBANK

This announcement appears as a matter of record only. March, 1999

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COMPANIES & FINANCE: ASIA-PACIFIC

TELECOMMUNICATIONS GOVERNMENT PROVISION MAY FAVOUR RIVAL NTT IN FIGHT FOR CONTROL OF JAPANESE CARRIER

New rule threatens C&W stake in IDC

By Michio Nakamoto in Tokyo

Cable and Wireless, the UK telecommunications group fighting a battle over IDC, could lose its 17.7 per cent stake in the Japanese international telecom carrier due to a "squeeze-out" provision being added to Japan's new commercial code that takes effect later this year.

C&W is competing with NTT, Japan's dominant domestic carrier, to take control of IDC, in which C&W was a founding shareholder.

The UK group has said it has no intention of relinquishing its stake in IDC, which it has held for nearly 2 decades.

Under a basic agreement signed by the founding shareholders, including Toyota, the car company, and Itochu, the trading company, the UK company has a right of first refusal which allows it to match any offer by a non-shareholder, such as NTT.

C&W has indicated it could raise its offer, of ¥62.4bn (\$519m) in cash, to match that of NTT's, which

is believed to be worth ¥63bn.

NTT, meanwhile, has indicated it has no intention of raising its offer.

Furthermore, C&W's intention to hold on to its stake makes it difficult for NTT to acquire IDC. Under new rules that come into effect with the restructuring of the former public utility, NTT's international and long-distance arm would have to acquire 100 per cent of IDC.

But a provision allowing majority shareholders to

"squeeze out" minority shareholders could mean C&W will eventually be forced to relinquish its stake in IDC.

The provision requires the agreement of two-thirds of both the acquired company and the acquiring company. Since Japan's finance ministry will still own more than 66 per cent of the NTT holding company, the Japanese government will play a large part in preventing C&W from maintaining its stake in IDC, if it agrees to the squeeze-out.

It has also emerged that the new NTT holding company, which will own 100 per cent of the three operating companies into which NTT is being restructured, could buy into IDC, rather than NTT's international and long-distance arm.

The NTT holding company is not required to acquire 100 per cent of a subsidiary, removing the need for NTT to convince C&W to sell its stake in order to acquire 100 per cent of IDC.

As long as NTT can convince IDC's other major

shareholders to ignore the basic agreement and sell their stakes to it, it can take control of IDC without C&W's approval.

NTT is expected to pay for any IDC shares it acquires through a share swap, according to sources close to the company.

It is not certain that IDC's other shareholders will agree to honour the basic agreement.

Japanese sources have indicated that members of the IDC management prefer to sell to NTT.

Japanese banking crisis refuses to go away

Second stage could be starting, writes Naoko Nakamae

The injection of ¥745bn (\$62bn) of public funds into 15 of Japan's leading banks last month seemed to signal that the first stage of the country's banking crisis was over.

But the failure of Kokumin Bank, a second-tier regional bank, earlier this week could be a sign that the second stage has begun.

The day after Kokumin was put under the control of government-appointed administrators with a capital deficit of ¥71.2bn, Kokuhu Bank, a second-tier regional bank based in Osaka, admitted that its capital adequacy ratio had fallen below 4 per cent - the minimum required by the Financial Supervisory Agency, the banking regulator.

And yesterday, two of Kokumin's non-bank financial affiliates filed for bankruptcy with total debts of ¥25bn. Kokugin Lease and Kokugin Mortgage Service decided they would be unable to continue doing business without the support of their de facto parent com-

pany Kokumin, according to Teikoku Databank, a credit research company.

Such failures underscore fears that other regional banks and their affiliates could suffer a similar fate, as the FSA shifts the focus of its attention from the leading city banks to the regional banks.

The FSA is currently conducting an investigation into the financial health of the country's regional banks. Revelations from its initial inspection of the country's city banks last year led to the nationalisation of Nippon Credit Bank and Long-Term Credit Bank, two ailing companies.

And although the shares of the leading banks have shot up since the capital injection, analysts believe their problems are not over yet.

Even Hakuo Yanagisawa, the financial reform minister, admitted last month that he "did not think that rehabilitation [of the sector]... had been accomplished".

For example, problems in the regional banking sector will add to the difficulties city banks are experiencing in their attempt to sell off their bad loans, as property prices collapse in Japan.

And the market is likely to be hit by further oversupply, as the authorities pressurise the regional banks into cleaning up their books and disposing of their bad loans as well.

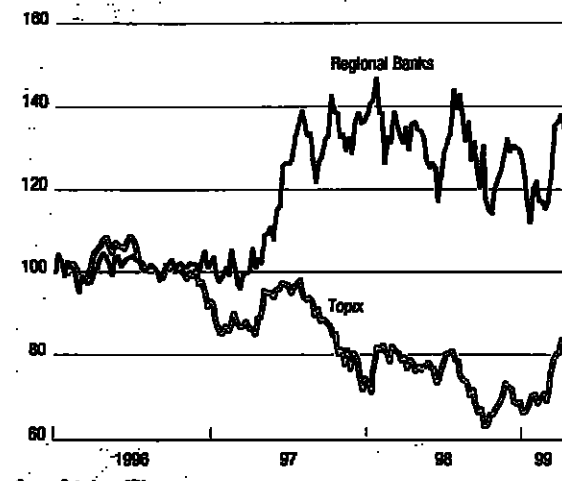
But other analysts say the problems in the regional banking sector will also provide a strategic opportunity for some of the leading banks.

"The real impact will be on the strategy side," says James Florillo, banking analyst at ING Barings Securities in Tokyo. "The question will be, which ones will decide to become the retail banking specialists and take a hands-on approach to the consolidation that is taking place."

Meanwhile, more regional bank failures are likely to occur as the industry becomes polarised, say

Japanese Regional Banks sector

Index (rebased)



industry insiders. Some warn that while there are currently more than 120 first- and second-tier regional banks, the process of realignment could bring the number down to 47 - the number of prefectures in Japan.

Other analysts say that the government needs to

inject public funds into the regional banking sector. "It needs to do this quickly, before the problem loans get any bigger," I reckon they might need to pump as much as ¥3,000bn into these banks," says Katsuhito Sasaki, banking analyst at Warburg Dillon Read in Tokyo.

TECHNOLOGY HONG KONG DEAL OPENS WAY TO CHINA

Yahoo! signs internet pact with SmarTone

By Louise Lucas in Hong Kong

SmarTone, Hong Kong's third biggest mobile phone operator, yesterday signed a pact with Yahoo!, the US-based internet portal company, to help expand its internet activities.

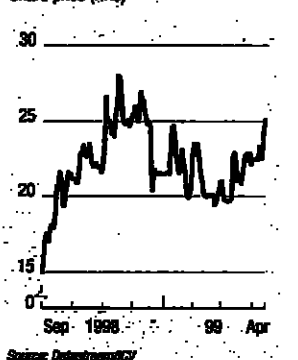
SmarTone, which last week raised HK\$3.02bn (US\$389.7m) through the sale of a 20 per cent stake to British Telecom, is a late entrant into Hong Kong's competitive internet market. Its service, to be launched this month, will compete with around 130 internet service providers, three of which command a 70 per cent market share.

Analysts said the alliance, under which Yahoo!'s Hong Kong operations will provide content for SmarTone's internet web site and develop further promotional programmes, would enhance the US company's global standing, especially in greater China. Yahoo! will provide information directories for users of SmarTone's "iSmart" web site.

Yahoo! took an early lead among internet companies in developing Chinese lan-

SmarTone Telecommunications

Share price (HK\$)



guage content and is believed to have the third most popular internet site in China. The most frequently visited Chinese language website belongs to Hong Kong Telecom, which has more than half of the Hong Kong market.

Tim Storey, telecoms analyst at Goldman Sachs in Hong Kong, said the SmarTone pact could be a stepping stone in Yahoo!'s plans to expand its Chinese language service.

For SmarTone, the internet service will provide a further incentive for its esti-

mated 500,000 mobile phone subscribers. Other Hong Kong telecom companies are already offering bundled internet and telecom services, offering low-cost internet connections to keep existing customers and attract new ones. Hong Kong already has an estimated 700,000 internet subscribers.

Hubert Ng, chief executive officer of SmarTone, said the service would initially be launched to existing subscribers to provide greater value to its mobile network. "iSmart is our latest product to serve the growing demand for internet services from our customers," he said.

SmarTone's share price yesterday rose 3.5 per cent to HK\$25.10 on the deal, while other telecom and internet related stocks also rallied. What, a conglomerate that recently unveiled its internet plans, has also seen its share price gain in recent weeks.

However, the valuations fall far short of US levels: Mr Storey has calculated that the market capitalisation of Wall Street's five biggest internet stocks almost matched that of the entire Hong Kong stock market.

Mr Raju confirmed that Satyam's 81 per cent owned subsidiary Satyam Infoway, one of India's new private sector internet service providers, is considering an issue of American Depositary Receipts to help fund its expansion plans. The company has received approval from India's Foreign Investment Promotion Board.

Satyam's other three specialist subsidiaries, Satyam Enterprise Solutions, an enterprise resource planning (ERP) provider, Satyam Renaissance Consulting, a process consulting firm, and Satyam Spark Solutions, a product development company, will be merged into the parent with effect from the start of this financial year.

Mr Raju expects the merged entity to record revenues of Rs6.5bn this year, up from Rs4.2bn combined revenues last year. "Our emphasis is very clearly shifting from projects to progressively being a one stop solutions provider to companies all over the world," said Mr Raju. "We expect product revenues to begin to make significant contributions."

Satyam's results were in line with analysts' expectations, but the shares - which have fallen heavily in recent days after a month of fevered buying - dropped Rs37.5 to close at Rs1336. Other software stocks also fell.

NEWS DIGEST

KOREA

S&P cuts credit rating for debt-hit Daewoo Corp

Standard & Poor's, the US rating agency, yesterday cut the corporate credit rating of Daewoo Corporation, the mother company of South Korea's second largest conglomerate, to B- from B.

The lower rating means Daewoo will have to pay more in overseas borrowing as it struggles to service its debt, which S&P estimated more than doubled to \$18bn last year from \$8bn in 1997. S&P said the lower rating reflected the fact that "Daewoo faces heightened financial risks from its swelling debt burden". It warned the "rating could be lowered if the Daewoo group cannot come up with a clear strategy for turning or shedding its underperforming units, dealing with debt maturities throughout the group, and reducing borrowings to a manageable level". Daewoo borrowed heavily in the domestic bond market last year as its cash flow weakened due to Korea's financial crisis and poor economic conditions in other emerging markets where it is concentrating its overseas operations. Despite its financial problems, Daewoo had "increased its exposure to the competitive and challenging auto business", including its acquisition of Ssangyong Motors and proposed takeover of Samsung Motors, the agency said. John Burton, Seoul.

AVIATION

PAL revival plan gains time

Philippine Airlines, the stricken national flag carrier, looks set to gain a little more time to seek support for its revival plan from creditors and potential investors. The Securities and Exchange Commission, the market regulator, indicated yesterday it would extend an April 15 deadline for its ruling on the plan to the end of the month or the first week in May. The move came as other creditors, including Boeing and the International Air Transport Association, the industry's umbrella body, rejected the revival plan which calls for a restructuring of PAL's \$2bn debt burden and the infusion of \$200m of new capital.

Further muddying the outlook for the revival plan are tensions between Lucio Tan, the Filipino-Chinese tycoon who is the majority shareholder in PAL, and the airline's new management recruited from Cathay Pacific, the Hong Kong-based carrier.

Perfecto Yasay, the SEC chairman, said yesterday the extension would allow PAL receivers more time to seek the capital injection. Under the revival plan, PAL must receive the \$200m capital injection by June 4. Government officials say Mr Tan has agreed to provide the money if no other investor can be found.

Mr Yasay also said the SEC would talk with creditors opposing the revival plan later this week. These include Boeing, which rejected the plan over a dispute over PAL's refusal to recognise its claims worth \$127m related to a 1996 order for seven Boeing 747-400s as part of an over-ambitious fleet expansion programme. PAL says it had cancelled the order. Tony Tassell, Manila.

JAPAN

Fujisawa sets high targets

Fujisawa yesterday unveiled a seven-year plan aimed at allowing the Japanese drug group to compete globally in selected therapeutic areas. The company, which recently announced Dr Hattso Aoki would become chief executive in June, set a goal of net income of ¥40bn (\$333m) on sales of ¥400bn by 2005. In the year to March 31 the company expects net profits of ¥18bn, compared with a loss of ¥36.8bn, on sales of ¥201bn, down 6.5 per cent.

By 2005, revenues would be split equally between domestic and international operations, the group said. In the year to March 1998, overseas sales accounted for 30 per cent of turnover. The group also set a target of return on equity of 10 per cent. It said it would invest ¥350bn over the next seven years on research and development, equivalent to about 16 per cent of sales. That compared with 14.7 per cent invested in the 12 months to March 1998. Paul Abrahams, Tokyo.

Kumagai Gumi profits warning

Kumagai Gumi, the Japanese contractor, yesterday issued a profits warning, underscoring the severe conditions in the domestic construction sector. The company blamed the drop in estimated earnings on a fall in private sector capital spending in the second half of the year.

Kumagai Gumi cut its estimate of non-consolidated pre-tax profits before exceptional items from ¥8bn to ¥7.4bn (\$62m) for the year ending March 31, 1999. The company also revised down net profit forecast at the parent level from ¥2bn to ¥1.5bn, against a loss of ¥217bn last year. Meanwhile, Kumagai Gumi raised its sales forecast at the parent level from ¥890bn to ¥970bn against 1,010bn last year. The company said it would skip the dividend payment for the year to March. Shares in the group closed up 7.5 per cent or ¥9 to ¥129. Alexandra Nussbaum, Tokyo.

Correction

The Financial Times April 1 article "Mitsubishi Electric launches shake-up" incorrectly stated that Mitsubishi Electric closed its German semiconductor plant. In fact, the company closed only one part of the facility's operations.

To the shareholders

GN Great Nordic Ltd.
A World of Communications

The Annual General Meeting of the Company will be held on Tuesday 27 April 1999 at 3.30 p.m. at the Falconer Centre, Falconer Allé 9, DK-2000 Frederiksberg, to transact the following business:

- Report on the Company's activities
- Presentation of the annual accounts for approval and discharge of the Board of Directors and the Executive Management from their obligations
- Resolution for the distribution of the net profit for the year, including the declaration of a dividend on the shares of the Company
- Board resolution to amend Article 8 (1), 1st sentence of the Articles of Association (place of general meetings)
- Board resolution to authorise the Board of Directors to transfer DKK 60,176,236 from the Company's share premium fund to free reserves (other reserves)
- Resolution that the Board be entitled to acquire up to 10 per cent of own shares
- Election of Board members
- Appointment of 2 auditors for the period until the next annual general meeting

According to Article 16 of the Articles of Association, the resolution proposed under item d) on the agenda can be passed only insofar as at least one fourth of the share capital is represented at the Annual General Meeting and insofar as the resolution is carried by at least two thirds of the votes cast and of the voting share capital represented at the meeting.

In the event that the required amount of the share capital is not represented, but where the resolution is carried by the qualified majority of votes specified above, another general meeting shall be convened within the subsequent fourteen days, at which meeting the resolution will be passed by the qualified majority specified above, irrespective of the amount of the voting share capital represented at the meeting.

From Thursday 15 April 1999 the agenda and the full and complete resolutions to be proposed at the Annual General Meeting, as well as the Annual Accounts and consolidated accounts, including the Auditors' Report and the Report of the Directors, will be available for inspection by the shareholders at the Company's registered office, Kongens Nytorv 26, third floor, 1016 Copenhagen K, Denmark, and at the Company's offices in Great Britain, Great Nordic House, 204 Godstone Road, Caterham, Surrey and at Unibank, 107 Chesapeake, London EC 2W 6DA. Not later than eight days prior to the Annual General Meeting, the above material will also be sent to every shareholder on the Company's register of members at such addresses as the shareholders have supplied to the Company.

Admission cards to the Annual General Meeting will, until five days prior to the Meeting, be available on request from the Company's office from Monday to Friday between the hours of 10 a.m. and 4 p.m. to any shareholder who can prove a good title to his shares. The ownership of shares issued to bearer shall be proved by the presentation of an original statement of account of the shareholder's holding of Company shares, dated 16 April 1999 and issued by the shareholder's account-holding bank.

Any right to vote shall be conditional upon the voting share being registered in the name of the shareholder and entered in the Company's register of members and upon the shareholder being entitled to attend the meeting pursuant to the above-mentioned provisions. Where the shareholder has acquired shares by way of transfer, the share shall furthermore have been registered in the name of the shareholder by the date when the Annual General Meeting is convened, or the shareholder shall have submitted notification and documentary proof of his title to such shares at the time of the notice convening the Annual General Meeting.

Copenhagen, 12 April 1999

The Board of Directors

Itochu warns of loss and steps up revamp

By Michio Nakamoto in Tokyo

Itochu, one of Japan's leading trading companies, yesterday warned that it would post a net loss in the year to March and unveiled plans to step up its restructuring efforts by further disposing of non-performing assets, reducing interest-bearing debt.

Itochu said it would pass its dividend for the first time in 46 years and step up asset disposals to ensure higher profitability.

It expects to report a consolidated net loss of ¥34bn (\$283m) rather than a net income of ¥2bn as previously forecast due to extraordinary losses related to the poor performances of domestic and south-east Asian subsidiaries.

Group sales are forecast to fall 8 per cent to ¥13,300bn rather than ¥14,500bn as previously forecast.

The company will suffer total extraordinary losses of ¥106bn of which ¥51bn is

due to the disposal of poorly performing assets, including real estate inventory, special tokens and trust fund investments, ¥23bn due to losses on securities and ¥18bn on loan loss-reserves for overseas claims.

The majority of its reserves are related to loans and receivables in Indonesia. The company aims to post a group net profit of ¥40bn in the year to March 2001, a return on assets of 0.6 per cent and a return on equity of 10 per cent by that time.

"We are going to go through every business and decide to get out or get rid of [those which are not performing sufficiently well]," said Jay W. Chal executive vice president.

The latest restructuring programme follows an earlier plan announced in 1997 to dispose of underperforming assets and achieve net income of ¥20bn in the year to March 2001.

It comes on the heels of a downgrading by Moody's

this February from Baa2 to Ba1 due to the continued deterioration in Itochu's operating and financing environment.

In particular, Moody's noted that Itochu's 1997 restructuring plan did not go far enough in addressing the group's non- and low-performing assets funded by high interest-bearing debts.

Itochu's new restructuring plan aims to reduce interest-bearing debt from ¥5,250bn at the end of last March to ¥3,900bn in the year to March 2001. Group assets will be reduced from ¥7,530bn to ¥6,200bn.

Another trading company, Mitsubishi, said it would post ¥10.92bn in appraisal losses on its stockholdings and a ¥6.5bn loss on the sale of its shares in a Canadian affiliate.

However, the losses will not alter its forecast group net profits of ¥34bn for the year to March, compared with ¥56.66bn in net profits in the previous year.



Credittanstalt AG

US\$250,000,000
Subordinated collateral floating rate notes due 2003

Notice is hereby given that for the interest period 14 April 1999 to 14 October 1999 the notes will carry an interest rate of 5% per annum, interest payable on 14 October 1999 will amount to US\$127.08 per US\$5,000,000 note and US\$254.17 per US\$100,000,000 note.

Global Agency and Trust Services, Citibank, N.A., London 14 April 1999

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Notice of Redemption to Bondholders of
BANQUE NATIONALE DE PARIS
FRF 1,250,000,000 Subordinated Perpetual
Eurofunding Fixed to Floating Rate Notes
ISIN : FR0000109563
issued under the programme for the issuance of debt instruments

Banque Nationale de Paris has decided to redeem the above Notes in accordance with Condition 16 Redemption specified in the annex A to the Pricing Supplement dated May 20, 1997.

Redemption Date
May 21, 1999.

Redemption Method
New minimum denomination will be 1 cent.

Redemption Method
Clients position will be redeemed in book - entry form.

There will be no physical exchange of securities.

Redemption Basis
The nominal FRF amount for each Note shall be converted into euros by using the Fixed Conversion Rate and rounding the figure to the nearest cent, with 0.005 euro being rounded upwards.

Cash Compensation
There will be no cash compensation.

Recommendation
With effect from the Redemption Date, the day-count fraction referred to in paragraph 30 of the Pricing Supplement will cease to be ACT/360, and shall be on the basis of the actual number of days elapsed divided by the actual number of days in the period from and including the immediately preceding interest payment date to but excluding the next scheduled interest payment date (Actual/Actual).

Any reference to business days in the pricing supplement shall be deemed to refer to a day on which the Trans-European Automated Real-time Gross Settlement Express Transfer system (TARGETS) is open.

ISIN Code
The ISIN Code of the redeemed Notes shall be FR000095636.

Dated April 14, 1999
Banque Nationale de Paris (Luxembourg) S.A.
As Redemption Agent

BANKS MICHAEL O'NEILL WILL NOT TAKE ON THE ROLE AFTER HEART PROBLEM DIAGNOSED

Barclays to search again for a chief executive

By Clay Harris and George Graham

Barclays was forced to seek a new chief executive yesterday for the second time in less than five months. The US banker Michael O'Neill decided not to take up the position after being diagnosed with an arrhythmic heartbeat.

Until a successor is found, Sir Peter Middleton, chairman-designate, will continue

as acting chief executive, a role he assumed when Martin Taylor left abruptly in November.

Mr O'Neill, a former Bank of America executive, was to have received £1.7m (£2.7m) in salary and guaranteed bonuses in his first year, but now he will get no compensation, Barclays said.

Still, after yesterday's 48p rise in the share price to £19.19, Mr O'Neill is showing a £788,000 profit on the

shares he bought in February with £5m of his own money.

In the last interregnum, Barclays received at least four approaches from potential suitors, some of which offered their managements as a dowry. Sir Peter said yesterday Barclays was, if anything, less receptive than before. "I don't think we feel we need a merger to fill the chief executive post."

The bank would look

again at its original shortlist of candidates, two from outside the UK and three from within the bank.

"A large amount of basic winning has been done, so the process shouldn't take long," Sir Peter said. Where Mr Taylor's departure had left a "big hole in the system", Sir Peter said, "it's different now. The bank is visibly doing well."

The sudden change meant,

however, that the search for a new finance director had been frozen again, just when it had been narrowed to two or three candidates. Oliver Stockton has again agreed to postpone his retirement.

Barclays said Mr O'Neill, 52, had been diagnosed with a "slightly irregular heartbeat" following flu last month, well after taking the bank's customary medical examination for prospective executives. But the condition

was only judged to be sufficiently serious after he suffered a blackout last week.

After Mr O'Neill's US doctors advised him against moving from San Francisco to take the job, he was examined again on Monday in London by the independent doctor who previously examined him for Barclays. He also concluded Mr O'Neill "shouldn't take the job and we shouldn't offer it to him", Sir Peter said.

RJB deal with National Power

Contract secures market for most of its production in next few years

By Thorold Barker

RJB Mining, Britain's largest coal producer, yesterday dispensed some of the uncertainty over its future by securing a market for most of its production in the next few years.

RJB, which had already signed contracts for its coal with PowerGen and Eastern Group, yesterday clinched a four-year deal with National Power worth up to £800m (£129bn).

Richard Budge, RJB chief executive, said the group now had contracts for virtually all of its 25m tonnes of annual production.

He did not rule out further pit closures - Calverton Colliery in Nottinghamshire will close this week with the loss of 200 jobs - but said there were "no immediate plans".

RJB shares, which have fallen from a 12-month high of 187½p in June, rose 5p yesterday to 67p.

The new contract, for up to 25m tonnes, is on top of the three-year deal signed with National Power in April 1998 to buy 18m tonnes of coal. The combined contracts could be worth up to



Richard Budge: no immediate plans for further pit closures

Thorold Barker

£1.3bn. About 65 per cent of the volumes from the new contract are believed to be committed. The remainder, especially towards the end of the period involve options, making the period after 2001 less certain.

Mr Budge said: "I am pretty confident the bulk [of the tonnage] will be taken."

Mark Burridge, an analyst at Merrill Lynch, said: "The deal gives RJB security and breathing room for a couple of years, but longer term it still faces the challenges of

tighter environmental legislation and competition from gas and imported coal, which will drive demand for UK coal lower."

Coal accounted for about 53 per cent of UK electricity generation in 1998, compared with about 54 per cent last year.

Some observers estimate this could fall as low as 20 per cent by 2002.

National Power, which is paying about 120p a gigajoule compared with an international spot price of

about 100p, said the deal would give it security of supply while allowing it flexibility for the future. This is important for National Power's Drax power station, which is being sold to allow it to buy the supply business of Midlands Electricity.

Last month RJB announced a 76 per cent fall in pre-tax profits to £40.1m for 1998, as the contracts negotiated under the previous conservative government at 140p a gigajoule expired.

Tesco ahead of expectations with strong rise

By Peggy Hollinger

Tesco, the UK's largest supermarket group, yesterday reported stronger than expected trading, intensifying fears of further grim news this week from the food sector's number two player, J Sainsbury.

Tesco said same store sales in the UK last year - which averaged 4 per cent, or 2.5 per cent excluding inflation - had accelerated strongly after Christmas.

The group was announcing a 7.8 per cent increase in pre-tax profits before exceptional items to £881m (£1.48bn), on total sales up 6.3 per cent to £28.5bn for the year to February 27.

Analysts estimated Tesco had achieved like-for-like sales of almost 5 per cent in January and February, against an industry showing increases of 1-1.5 per cent.

"Tesco's sales in the last two months of their financial year look phenomenal," said one. "The risk is that Sainsbury will be trading pretty catastrophically."

Sainsbury is due to report on current trading on Friday.

Terry Leahy, Tesco chief executive, hinted that although consumer spending was beginning to improve, stability in the food sector could be threatened by initiatives from weaker players. "There is a lot of stress and strain within the industry with some looking to recover," he said.

On the UK Competition Commission's investigation into food retailing, Mr Leahy said he was confident it would "confirm that we are highly competitive".

Meanwhile, Tesco, also announced plans to take its trial home shopping service national. It planned to increase the number of stores delivering groceries to internet customers from 11 to more than 100 by the year end.

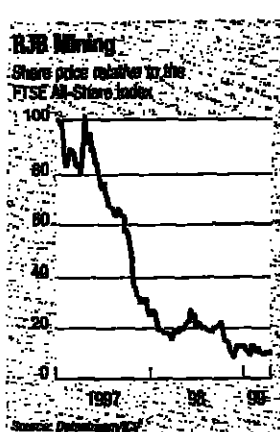
Tesco also said it would increase investment in international expansion this year. Group capital expenditure would rise from £1.07bn to about £1.3bn, to fund development in Europe and Asia.

Overseas sales rose by almost 25 per cent to £1.3bn, with operating profits of £48m, up 26.3 per cent.

COMMENT

RJB Mining

How cosy. A generator gets the all-clear for an acquisition, despite reservations from the regulator. Scarcely a week later, said generator - National Power in this case - signs a big coal deal with RJB Mining, protecting miners' jobs. Yesterday's deal for up to 48m tonnes over five years, is a breathing space for RJB, but only a small one. An unknown chunk of that coal is in effect under option. If the government lifts its moratorium on gas-fired plants quickly, fossil fuel generators will want less coal. And the contracts lined up with the generators will not ease RJB's medium-term plight. Its market is declining. The generators took 40m tonnes of coal in 1998-99, of which RJB supplied 23m. By 2001-2002, one generator reckons that 40m will drop to about 20m. Even if imports are squeezed, RJB will still have too much capacity.



Tesco

The Tesco juggernaut rolls on imperturbably. If anything, the tricky UK market is highlighting the retailer's strengths. Tesco is piling pressure on the opposition. Like-for-like sales rose by 4 per cent last year, well above the 1.5 per cent sector average. As a result, Tesco pushed its share of the market to 15.5 per cent, stretching its lead over struggling rival J Sainsbury.

No-one could accuse Tesco of resting on its laurels. It is moving fast into the internet and home shopping, and increasing its non-food side. The latter move is already paying off: non-food is one of the healthier bits of the supermarket business right now. The internet will take longer, but Tesco Net is winning new customers nicely. Best of all for investors, Tesco is leading the pack.

Nonetheless, there are clouds on the horizon. The biggest is the Competition Commission's enquiry into supermarket retailing. Although Tesco says this is not a worry, the fallout is potentially unpleasant. One fear is that the commission might hold Tesco back by restraining it from developing stores in districts where it is already represented. A poorer UK performance could make shareholders less enthusiastic about the costs of its overseas expansion - vital for the long-term growth story. The group's foreign investment is likely to dilute earnings by 10 per cent this year. Shareholders might balk at this if the UK core started to misfire.

CSG bidders seek to withdraw

By Caroline Daniel and Clay Harris

Michael Ashcroft's companies are trying to withdraw their proposed takeover bid for Corporate Services Group, after boardroom changes at the troubled recruitment company, which is valued at £200m (£336m).

Carlisle Holdings and BHI Corporation said yesterday that the Takeover Panel was considering their request. They also cast doubt on Dresdner Kleinwort Benson's claim that investors with more than 50 per cent of the shares supported the election of new CSG directors.

The Ashcroft companies made their announcement late yesterday after CSG bowed to pressure from institutional investors and

called a shareholders' meeting in about two weeks.

CSG said one director had stepped down immediately, following the departure last week of Jeffrey Fowler, executive chairman, and that two more would go at the meeting.

A condition of Mr Ashcroft's proposed offer on April 1 for CSG, had been that there be no changes to the CSG board.

Since then, Mr Fowler has resigned and the leading shareholders in CSG have claimed that they have majority support for the removal of four further directors and their replacement with a new team at an emergency meeting.

Citing these changes, Mr Ashcroft's advisers approached the Takeover Panel in hopes of lapsing the bid on Monday.

Electra Fleming executives plan a £1bn fund

By Katherine Campbell, Growing Business Correspondent

Executives at Electra Fleming, managers of Electra Investment Trust, the venture capitalist, fighting a £1.3bn (£2.08bn) hostile bid from larger rival 3i, are planning an independent existence, whether or not the trust is taken over.

Shareholders vote tomorrow on EIT's reconstruction proposals - a buy-back of 40 per cent of the shares and a wind-up over five years. He trusts needs 75 per cent of the votes cast - a target analysts think it will not meet.

Whatever the outcome, Electra Fleming executives are hoping to raise a £1bn fund to invest in "difficult" management buy-outs of £50m-£200m.

Plans for the fund were already in progress when 3i made its initial approach in January.

Electra Fleming currently manages £400m of funds beyond the trust. Brian Larcombe, 3i chief executive, said recently that he knew at least some Electra Fleming managers did want to join 3i, but that the group could manage the assets without the team.

Much of the argument between the two sides surrounds pay.

Friendly talks broke down, according to 3i, over plans to improve managers' incentives, whereby they invest in the shares of portfolio companies on the same favourable terms as the management buy-out team.

A report by Towers Perrin, the pay consultants, had concluded Electra had fallen behind competitors, it now emerges, and the proposal was for executives to be allowed to subscribe for 8 per cent of the trust's shares in portfolio companies, up from 5 per cent previously.

However, a person close to Electra Fleming said it was the prospect of fees on the new large fund, not the improved co-investment scheme, which was "keeping the team together".

Even if Electra Fleming executives voted with their feet, however, they would have to negotiate with 3i. "Mr Larcombe may do his damndest. But it's about culture. Electra Fleming acts as a partnership in every way. It doesn't want to be part of a huge machine," the person said.

Scapa disposal to Voith for £329m

By Richard Rivlin

Scapa Group, the industrial manufacturing company, is to sell its paper machine clothing and rolls business to Voith of Germany for £329m (£530m) in a move to counteract tough trading conditions.

If shareholders approve the deal, Scapa will reduce its debt and return £120m in the form of a special 50p dividend. It will then focus on its international technical tapes business, which had sales of £200m last year. The board hopes the move will lead to a re-rating of its shares. These were hit by three profit warnings last year, but yesterday rose 27p to 144p.

Voith, a private group, is the world's second largest supplier of plant and machinery to the paper and

packaging sector. It has 12,400 employees and sales last year were DM3.7bn (£2.03bn).

Scapa's paper machine arm generated operating profits of £45.4m on sales of £263.3m in the year to March 31 1998. At the time, it had net assets of £252.9m.

David Dunn, chief executive of Scapa, said: "We will be left with the technical tapes business which has plants throughout Europe and North America and speciality materials which we will exit over the next year." Scapa has given undertakings not to distribute £25m of the proceeds as it has been named in a series of personal injury claims in five US states with cases proceeding.

Voith was advised by Hawkpoint Partners, and Scapa by Lazards.

RESULTS

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Alkermes Trust	10.2	0.017	0.027	0.7	June 7	1.1	1.15	1.1
Automotive Precision	26.2	0.57	0.324	0.5	May 31	1.1	0.6	2.1
Black (Peter)	196.2	(73.8)	21.8	(16.2)	June 11	5.25	5.15p	7
Chapel	22.7	(23.9)	4	8.8	June 7	4.1	-	10.37
Clonmel Mining	93	2.78	0.148	4.25	May 21	1.21	-	4.72
Prostate	93	(5.2)	4.99	(4.52)	June 8	2.02	2.91	2.66
Rugby Estates	6.53	(2.7)	8.2	(3.7)	June 8	2.97	4.785	4.82
Sunbelt (A) & Co	2,888	(2,571)	171p	(150.2)	July 1	1.183	4.12	3,869
Tesco	17,158	(16,142)	842p	(745)	May 28	1.458	-	5,226
The Rank	90.2	(104.2)	9,294	(5.08)	May 21	3.15	-	7.05
Tuesday & Co	19.3	(16.5)	1.54	(1.57)	May 25	0.5	0.5	nil
West Bromwich	3.9	(4.2)	0.025	(0.78)	May 14	1.5	1.91	2,287.5
Xpertise (A) & Co	1.6	(0.001)	0.031	(0.387)	May 14	0.64	-	-

Company	NAV (£m)	Attributable Shareholder (£m)	EPS (p)	Current dividend (p)	Date of payment	Corresponding dividend	Total for year	Total last year
Barclays Bank	111.5	(55.83)	0.794	1.45	May 28	1.458	-	5,226
London & Lancashire	247.09	(224.58)	1.2	(1.12)	May 21	3.15	-	7.05
West Bromwich	110.1	(107.6)	0.582	0.588	May 25	0.58	-	5.3
Quintec	110.1	(107.6)	0.582	0.588	May 14	1.5	1.91	2,287.5

Shareholders' votes tomorrow on EIT's reconstruction proposals - a buy-back of 40 per cent of the shares and a wind-up over five years. He trusts needs 75 per cent of the votes cast - a target analysts think it will not meet.

Jefferson Smurfit upbeat on US side

By Virginia Marsh

Jefferson Smurfit, the Irish paper and packaging group, said yesterday the outlook for its business, especially in the US, was better than it had been for some time.

"The situation is looking good on price recovery and I mean recovery because we are only getting back what we've previously given away," said Dermot Smurfit, deputy chairman.

His comments came as the group reported profits up 19 per cent to £165m (£226m), before exceptional gains of £8m, on sales ahead 12 per cent at £2.69bn. Overall pre-tax profits rose to £171m (£150m).

The results were better than expected and the shares advanced 18p to 142p, up from 83p in October but down from 240p last May.

Jefferson Smurfit merged its US business with Stone Container last year and Mr Smurfit said the group's decision to take out capacity in the US had been followed by others. He said the US capacity and a moderate growth in demand should mean that recent price increases were sustainable.

However, Pat Barrett, head of Smurfit Europe, said conditions in the UK remained "extremely difficult" because of the downturn in UK manufacturing and the strong pound.

The problems in the UK, however, had been offset by a good performance in Europe as a whole, although the second half had been weaker than the first.

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Greek Banking & Finance

Tuesday May 18
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FINANCIAL TIMES
No FT, no comment.

CONTRACTS & TENDERS

REPUBLIC OF CAPE VERDE

Announcement of Privatisation By International Public Tender of State Owned Financial Sector Institutions

The Unidade de Coordenação do Projecto de Privatização e Regulação Institucional (privatization Unit) of the Republic of Cape Verde, in accordance with the Law on Privatization of the Republic of Cape Verde, Decree Law 70/98 and Resolution 74/98 of 31st December, 1998, announces the sale, by international public tender, of state owned shares in three (3) financial sectors institutions with interlocking shareholdings, according to the following criteria and terms: (i) as a financial group, or (ii) as three separate individual institutions, and/or (iii) any combination thereof.

Name	Type of Institution	Nº of State Owned Shares	Nº of Shares for this bid	% of Institution for this bid
BCA	Commercial Bank	775,000	525,000	52.50
GARANTIA	Insurance Company	96,620	91,789	45.895*
PROMOTORA	Venture Capital Company	255,000	180,000	40.00*

*The Government will contractually ensure that management control will be held by the successful bidder.

The bid package containing the Confidential Information Memoranda and other pertinent bid documents may be acquired at a cost of Euro 20,000 Euros from the privatization Unit (UPR) at Largo do Cruzeiro - Ténis, CP No 323, Praia, Cabo Verde, telephone (238) 61 23 19, Fax (238) 61 23 34, email: cvprivatization@mail.cvtelecom.cv.

Any requests of information, questions or clarification regarding the bidding process may be addressed to the Bid Committee at the Privatization Unit, at the above indicated address.

The bid proposals must be submitted by 16H00, local time on Friday, July 9, 1999, at the office of the Privatization Unit, Largo do Cruzeiro - Ténis, Praia Cabo Verde, in wax sealed envelopes according to the instructions contained in the Resolution nº 74/98 of December 31, 1998, published in the official gazette nº 48, Serie I.

The bid proposals opening session will take place at 10H00, local time on Monday 12th July, 1999 in the Ministry of Finance, Praia, Cabo Verde.

MANAGEMENT & TECHNOLOGY

INTERVIEW SIR RICHARD SYKES

Stay healthy by getting bigger

The Glaxo Wellcome chairman is keen to secure the company's future through merger, writes David Pilling

Sir Richard Sykes is stooped over a monitor, his eyes eagerly running up and down a column of figures. He is looking for a share price, but not that of Glaxo Wellcome, the company he has run for four years. Instead, he is checking on SmithKline Beecham, the Anglo-American drugs group he failed to bring into Glaxo's embrace through a merger last year.

"Down 12," he says with a mischievous grin. "Not enough."

Sir Richard is joking. But few doubt that, should the opportunity arise, Glaxo's hard-edged chairman will reel in the catch that escaped his net last year.

Certainly, Sir Richard has put the industry on notice that he is seeking a mega-merger. "If an opportunity presents itself, we are going to look at it," he says.

SmithKline would fit the bill. So would a handful of others, including Bristol-Myers Squibb, the US group with which Glaxo recently held exploratory merger talks, although these are now said to have ended.

Sir Richard says the notion of an ideal partner is illusory. "That's why when you say, 'Well why the hell don't you go and do it then?' the fact is there's no perfect match. It's all a question of compromise, of what's available and what's possible. That's why it doesn't automatically happen."

Yet happen, sooner or later, it probably will. Having successfully steered Glaxo through the patent expiry of Zantac, the anti-ulcer drug on which its success was built, Sir Richard wants to ensure the company's long-term place among the industry's elite. That will almost certainly mean becoming bigger.

The largest drugs groups are huge, making up eight of the world's top 25 companies by market capitalisation. Yet none comes close to dominating the \$350bn prescription drugs market: neither Glaxo, nor Merck of the US, nor Novartis of Switzerland – the three biggest companies by most counts – has grabbed more than 5 per cent of the global market.

Research is so expensive that even these giants can mount significant efforts in only a handful of disease areas. Glaxo, for instance, has very few products in cancer or in cardiovascular medicine. The situation, says Sir Richard, is "judicious and unsustainable".

'It's a question of compromise, of what's available and what's possible'

"There's a period of time now when big investment in research is going to pay off in the future – there's no question about that," he says. "You get a broader portfolio [of drugs], greater global reach and greater marketing power."

The performance of drugs companies, he believes, will increasingly depend on their ability to discover innovative drugs. Gone are the days when companies could pursue "me-too strategies" – as Glaxo did with Zantac – and expect governments and insurers to pay for new versions of old products.

"In the past, Glaxo would jump on to other [people's] discoveries... but to be successful in the future, one has

to drive innovation, to use modern scientific technology to come up with competitive goods that have real value."

Sir Richard says the industry is on the threshold of revolutionary change driven by tremendous advances in unlocking the causes – rather than the mere symptoms – of disease. That promises to transform the way drugs are discovered and the type of treatments possible. Scientists are racing to decode the human genome – the genetic blueprint contained in DNA – and drugs companies are scurrying to patent the biological information emanating from such research.

"It's like the scramble for Africa," says Sir Richard. "There was a period when you could go in and divide Africa up; there's now a period when you can go in and sort the human genome out."

Sir Richard and Jim Nield, Glaxo's executive director for science and technology, believe they could fruitfully double the £1.3bn (\$2.06bn) now spent on research and development.

"The driving force will be to double the R&D spend to produce a broader portfolio [of drugs] and to get greater global market share," says Sir Richard.

The flurry of recent drug industry mergers – including that of Zeneca of the UK with Astra of Sweden – has been driven by weakness, he says. The first mega-merger of two genuinely strong companies will set the drugs business alight. "Once two companies at that level get together, you will change the whole industry forever."

Getting them together is the problem. The SmithKline deal foundered because of clashes over top jobs and the suspicion that Glaxo wanted to take over its rival without paying a hefty premium.

Since the collapse of talks, in February 1998, rumours have circulated that Glaxo



will try again. Many are waiting for the retirement of Jan Leschly, SmithKline's chief executive with whom Sir Richard squabbled, as the trigger for a fresh assault. Mr Leschly is likely to go before September 2000.

Sir Richard has even hinted that a hostile takeover is not out of the question, praising recent mergers in which the predator has persuaded institutions to ignore goodwill charges. "We would not let accounting practices get in the way," he says.

"I obviously don't want to give you any indication of whether it's on or off," he says of SmithKline. "All I can say is that because of

our belief about the future [shape] of this industry, if the right opportunities occur we will look at them."

Besides SmithKline, Europe boasts only two companies – the Swiss groups Novartis and Roche – that come close to Sir Richard's requirements of a like-sized company that could complement Glaxo's strengths.

US pharmaceutical companies, spoilt by years of exceptional growth in their domestic drug market, are under little pressure to merge. Two that face loss of earnings through patent expiries – the mighty Merck and Eli Lilly – have stated their intention to go it alone. And not everyone is con-

vinced that Sir Richard's vision is workable. Combining two R&D operations, they say, merely creates an operational headache and a bigger monster to feed.

"To put two big companies together, you're actually risking a hell of a lot," Sir Richard concedes. "Because you could argue there's no need to do it at all."

But he is sure the doubters will be proved wrong. "I think the whole future of this industry rests on investing today – sensibly of course – in the modern technology that will produce the competitive edge for the future," he says. "That is clearer to me today than ever before."



PAUL TAYLOR
IN LONDON
VIEWPOINT@FT

Privacy rules open a gulf of mistrust

The transatlantic row over data protection reveals cultural differences

Almost six months after the European Union privacy directive came into force, the gulf between US and European views on the issue of data protection remains as wide as ever.

Although both sides are reportedly working hard to make US self-regulatory regimes acceptable under the EU directive ahead of the US-EU summit in June, fundamental disagreements remain.

To a large extent these reflect deep-seated cultural differences. In particular, while most Americans distrust government, Europeans generally place little faith in industry self-regulation.

In Europe the directive has been promoted as a legitimate attempt to harmonise data protection across member states. But from a US corporate perspective, the tough controls over the "export" of personal data from within Europe are seen as an attempt to build and maintain "Fortress Europe."

Gary Clayton, a Dallas lawyer and privacy expert visiting Europe, describes the directive as "an outdated throwback to the days of the mainframe".

He claims it is already forcing some US-based multinationals, including banks, to circumvent the requirements by setting up disconnected centres in Europe to handle local customer data.

In the short term he acknowledges that may create a few more jobs, but in the longer term it will make European operations less competitive.

While there are legitimate concerns about the misuse of private information, the EU directive still appears flawed. Perhaps the continuing negotiations with the US will help focus attention on its limitations.

Technology and warfare have always been closely intertwined and information technology is no exception. The first electronic computer was developed to crack the Nazis' Enigma code; the internet was designed as a resilient network linking US military-funded labs.

Even today the Pentagon and its European and Asian counterparts still fund much of the most advanced research in computer science. But advances in the application of technology to warfare have always raised ethical eyebrows.

When guns began to replace swords, philosophers and poets complained that the age of chivalry was dead. The machine-gun and tank were similarly condemned. Now, the Desert Storm campaign and the conflict in

Yugoslavia have prompted debate about the application of sophisticated software and computer systems to a remote control "television war".

Some technology and defence experts even suggest that future wars could be conducted almost entirely in cyberspace – by opposing teams of hackers using computer viruses and other "informer" tactics to wreck opponents' economies and conventional war machines.

Would such an in-fighter conducted from the keyboard rather than the battlefield be more acceptable than a physical conflict?

Certainly most "advances" in warfare – including the atom bomb – have been justified in the past on the basis that they shorten conflict. No doubt the same will be claimed for information warfare.

Ever since European computer services company shares and profits started climbing strongly in the mid-1990s, pessimists have been looking for indications of a downturn.

"Those voices have become louder in recent months as 2000 has loomed."

As Richard Kramer, Robert Smithson and Gregory Gold, Goldman Sachs' analysts and authors of the firm's latest report on European Computing Services, point out, "such a premise has been easy to postulate yet nearly impossible to prove."

Too often, the authors argue, evidence such as high levels of recurring revenues and order books covering half of current year sales have been ignored by commentators determined to latch on to "the last gasp of a 'doom and gloom' scenario."

Goldman's analysts say such negative views ignore the fundamentals. "So long as the wider economy does not take a six-month holiday, the position of third-party service vendors in fighting fires alongside companies' internal IT staff seems secure," the report says.

The authors then detail reasons why they believe there is no slowdown ahead, including the fact that not all customers have fully addressed the year 2000 computer date issues and that "millennium bomb" work is only a small fraction of the work most IT services companies do. Thus the resolution of the millennium bomb problem should not lead to a significant shortfall in revenues.

"A clear backlog of project work is building," say the analysts. "IT development waits for no man, and companies which make efforts to rectify non-compliant systems are likely to resume projects and systems development once Year 2000 issues are laid to rest."



JOHN KAY

Playing chicken can clip your wings

Cult movies involving games of dare offer lessons for a variety of business situations

The Bodleian Library in Oxford shuts for the week after Easter. So instead of burrowing through its dusty books and periodicals, I was forced to rummage among the old videos at home. Still, there is plenty to be learnt there about business and economics.

I found much of interest in *Rebel Without a Cause*, the 1950s James Dean movie. The film climaxes in a game called chicken. Dean and his rival each drive a car towards a cliff. You win the game by jumping from the car later than the other player, but before it plunges over the precipice.

Chicken is a familiar business situation. If you blink first, you lose. But if neither of you blinks at all, you lose still more. Every negotiation has elements of chicken about it. Still, the

Dean version of the game is a difficult one to analyse. To learn about the mathematics of movies, it is easier to start with the simpler version of chicken in *Stand By Me*.

Here, the two protagonists drive their cars towards each other, on a road wide enough for only one vehicle. You win the game if you drive straight ahead while your rival swerves. If you both swerve, you both look foolish. And if neither swerves, disaster lies ahead.

This, too, is a common business problem. A market opportunity is profitable if one firm goes for it but if many firms try, all will lose money. London financial services after Big Bang deregulation were a classic chicken game. Twenty-eight firms tried market-making in gilts, for example, and so long as that number did so

none could possibly make money. Only when enough had jumped, or swerved, might profits be earned.

One lesson of chicken games is that – as was true in financial services in London – it is possible to lose far more than any potential gain could ever have justified. The problem is that once you are sucked into such a game, it always seems worth spending a little more. This is often true in races for patents and innovations. Silicon Valley is full of exponents of chicken and its investors are also playing.

Perhaps we should refuse to play chicken. Yet if you stay out, you pass winning opportunities by. You can develop a strong position if you make an irrevocable commitment. If you could throw the steering wheel out

of the window, you would be a certain winner in *Stand By Me*.

This is the paradox of Alexander the Great burning his boats. You can do better by restricting your options. If you cannot quit, or risk losing a reputation as a stayer, you are a formidable opponent at chicken.

But the greatest paradox is that it is often best to adopt random behaviour in chicken games. It is possible to write down the mathematics of the problem faced by the two groups of boys in *Stand By Me* and to show that, in general, a good solution for each is to swerve sometimes and to stick sometimes. You can even calculate how often you should swerve and how often you should stick.

But how to decide which option to adopt? It is a

mistake to rely on any objective criteria. If you did, then your opponent might guess at how you made your decision and act accordingly. I could not find a film with that child's game of stone, scissors, paper but it illustrates the point. Stone blunts scissors; scissors cut paper; but paper covers a stone. Any predictable behaviour loses and randomness wins half the time against another random player. The only way to keep your strategy secret from others is not to know what it is yourself.

This is not a recommendation that business strategies be based on the toss of a coin, although that might be safer than some alternatives. As more and more firms think about the restructuring of the industries they are in, it

is hard not to recall the observation of Josh Billings, the American humourist, that the trouble with people is not that they don't know, but that they know so much that ain't so.

Not knowing may still be better than knowing, random behaviour more profitable than rational analysis. Limiting your flexibility may yield higher pay-offs and you can lose far more from the chicken game than you could ever hope to win. Learn to play chicken in business when you must, but learn from *Rebel Without a Cause* and *Stand By Me* that it is usually better not to be playing these games at all.

The author is the Peter Moores Director of the Said Business School at Oxford University and a director of London Economics. This column appears fortnightly.

INFORMATION TECHNOLOGY WEB PUBLISHING

Taming a many-headed monster

Online news must be carefully controlled to maintain its value, says Richard Poynder

On the eve of last year's US elections, ABCNews.com posted fictitious test results on what it believed was a restricted-access area of its web site. To its mortification, the information was in fact accessible to the public and attracting unwelcome comment from competitors.

The error had no legal consequences and caused only temporary embarrassment to ABC. But as just one of a number of examples of private information leaking on to the web, it underlined the challenges of managing large web sites.

For newspapers, whose sites often encompass hundreds of thousands of pages, and where updating can take place every few minutes, the task is a nightmare.

To address the problem, powerful "content management" systems are increas-

ingly used at newspaper sites. They offer much more functionality than traditional web publishing tools, and usually include workflow software, streamlined web page production, and file-locking to ensure only one person can edit a web page at one time. There are also complex controls to stop sensitive information spilling into the public domain.

Last year The Chicago Tribune adopted StoryServer, developed by Texas-based Vignette Corporation. Web management has been simplified, and production staff cut by 10 per cent, despite doubling its web traffic.

"StoryServer enables us to generate many more pages, and to devote less time to routine work and more to doing creative things," says Owen Youngman, director of Chicago Tribune Interactive Media.

The new content management systems aim to exploit the web more effectively, but there is no consensus on the best method. Systems such as StoryServer and Inso's DynaBase use "dynamic publishing" techniques where all the components of a web page, including text, graphics and files such as audio or video, are generated "on the fly", instead of using static HTML pages.

However, as Leah Gentry, editorial director of new media at the Los Angeles Times, says, there is not yet a database that can serve content dynamically while handling large volumes of traffic. The LA Times chose TeamSite, a system developed by California-based Interwoven, which uses traditional "flat" HTML pages.

With content management systems costing at least \$100,000 and disagreement

on the best approach, some newspapers prefer to use existing tools. The Financial Times, for instance, has built on its Lotus Notes groupware to publish FT.com. "Our approach has been to integrate our own systems on top of what we have got," says Paul Maidment, editor of FT.com.

Whatever their differences, everyone does agree that publishing on the web is significantly different. As Erik Josowitz, vice-president of product marketing at Vignette, says, in print something is being produced that will be frozen in time. "The web is the exact opposite – it requires you to do lots of things in parallel, with multiple bits of information being released many times during the day."

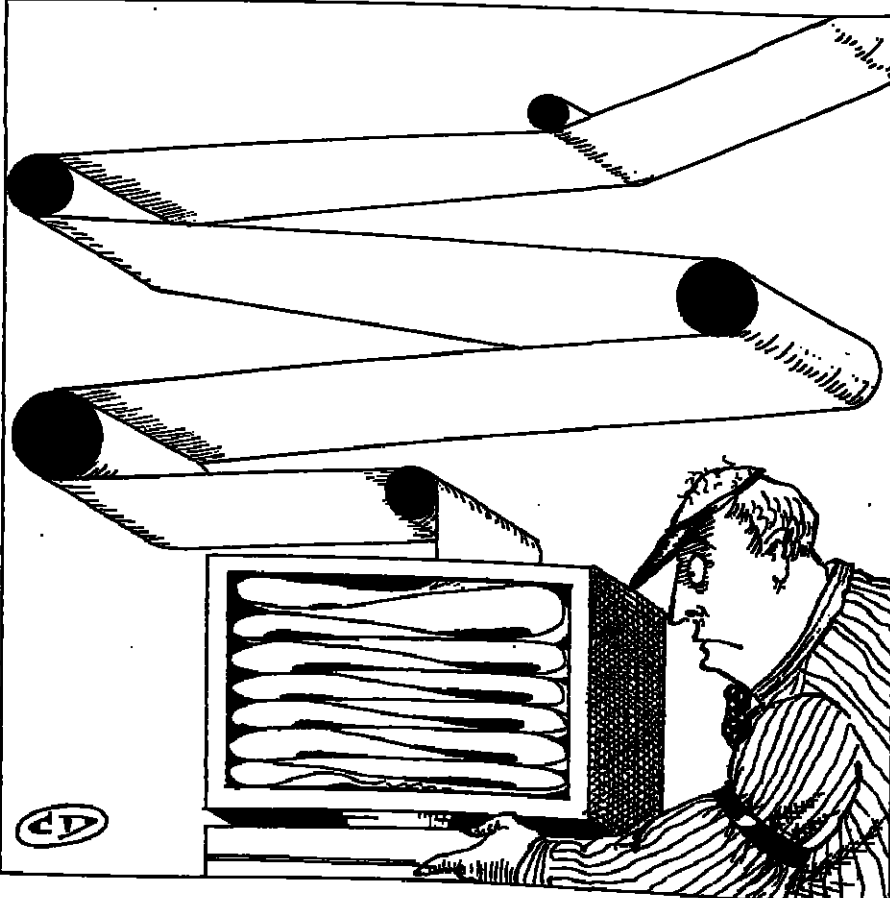
Because the web enables newspapers to "slice and dice" their content endlessly

for different audiences, content must be appropriately structured. This increasingly means adopting XML or Extensible Markup Language, which helps in creating industry-specific indexing systems.

XML will allow newspapers to personalise information for individual users more accurately.

Thanks to XML, newspapers will be able to move directly into the e-commerce chain, earning commission on sales generated from advertisements.

While finding the right technology is important, the biggest challenge for newspapers today may be an intellectual one. "What we are producing today is not a newspaper, not a web site, nor any other specific product: it is intellectual property," says Mr Maidment. Or as Mr Youngman puts it, the model now is: "Write once, publish many times."



EURO MARKETS

FTSE Actuaries Share Indices

Index	Value	Change	%	YTD	52w	Total
FTSE 100	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 250	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 1000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 100000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 1000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 100000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 1000000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15

Index	Value	Change	%	YTD	52w	Total
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FTSE 1000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
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FTSE 10000000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15

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FTSE 100000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 1000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 100000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 1000000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15

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FTSE 100000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 1000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 100000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 1000000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15

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FTSE 100000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 1000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 100000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 1000000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15

Index	Value	Change	%	YTD	52w	Total
FTSE 1000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 250	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 100000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 1000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 100000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 1000000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15

Index	Value	Change	%	YTD	52w	Total
FTSE 1000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 250	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 100000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 1000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 100000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 1000000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15

Index	Value	Change	%	YTD	52w	Total
FTSE 1000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 250	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 100000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 1000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 100000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 1000000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15

Index	Value	Change	%	YTD	52w	Total
FTSE 1000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 250	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 100000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 1000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 100000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 1000000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15

Index	Value	Change	%	YTD	52w	Total
FTSE 1000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 250	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 100000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 1000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 100000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 1000000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15
FTSE 10000000000	1000.15	+1.28	+0.13	1.28	5.32	1000.15

Unglamorous cyclical stocks coming back into fashion

Cyclical stocks are battling for upper hand with growth stocks, writes Bertrand Benoit

For the past six months, European equity markets have provided the arena for a battle between the advocates of two distinct types of stocks.

Since the end of last year, advocates of cheap cyclical, or value, stocks - unglamorous industrial and consumer issues whose volatile earnings track economic growth - have argued they were on their way back to the top of the market.

Recent signs of a rally in value stocks seem to compound this view. But the more cautious analysts are still urging restraint, saying that the risks of switching from growth into value far outweigh the gains available in an uncertain economic environment.

Most industrial cyclical stocks did well over the first quarter.

Euro-zone coverage extended

The FT today extends its euro-zone financial coverage with a new look for this page, which will now contain longer, analytical articles on trends in European equity, fixed income and currencies markets. The daily report on euro-zone equity markets has moved to the World Stock Markets page. The page's statistics are unchanged, with the exception of the interest rates table, which moves to the International Capital Markets page, and Euro Libor derivatives contracts, which now appear on the Currencies and Money page.

Investment theory proclaims that investors will move out of expensive growth stocks into cheaper cyclical stocks in time of accelerating gross domestic product growth, when the latter sector would receive the greater proportional benefit.

However, it is still far from certain that Europe is recovering. A pick up in French unemployment in February, the first in six months, threatens to dent the country's buoyant consumer confidence, while in Germany, surveys of business sentiment remain fairly gloomy.

Even the traditionally optimistic European Commission recently cut its pan-European 1999 GDP growth forecast to 2.1 per cent from 2.4 per cent, blaming trade difficulties and sluggish investment.

"With France, Italy, and Germany bumping along the bottom, it seems too early to consider a move into cyclical," says James Cornish, European strategist at BT Alex Brown, who favours a more defensive strategy.

Richard Davidson, European equity strategist at Morgan Stanley Dean Witter, who advocated a move into cyclical in January, admits that "despite the recent pick up in value stocks, investors remain worried about the state of the economy."

Many analysts think this year's rally in cyclical has little to do with any renaissance. Mark Howells, at Salomon Smith Barney, says the recent rise in US bond yields, one benchmark for valuing European stocks, has been a key factor in the switch from growth stocks.

With the yield on the 10-year US Treasury now above 5 per cent, against 4.6 per cent in early January, high price-earnings ratio growth stocks are looking overvalued. Such stocks depend heavily for their value on future earnings potential, but that potential has to be discounted using bond yields to get a present value for the stock when the yield rises, the present value falls.

For Ian Scott, pan-European strategist at Lehman Brothers and a vigorous advocate of cyclical since October, there is little correlation between accelerating GDP growth and surging value stocks.

Over the last 10 years, according to figures from Lehman, three out of five periods of cyclical outperformance took place during an economic slow-down.

What matters, says Mr Scott, is the market's perception of the economic outlook reflected in the valuation of the stocks.

Despite their recent pick-up, cyclical remain priced for a recession in 1999, he claims, while he and other optimists are betting on a modest slow-down.

One thing defenders and critics of cyclical agree on, however, is the risk inherent in a value-centred strategy because of the short-lived nature of cyclical rallies.

"Cyclical typically outperform for a couple of months or quarters, but not years," says Mr Scott. "It is not a good idea to hold on to them for a long period of time."

CURRENCIES, MONEY & BONDS

EURO-ZONE BONDS

Index	Ref date	Value	Change	S & P Rating	52 wk	YTD	1M%	3M%	6M%	1Yr
U.S. GOVERNMENTS										
Treasury	01/01	4,520	AAA	102,030	3.28	+0.01	-0.28	-0.10	-0.10	-0.10
Government	01/02	4,750	AAA	104,265	3.38	+0.03	-0.19	-0.10	-0.10	-0.10
Overseas	02/01	5,000	AAA	103,625	2.91	+0.02	-0.26	-0.10	-0.10	-0.10
Debt	11/05	6,750	BBB	115,595	4.25	+0.04	-0.26	-0.10	-0.10	-0.10
U.S. CORPORATES										
Dow	10/07	5,000	AAA	109,593	4.11	+0.04	-0.32	-0.10	-0.10	-0.10
IBM	04/05	5,000	AAA	107,471	3.89	+0.03	-0.21	-0.10	-0.10	-0.10
General	10/05	5,825	AAA	111,040	4.31	+0.05	-0.31	-0.10	-0.10	-0.10
World Bank	04/05	7,125	AAA	118,434	3.64	+0.04	-0.21	-0.10	-0.10	-0.10
NON U.S. GOVERNMENTS										
Japan	08/08	3,750	AAA	102,034	3.18	+0.00	-0.28	-0.10	-0.10	-0.10
EU	02/03	4,750	AAA	111,040	3.98	+0.05	-0.14	-0.10	-0.10	-0.10
Canada	09/06	5,375	A+	109,003	4.42	+0.08	-0.32	-0.10	-0.10	-0.10
Swiss	10/09	7,250	A+	101,813	4.21	-0.01	-0.31	-0.10	-0.10	-0.10
U.S. CORPORATES										
IBM	02/10	5,375	AAA	109,026	4.31	+0.03	-0.29	-0.10	-0.10	-0.10
General	09/07	5,750	AAA	112,552	4.10	+0.05	-0.18	-0.10	-0.10	-0.10
Local	01/02	5,000	A+	107,781	3.19	+0.05	-0.32	-0.10	-0.10	-0.10
Energy	01/03	5,000	AAA	108,138	4.99	+0.03	-0.25	-0.10	-0.10	-0.10
NON U.S. CORPORATES										
Japan	10/01	5,125	AAA	104,881	4.14	+0.03	-0.29	-0.10	-0.10	-0.10
Canada	05/08	5,125	AAA	105,592	4.22	+0.08	-0.26	-0.10	-0.10	-0.10
Swiss	06/08	5,825	A+	105,510	4.68	+0.03	-0.19	-0.10	-0.10	-0.10
UK	07/08	5,375	A+	104,268	4.65	+0.04	-0.29	-0.10	-0.10	-0.10
NON U.S. CORPORATES										
Japan	12/01	5,000	AAA	105,161	4.02	+0.02	-0.23	-0.10	-0.10	-0.10
Canada	01/04	5,000	AAA	108,387	3.38	+0.03	-0.22	-0.10	-0.10	-0.10
Swiss	01/04	5,000	AAA	113,172	4.19	+0.04	-0.32	-0.10	-0.10	-0.10
UK	07/06	4,750	AAA	104,633	4.13	+0.02	-0.17	-0.10	-0.10	-0.10
NON U.S. GOVERNMENTS										
Japan	10/02	10,125	B+	115,600	3.13	-0.01	-0.18	-0.25	-0.25	-0.25
EU	11/07	8,875	AAA	108,225	2.96	+0.04	+0.05	-0.42	-0.42	-0.42
Canada	05/07	8,875	B+	111,200	3.13	-0.01	-0.21	-0.35	-0.35	-0.35
Swiss	05/07	9,000	AAA	105,625	3.77	-0.04	-0.23	-0.42	-0.42	-0.42

INTERNATIONAL CAPITAL MARKETS

Serbian news hits European prices

BENCHMARK BONDS

By Arkady Ostrovsky
and John Labate

European bond prices were hit yesterday by reports of Serbian troops crossing the border with Albania while the US bond market suffered from strong economic data and the strength of equities.

Fears of a possible spill-over of the Kosovo conflict into Albania caused a brief flight to quality, according to market observers, which resulted in a steepening of the yield curve.

The 10-year German bond future fell 0.38 to 115.68 after the Organisation for Security and Co-operation in Europe said Serb forces had crossed into Albania and occupied a border post.

Greek government bonds were among the worst hit.

The 10-year yield spread between Greece and Germany widened by 9 basis points to 199 basis points.

But analysts said impact of the conflict in Kosovo on bond markets was limited.

David Knott, at Deutsche Bank, said the markets would be seriously affected only if Nato decided to send ground troops to Kosovo.

European bond traders were also disappointed by the comments made by Christian Noyer, vice-president of the European Central Bank, who confirmed that last week's 50 basis point cut in euro-zone interest rates would be the last in the business cycle.

"I expect this to be the last interest rate cut in the currency cycle," he told journalists late on Monday.

The strength of stock markets also weighed on bond

prices as investors continue to transfer funds from bonds into equities, analysts said.

US Treasuries weakened after the morning release of retail sales and consumer prices data.

Observers said the US economy defied sceptics once again, revealing no signs of slowing growth or increased inflationary pressure.

Retail sales were up a weaker than expected 0.2 per cent in March, but that was offset by an upward revision of sales figures for the two previous months.

The Treasury markets were particularly concerned by the upward revision of retail sales for February from 0.9 per cent to 1.7 per cent.

The consumer price index in March was better than expected, up by 0.2 per cent.

Mr Knott said the rise in oil prices may not have been registered in March figures. The core CPI, which excludes energy and food sectors, was 0.1 per cent stronger.

By early afternoon the benchmark 30-year Treasury bond was down 1/4 to 96 1/2, sending the yield up to 5.485 per cent.

Among shorter-term issues the 10-year note was down 1/4 to 97 1/2, yielding 5.099 per cent and the two-year note was off 1/4 to 99 1/2, yielding 4.925 per cent.

UK gilt prices continued to weaken as further signs of economic recovery emerged. The British Retail Consortium said retail sales rose 3.9 per cent on a like-for-like basis in the year to March, the strongest performance in almost a year.

The 10-year yield spread

between gilts and German bunds has widened by 13 basis points to 74 basis points over the past week as investors interpreted the 25 basis point cut in UK interest rate last week as the last one in the cycle, said Phyllis Reed at Barclays Capital.

The 10-year gilt future closed 0.28 lower at 117.98.

Japanese government bond prices also fell yesterday as investors switched funds from bonds into a rallying equity market, said Joanne Collins at Daiwa Europe.

She said investors were also anxious ahead of next week's monthly 10-year bond auction, fearing the coupon on a new 10-year JGB could be lower than expected, given the low yields on Japanese bonds. The benchmark 10-year JGB future fell 0.42 to 133.56.

Corporate debt defaults rise in US

By Arkady Ostrovsky

US companies accounted for more than half of all corporate debt defaults in the first quarter of the year, while the number of emerging markets defaults fell by 65 per cent year-on-year, according to a report by Moody's Investors Service, the international rating agency.

Moody's said 19 US companies contributed \$3.4bn, or 68 per cent, of total defaulted long-term corporate debt in the first quarter - up from 12 US borrowers defaulting on \$1.5bn of bonds in the same period last year.

"With the US economy expanding at a somewhat slower pace and with US bond issuers being riskier than the worldwide average, we expect that the US will continue to be the primary source of corporate bond defaults in 1999," Sean Keenan, senior analyst at Moody's, said.

While the total number of defaulting companies fell from 33 to 27 year-on-year in the first quarter, the number of rated companies defaulting doubled from 10 to 20 and the total defaulted debt was up from \$4.3bn to \$5.1bn.

There were only six emerging markets defaults in the first quarter, compared with 17 emerging market defaults in the same period last year.

Among US companies, Favorite Brands International was the largest defaulter, on \$85m of debt, while defaults from emerging market countries included two shipping companies based in Greece, and Unisys Bank, once one of Russia's largest financial institutions.

Tussauds to securitise ticket sales

By Khazem Merchant

Tussauds Group, which includes the world famous Madame Tussauds wax museum and the works museum, is to launch a \$200m bond securitised on ticket and merchandise sales in the first asset-backed offering by a European leisure group.

The offering will be split into \$170m single A rated and \$30m triple B rated fixed-rate tranches of medium and long-term maturities up to 25 years.

BT Alex Brown, which is lead-managing the issue, started a roadshow for investors this week and pricing will take place at the end of this month.

Separately, bankers have arranged a \$40m "seasonal revolver" loan facility for the group. This is a credit line designed to even out the seasonal peaks and troughs of the business.

Tussauds, some of whose theme parks are closed for up to four months a year, will be able to draw on this credit line during the winter, when business is less busy, and reimburse in the summer, when business is brisk, said bankers.

Tussauds Group, which also takes in the London Planetarium, the Rock Circus in Piccadilly, Chessington World of Adventure, Thorpe Park and Warwick Castle, was sold by Pearson, the media group that owns the Financial Times, to Charterhouse Development Capital for \$352m in October last year.

The group also boasts attractions in Amsterdam and plans to open wax work

museums in Las Vegas and New York in the US.

The leisure group's bond offering is the latest in a series of securitisations by UK borrowers.

Property company British Land said this week it was launching a \$1.54bn bond supported by the cash-flows such as rentals from properties at its Broadgate complex in London, the largest deal of its kind.

It was preceded by several smaller structured financings by nursing homes and pub groups including Wellcome Break, Roadchef and the Unique Pub company.

Tussauds Group, like British Land, was keen to secure long-term financing at a low rate, a consequence of the historic low yields that have reduced the cost of funds.

"From a financing point of view, normal leverage buy-outs are done on seven to 10-year financing instruments," said an official close to the deal. "With this securitised bond, we can extend beyond 10 years. To access that you have to show you have businesses that have a long-term future."

Madame Tussauds, which is more than 100 years old, reported annual compound growth of 12 per cent during the 1990s. However, in terms of revenues, Alton Towers is the top performer in the group.

"Because our business is a long-term one, we are able to ask investors to take a long-term view that is not often possible in, say, high-tech or manufacturing, where the business cycles are different," said an official.

IDB issues \$1bn global bond

NEW ISSUES

By Khazem Merchant

The Inter-American Development Bank led the dollar issuance market yesterday with a \$1bn global bond, one of several in the US currency recently.

Bankers said the appeal of the IDB offering, which was lead-managed by Morgan Stanley Dean Witter and Lehman Brothers, was enhanced by the improved sentiment surrounding Latin America after recent turmoil following the devaluation of the Real by Brazil.

This resulted in a larger than usual placement among US investors (about 30 per cent). The pricing, at a yield spread of 65 basis points over US Treasuries, also

offered a small pick-up against US agency paper.

European investors were the largest single buying group, followed by US and Asian investors.

Bankers said the appetite for dollar paper was helped by other factors, such as evidence of renewed demand after the Easter holidays.

This broadly coincided with the Japanese year-end and reassessments by Japanese buyers, which are traditionally active investors in the 10-year sector, and central banks from other Asian countries, which are regular buyers in the five-year maturity band.

The European Investment Bank, which launched a five-year \$1bn bond earlier this week, followed up yesterday with a \$200m re-opening of a

New international bond issues

Borrower	Amount (\$m)	Coupon %	Price	Maturity	Yield %	Spread bp	Book-runner
US DOLLARS							
Freddie Mac	3bn	6 1/2	101.00	Jun 2004	5.10R	65	Goldman/JPM/Salomon
Assoc Corp of N America	1.5bn	6 1/2	101.00	Apr 2004	5.35R	65	JP Morgan
Inter-Am Bank	1.5bn	6 1/2	101.00	Apr 2004	5.35R	65	JP Morgan
Perma, 99-06, C/A 10/12	125	(2)	100.00	Oct 2002	0.15	65	JP Morgan
Perma, 99-06, C/A 10/12	350	(2)	100.00	May 2002	0.20	65	JP Morgan
Coca-Cola Company	350	5.75	99.75	Apr 2008	0.35	65	JP Morgan
EUROS							
Charterhouse de France	500	4.125	99.025R	Apr 2010	0.55R	270	ABN AMRO/Paribas
Bayreuther Handelsbank AG	200	4.00	100.00R	Oct 2000	0.55R	270	CDC Merck/HypoV
Commerzbank AG	100	4.75	100.388R	Apr 2009	0.40R	270	Commerzbank/MSD/Warburg
STERLING							
European Investment Bank	200	5.50	103.51	Dec 2009	0.325	600	Salomon Smith Barney

10-year bond originally launched last October.

Salomon Smith Barney lead-managed the original issue and yesterday's reopening. The bond was priced to yield 59 basis points over the relevant UK gilt and traded unchanged after the launch.

The Korea Development Bank will continue the reha-

bilitation of Asian credit in general and South Korean credit in particular, when it launches the first international bond since the country's investment grade credit rating was restored earlier this year.

Chase Manhattan and JP Morgan are lead-managing the \$1bn global issue of five-year maturity, which is

likely to be launched today and priced tomorrow.

Bankers close to the deal say the bond is likely to be priced to yield 30 to 50 basis points over Korea's 2003 global bond launched in February last year, which yesterday was trading at 200 basis points over US Treasuries, compared with 345 basis points at launch.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Area	Rate	Yield	Price	Yield	Price	Yield	Price	Yield	Price
Australia									
01/01	8.75	106.7279	4.67	+0.07	-0.05	-0.37	-0.21		
09/06	8.75	125.3025	5.28	+0.10	-0.02	-0.20	-0.25		
Austria									
03/01	5.250	104.4800	3.28	+0.01	-0.08	-0.33	-1.34		
01/06	5.000	107.2500	3.38	+0.04	-0.05	-0.20	-0.37		
Belgium									
03/01	5.000	104.0300	2.85	+0.02	-0.09	-0.27	-1.29		
03/06	3.750	107.2100	4.19	+0.04	-0.04	-0.17	-0.35		
Canada									
12/02	5.000	108.0800	4.82	+0.02	-0.12	-0.27	-0.26		
03/06	5.000	107.2000	4.81	+0.02	-0.04	-0.27	-0.26		
Denmark									
11/02	5.000	108.8800	3.25	+0.01	-0.10	-0.35	-1.30		
11/06	5.000	115.2800	4.18	+0.01	-0.11	-0.28	-0.98		
Finland									
09/00	4.000	101.4500	2.72	-	-0.13	-0.28	-1.80		
04/06	5.000	107.7400	4.04	+0.02	-0.13	-0.22	-0.79		
France									
07/00	4.000	101.5800	2.88	-0.01	-0.13	-0.34	-1.41		
04/06	7.250	123.0700	3.40	+0.05	-0.06	-0.22	-1.15		
04/09	4.000	108.5500	3.54	+0.04	-0.06	-0.19	-0.89		
04/09	5.500	113.1300	4.58	+0.05	-0.06	-0.18	-0.54		
Germany									
03/01	5.000	104.3300	2.83	+0.02	-0.09	-0.21	-1.17		
01/06	5.000	114.1000	3.59	+0.03	-0.07	-0.23	-1.09		
04/09	3.750	99.4900	3.82	+0.04	-0.08	-0.30	-1.03		
07/09	4.750	99.2200	4.81	+0.05	-0.07	-0.17	-0.85		
Greece									
03/00	5.000	108.0800	4.81	+0.15	-0.21	-0.32	-0.80		
03/06	5.000	103.6900	5.08	+0.02	-0.12	-0.10	-2.55		
Ireland									
10/01	6.000	108.5800	2.50	+0.02	-0.06	-0.27	-1.91		
09/06	6.000	115.9000	3.93	+0.03	-0.10	-0.27	-1.96		
Italy									
07/01	4.500	103.3000	2.90	-	-0.10	-0.23	-1.80		
07/03	4.000	104.5500	3.40	+0.03	-0.08	-0.23	-1.47		
09/09	4.000	108.7100	4.05	+0.04	-0.09	-0.18	-0.88		
11/07	5.000	121.2000	4.56	+0.03	-0.08	-0.14	-0.67		
Japan									
12/03	6.500	111.1400	0.20	+0.03	-0.03	-0.26	-0.26		
12/05	4.100	115.2300	0.77	+0.03	-0.12	-0.18	-0.39		
04/08	1.000	102.7800	1.68	+0.05	-0.16	-0.24	-0.16		
09/16	2.300	95.1670	2.35	+0.03	-0.17	-0.28	-0.15		
Netherlands									
01/01	5.000	110.3700	2.80	+0.05	-0.08	-0.27	-1.30		
07/09	3.750	99.5900	3.88	+0.03	-0.07	-0.17	-0.85		
New Zealand									
02/01	5.000	105.5470	1.75	-	-0.08	-0.22	-1.19		
07/09	7.000	110.1300	5.08	+0.05	-0.04	-0.23	-1.24		
Norway									
05/01	7.000	104.8000	4.85	-	-0.05	-0.23	-0.34		
05/09	5.000	106.4500	4.08	+0.05	-0.11	-0.29	-0.53		
Portugal									
09/00	5.375	102.3000	2.78	+0.02	-0.10	-0.15	-1.42		
09/08	5.375	106.7400	4.08	+0.05	-0.09	-0.14	-0.82		
Spain									
01/01	5.000	106.8700	2.74	+0.05	-0.08	-0.34	-1.52		
07/09	5.000	111.2100	4.08	+0.05	-0.07	-0.24	-1.06		
Sweden									
09/00	10.250	107.3400	2.88	-	-0.04	-0.22	-1.88		
05/08	6.000	117.5140	4.14	-0.04	-0.13	-0.24	-1.02		
Switzerland									
06/00	4.500	103.7500	1.16	+0.03	-0.14	-0.27	-0.74		
01/08	4.250	115.8500	2.15	+0.03	-0.11	-0.04	-0.80		
UK									
11/01	7.000	105.1000	4.88	+0.05	-0.13	-0.03	-1.72		
12/03	5.500	107.7800	4.52	+0.06	-0.09	-0.07	-1.23		
12/05	5.750	110.0100	4.52	+0.03	-0.01	-0.13	-1.30		
12/08	6.000	125.8500	4.63	+0.01	-0.02	-0.13	-0.24		
US									
01/01	4.500	99.2179	4.08	+0.02	-0.01	-0.08	-0.84		
02/04	4.750	99.8789	5.01	+0.06	-0.03	-0.07	-0.71		
11/08	4.750	97.3450	5.10	+0.08	-0.08	-0.08	-0.63		
09/23	5.250	95.4544	5.20	+0.05	-0.02	-0.04	-0.46		

10 YEAR BENCHMARK SPREADS

10 YEAR BENCHMARK SPREADS									
Area	Rate	Yield	Price	Yield	Price	Yield	Price	Yield	Price
Australia									
01/01	8.75	106.7279	4.67	+0.07	-0.05	-0.37	-0.21		
09/06	8.75	125.3025	5.28	+0.10	-0.02	-0.20	-0.25		
Austria									
03/01	5.250	104.4800	3.28	+0.01	-0.08	-0.33	-1.34		
01/06	5.000	107.2500	3.38	+0.04	-0.05	-0.20	-0.37		
Belgium									
01/01	8.75	106.7279	4.67	+0.07	-0.05	-0.37	-0.21		
09/06	8.75	125.3025	5.28	+0.10	-0.02	-0.20	-0.25		
Canada									
01/01	8.75	106.7279	4.67	+0.07	-0.05	-0.37	-0.21		
09/06	8.75	125.3025	5.28	+0.10	-0.02	-0.20	-0.25		
Denmark									
01/01	8.75	106.7279	4.67	+0.07	-0.05	-0.37	-0.21		
09/06	8.75	125.3025	5.28	+0.10	-0.02	-0.20	-0.25		
France									
01/01	8.75	106.7279	4.67	+0.07	-0.05	-0.37	-0.21		
09/06	8.75	125.3025	5.28	+0.10	-0.02	-0.20	-0.25		
Germany									
01/01	8.75	106.7279	4.67	+0.07	-0.05	-0.37	-0.21		
09/06	8.75	125.3025	5.28	+0.10	-0.02	-0.20	-0.25		
Greece									
01/01	8.75	106.7279	4.67	+0.07	-0.05	-0.37	-0.21		
09/06	8.75	125.3025	5.28	+0.10	-0.02	-0.20	-0.25		
Hong Kong									
01/01	8.75	106.7279	4.67	+0.07	-0.05	-0.37	-0.21		
09/06	8.75	125.3025	5.28	+0.10	-0.02	-0.20	-0.25		
Italy									
01/01	8.75	106.7279	4.67	+0.07	-0.05	-0.37	-0.21		
09/06	8.75	125.3025	5.28	+0.10	-0.02	-0.20	-0.25		
Japan									
01/01	8.75	106.7279	4.67	+0.07	-0.05	-0.37	-0.21		
09/06	8.75	125.3025	5.28	+0.10	-0.02	-0.20	-0.25		
Netherlands									
01/01	8.75	106.7279	4.67	+0.07	-0.05	-0.37	-0.21		
09/06	8.75	125.3025	5.28	+0.10	-0.02	-0.20	-0.25		
New Zealand									
01/01	8.75	106.7279	4.67	+0.07	-0.05	-0.37	-0.21		
09/06	8.75	125.3025	5.28	+0.10	-0.02	-0.20	-0.25		
Norway									
01/01	8.75	106.7279	4.67	+0.07	-0.05	-0.37	-0.21		
09/06	8.75	125.3025	5.28	+0.10	-0.02	-0.20	-0.25		
Portugal									
01/01	8.75	106.7279	4.67	+0.07	-0.05	-0.37	-0.21		
09/06	8.75	125.3025	5.28	+0.10	-0.02	-0.20	-0.25		
Sweden									
01/01	8.75	106.7279	4.67	+0.07	-0.05	-0.37	-0.21		
09/06	8.75	125.3025	5.28	+0.10	-0.02	-0.20	-0.25		
Switzerland									
01/01	8.75	106.7279	4.67	+0.07	-0.05	-0.37	-0.21		
09/06	8.75	125.3025	5.28	+0.10	-0.02	-0.20	-0.25		
UK									
01/01	8.75	106.7279	4.67	+0.07	-0.05	-0.37	-0.21		
09/06	8.75	125.3025	5.28	+0.10	-0.02	-0.20	-0.25		
USA									
01/01	8.75	106.7279	4.67	+0.07	-0.05	-0.37	-0.21		
09/06	8.75	125.3025	5.28	+0.10	-0.02	-0.20	-0.25		
Source: Interactive Data/FT Information									
London clearing, * New York clearing									

WORLD INTEREST RATES

By Alan Beattie

came was also confirmed. Traders said that when the Dow rose in its first few hours of trading yesterday, the idea was finally dispatched that the Compaq profits warning would be enough to spark the long-awaited collapse in US equities and the dollar.

Meanwhile the other predictable currency victims of Kosovo tension also had a *mauvais quart d'heure*. The Greek drachma had a quick dip below the key Dr325 level against the euro before coming back up for air, and the Hungarian forint drifted lower against its basket.

■ Another disaster which failed to happen was the predicted meltdown in the Brazilian Real after it was deval-

The non-event of Monday's dollar collapse that never

Brazilian real
Against the dollar (\$1 per R\$)

Year	Value (\$1 per R\$)
1993	1.25
1994	1.40
1995	1.20

Source: Datastream/CF

Analysts said that the rise reflected repatriation by domestic investors more than a flood of international money, but that it still boded well for future interest rate

"It is all relative, but there has definitely been an increase in risk appetite recently, certainly from the very low levels we saw in January," said one analyst yesterday. "Emerging mar-

The rand hit a two-month high yesterday, closing at R6.12 against the dollar.

Tim Fox of Standard Chartered in New York said that although problems remained in countries such as Colombia and Venezuela, selective investor interest in Latin

OTHER CURRENCIES			
Apr 13	£	\$	
Czech	58.955	- 57.0403	35.2419 - 35.2710
Hungary	380.227	- 380.786	235.260 - 235.460
Iran	4851.80	- 4848.60	3000.00 - 3000.00
Israel	0.4829	- 0.4934	0.2050 - 0.2051
Persia	5.4259	- 5.4322	3.3570 - 3.3590
Poland	6.4325	- 6.4413	3.9800 - 3.9830
Russia	11.7825	- 11.9502	25.8400 - 25.9400
U.A.E.	5.9380	- 5.9401	3.6728 - 3.6731

Other participants said that although investors continue to fight shy of emerging market equities, some interest in high yield debt had returned.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

DOLLAR SPENDING AGAINST THE DOLLAR							
April 12		Change in mid-point	Mid/for ratio	Days to mid high	One month Rate	3-Mo Rate	NPA
Europe	(S)	17,762.9	-0.0044	685	12,830.0	12,788.0	-
Australia	(A)	1,817.7	-0.0047	778	37,530.0	37,308.0	-
Canada	(C)	1,838.6	-0.0338	944	6,914.0	6,824.0	6.8726
Denmark	(F)	5,519.2	-0.0207	684	11,534	5,400.5	5.4591
France	(F)	6,071.0	-0.0011	776	8,614	6,108.4	6.0596
Germany	(G)	1,815.8	-0.0001	684	12,830.0	12,788.0	-
Greece	(C)	300,725	-1.5593	620	362.10	296.30	301.49
Italy	(I)	13,791	-0.0027	688	7,194	13,596.0	13,729
Japan	(J)	17,044.2	-0.3550	481	10,071.8	17,001.0	17.011
Netherlands	(F)	37,337	-0.0047	778	37,530.0	37,308.0	-
Norway	(F)	2,042.3	-0.0116	616	4,277	2,035.0	2.0383
Portugal	(P)	7,749.5	-0.0145	515	7,782.0	7,789.0	7.7817
Sweden	(S)	186,796	-0.5599	728	186,350	185,130	185.42
Switzerland	(S)	1,815.7	-0.0001	684	12,830.0	12,788.0	-
United Kingdom	(G)	1,829.0	-0.0229	670	9,751.7	1,822.5	1.879
West Germany	(G)	1,815.6	-0.0002	688	1,491.0	1,482.8	1.4908
Yok	(I)	1,816.7	-0.0019	182	1,872	1,812.4	1.8161
Yok	(I)	1,816.1	-0.0059	798	1,830.0	1,814.6	1.8919
		-0.7913					
Asia							
American	(F)	9,599	-	99	999	9,999	-
Argentina	(F)	1,815.7	-0.0400	688	1,859.0	1,859	-
Canada	(C)	1,488.5	-0.0093	880	1,493	1,477	1.692
China	(P)	2,000.0	-0.080	90	2,050	8,400	8.6
USA	(P)	2,000.0	-0.080	90	2,050	8,400	8.6
Latin America							
Australia	(A)	1,598.5	-0.005	675	681	1,579.5	1,5981
France	(F)	7,749.0	-0.0012	465	591	7,792.0	7,750.0
India	(P)	42,740.0	-0.0575	300	42,760	42,740.0	42.956
Japan	(P)	67,150.0	-22.0	680	67,000	67,000.0	66.95
Portugal	(P)	1,815.8	-0.0001	684	1,815.8	1,815.8	-
Spain	(I)	123,185	-0.0014	140	123,180	123,150	116.675
Sweden	(S)	3,800.0	-	600	3,800.0	3,800.0	-
West Germany	(G)	1,994.0	-0.0021	497	1,955.0	1,943.0	1.9456
Yokohama	(I)	1,815.7	-0.0001	684	1,815.7	1,815.7	-
South Africa	(S)	3,760.0	-0.0001	591	3,95	3,760.0	3.762
Singapore	(S)	1,777.0	-0.0002	165	1,758	1,715.0	1,713
South Africa	(S)	61,250.0	-0.0010	180	61,200	61,200	61.7
South Korea	(K)	1,815.7	-0.0001	684	1,815.7	1,815.7	-
Taiwan	(T)	32,950.0	-0.0056	500	33,010	32,950.0	32.06
Thailand	(T)	37,850.0	-0.0050	500	38,050	37,850	37.32

Only use these tags: `th`, `tr`, `td`, `th colspan="8">DOLLAR SPENDING AGAINST THE DOLLAR`

Three-month Rate	3M SPR	One-year Rate	1Y SPR	J.P. Morgan Index
12.57%	23	12.64%	24	102.2
37.77%	23	38.00%	24	102.2
6.55%	18	6.74%	20	104.5
5.47%	23	5.77%	24	80.8
6.94%	23	6.93%	24	104.8
1.89%	23	1.93%	24	102.7
30.75%	-1	30.65%	-3	74.9
1.37%	23	1.40%	-24	-
178.17	23	175.57	20	91.7
1.89%	23	1.93%	24	102.2
2.03%	23	1.98%	24	101.3
7.75%	-14	7.75%	-0.3	93.7
184.24	23	187.58	24	82.7
1.91%	23	1.93%	24	74.9
8.39%	20	8.11%	21	101.2
1.47%	39	1.42%	39	85.4
1.95%	23	1.95%	0.1	102.2
1.05%	-23	1.10%	-0.5	-
-	-	-	-	-
1.45%	0.4	1.48%	0.5	78.7
9.80	-18.4	11.2	-77.9	-
-	-	-	-	101.4
1.50%	0.2	1.56%	0.1	89.9
7.75%	-40	7.99%	-1.3	-
43.42%	-45	45.95%	-7.5	-
9.70	-25.5	10.05%	-96.1	-
11.74	4	11.43%	49	131.1
1.51%	0	1.54%	0.2	-
39.95%	-8.7	40.67	-8.3	-
3.75%	-4.7	3.79%	-1.1	-
1.76%	3.2	1.80%	2.7	-
6.25%	-0.8	6.32%	-0.2	-
33.05%	-0.5	33.26	-0.8	-
37.98	-1.1	38.28%	-0.8	-

As of 4:25 PM EDT, a discount of 25.5 on the official rate.

— 300 —

	CS	S	Y	Z
355	3.982	2.675	321.5	2.479
360	2.191	1.452	174.5	1.346
365	1.448	1.045	127.5	1.055
370	0.821	0.552	69.31	0.511
375	0.484	0.327	37.0	0.270
380	0.268	0.180	19.70	0.120
385	0.153	0.090	9.885	0.052
390	0.079	0.040	5.085	0.045
395	0.041	0.021	2.591	0.018
400	0.021	0.011	1.301	0.009
405	0.011	0.005	0.649	0.004
410	0.005	0.003	0.349	0.002
415	0.003	0.001	0.185	0.001
420	0.001	0.001	0.097	0.000
425	0.001	0.001	0.051	0.000
430	0.001	0.001	0.027	0.000
435	0.001	0.001	0.015	0.000
440	0.001	0.001	0.008	0.000
445	0.001	0.001	0.004	0.000
450	0.001	0.001	0.002	0.000
455	0.001	0.001	0.001	0.000
460	0.001	0.001	0.001	0.000
465	0.001	0.001	0.001	0.000
470	0.001	0.001	0.001	0.000
475	0.001	0.001	0.001	0.000
480	0.001	0.001	0.001	0.000
485	0.001	0.001	0.001	0.000
490	0.001	0.001	0.001	0.000
495	0.001	0.001	0.001	0.000
500	0.001	0.001	0.001	0.000
505	0.001	0.001	0.001	0.000
510	0.001	0.001	0.001	0.000
515	0.001	0.001	0.001	0.000
520	0.001	0.001	0.001	0.000
525	0.001	0.001	0.001	0.000
530	0.001	0.001	0.001	0.000
535	0.001	0.001	0.001	0.000
540	0.001	0.001	0.001	0.000
545	0.001	0.001	0.001	0.000
550	0.001	0.001	0.001	0.000
555	0.001	0.001	0.001	0.000
560	0.001	0.001	0.001	0.000
565	0.001	0.001	0.001	0.000
570	0.001	0.001	0.001	0.000
575	0.001	0.001	0.001	0.000
580	0.001	0.001	0.001	0.000
585	0.001	0.001	0.001	0.000
590	0.001	0.001	0.001	0.000
595	0.001	0.001	0.001	0.000
600	0.001	0.001	0.001	0.000
605	0.001	0.001	0.001	0.000
610	0.001	0.001	0.001	0.000
615	0.001	0.001	0.001	0.000
620	0.001	0.001	0.001	0.000
625	0.001	0.001	0.001	0.000
630	0.001	0.001	0.001	0.000
635	0.001	0.001	0.001	0.000
640	0.001	0.001	0.001	0.000
645	0.001	0.001	0.001	0.000
650	0.001	0.001	0.001	0.000
655	0.001	0.001	0.001	0.000
660	0.001	0.001	0.001	0.000
665	0.001	0.001	0.001	0.000
670	0.001	0.001	0.001	0.000
675	0.001	0.001	0.001	0.000
680	0.001	0.001	0.001	0.000
685	0.001	0.001	0.001	0.000
690	0.001	0.001	0.001	0.000
695	0.001	0.001	0.001	0.000
700	0.001	0.001	0.001	0.000
705	0.001	0.001	0.001	0.000
710	0.001	0.001	0.001	0.000
715	0.001	0.001	0.001	0.000
720	0.001	0.001	0.001	0.000
725	0.001	0.001	0.001	0.000

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-0.26	-8.18	8.49	55
-0.0002	-0.38	0.00	2
-0.0052	2.08	-2.37	-

are in descending value strength. Percentage changes are shown for the sub-advance day against the percentage company, and the minimum possible percentage change is shown for the sub-advance day against the percentage company. The minimum possible percentage change is shown for the sub-advance day against the percentage company.

1992-93: Shading suggested from FOM. 1992-93.

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per pound)			
	PUTS		
	Apr	May	Jun
15	0.17	1.07	0.62
17	0.42	1.53	1.34
19	0.59	2.11	1.89

July 225 Puts 1,400

per DM			
	PUTS		
	Apr	May	Jun
2	0.04	.28	0.44
7	0.11	0.41	0.81
17	0.21	0.83	0.82

Oct. 152 Puts 355

of 100%		
High	Low	
		Est. vol
		Open Int.
		30,750
		468,024

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COMMODITIES & AGRICULTURE

African fish exporters protest against EU ban

By Mark Turner in Nairobi

East African fish exporters will today protest in Brussels against an EU ban on Lake Victoria fish exports that was adopted by the European Commission on Monday following reports that fishermen were catching Tilapia, an East African fish, contaminated with pesticide harmful to humans.

The EU announced the temporary ban for Kenya and Tanzania following a

self-imposed Ugandan ban in late March.

"Some cases involving fish poisoning have been reported to the Commission by the Uganda authorities... suspected to be caused by the presence of pesticides in the water of the lake," the Commission said on Monday.

"The Uganda authorities have taken precautionary measures. Nevertheless, Kenya and Tanzania share the Lake Victoria waters.

These countries have taken precautionary measures but...[they] are not enough to assure the safety of the fishery products."

The move follows previous EU bans over salmonella and cholera scares, which were later lifted.

"Our view is that the EU did not do sufficient work on this," said Harko Bhagat, chairman of the Lake Victoria Fish Processors Association in Tanzania, who will be pressing his case today. Kenyan processors also deny

any evidence of Nile Perch poisoning.

Ugandan exporters have expressed anger at a lack of government controls, which they say contributed to the crisis. "To be honest, I think the ban is fair. I believe the fish poisoning is a result of the government not putting in force its quotas," said Farooq Makubuya, the managing director of Uganda Marine Products.

Tanzania and Uganda, in particular, stand to suffer badly from the ban, with fisheries the third largest export earners after coffee and tourism. Tanzania, for example, exports \$55m of Lake Victoria fish a year to Europe, and each day of the ban is costing it more than \$200,000.

Fish poisoning has become a highly political issue in all three countries, after a series of lurid press reports alleging that consumers had died from eating contaminated produce. Local prices

have plunged, devastating lakeside communities, and local politicians are fighting what they claim to be deliberate misinformation by their opponents.

Ramieri Sabatucci, a European Commission official in Tanzania, says that today's meeting will give East African processors, governments and EU officials a chance to assess the extent of the poisoning and to define the measures necessary to remove the ban.

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Jump in Brazilian coffee exports

MARKETS REPORT

By Paul Solman, Robert Corzine and Gillian O'Connor

Brazil came close to tripling its coffee exports last month, encouraged by the devaluation of the Real.

The world's largest coffee producer exported 2.1m 60kg bags last month, 180 per cent more than in March 1997, Brazil's two coffee associations said. They are forecasting exports of 1.7m bags this month.

This was not so for El Salvador, whose coffee shipments between October and April fell 62 per cent compared with the same period last season. It suffered big crop losses after being hit by Hurricane Mitch.

Coffee prices were little moved in this trading yesterday, the most active May robusta contract on the London International Financial Futures and Options Exchange ending at \$1.47 a tonne, down \$6 from Monday's close.

Raw sugar prices suffered renewed losses, slipping below Monday's 11½-year low of 5.25 cents a pound. In mid-day trading on New York's Coffee, Sugar and Cocoa Exchange, the May contract stood at 5.10 cents.

Oil prices continued to firm yesterday, with the benchmark West Texas Intermediate contract quoted at \$15.17 a barrel in late trading on London's International Petroleum Exchange. Concern about a possible escalation of the Kosovo conflict helped boost prices, according to traders.

The news of clashes in Albania involving Serbs also helped firm the price of gold. Copper and aluminium led base metals higher, partly because of fresh rumours of imminent production closures in copper, partly because of alleged buying by investment funds.

Randgold to develop Morila

By Victor Mallet in Johannesburg

Randgold Resources, the London-listed subsidiary of South Africa's Randgold & Exploration, has decided to go ahead with the development of the low-cost Morila gold mine in the west African state of Mali after a favourable feasibility study.

Roger Kibbe, chairman, and Mark Bristow, managing director, expect the mine to restore the fortunes of Randgold Resources, which made a net loss of \$9.18m in the December quarter and has struggled to find favour with investors since it was listed two years ago.

The feasibility study, audited by Resource Service Group of Australia, estimates proven and probable gold reserves of 3.33m ounces at the site, and puts Morila's total resources at 4.45m ounces.

Projected cash operating costs are \$133 per ounce - or \$153 including royalties to the Mali government. The audit accepts Morila will be "relatively insensitive to negative changes in the gold price". Rights to Morila and other Malian assets were bought from Australia's BHP in 1996.

N.M. Rothschild & Sons has agreed to arrange pro-

ject finance for the mine, which is expected to cost between \$75m and \$111m to develop. Predicted payback time for the capital expenditure is a mere 10.5 months - partly because the higher grade oxide near the surface will be processed first - and the internal rate of return is put at 51 per cent. Production should begin by January 2001.

Randgold Resources' other main operation is also in Mali, at Syama. Gold production there is forecast at 270,000 ounces for the current calendar year and the company says Morila will have a similar output over its 10-year life, but at a much lower cost.

"Syama's just the flywheel. This is going to make the business. This is going to make the company," Mr Kibbe said yesterday.

Morila's output will also help push Mali into the top three African gold producers, after South Africa and Ghana, Randgold says.

Resolute, the Australian gold mining company, announced yesterday that it would pay Ghana's Ashanti Goldfields \$39m for the 50 per cent stake in the Golden Pride gold project in Tanzania it does not already own, and interests in a number of adjacent prospects.

Australian sugar shaken by change in trade flows

Competition is threatening the industry, writes Stephen Wyatt

The Australian sugar industry is under threat from a shift in the pattern of global sugar trade flows, collapsing world sugar prices and extremely wet weather in its main sugar-growing state, Queensland.

"The shift in the pattern of trade flows, caused by Russia's withdrawal as an importer late last year and Brazil's continued expansion, have increased global competition, with Brazil and other producers entering some Queensland markets for the first time," says David Rutledge, chief executive of Queensland Sugar Corporation.

"The marketplace has changed and the [Australian raw sugar] industry must respond to these changes if it is to remain competitive," he says, stressing the need to improve quality, shipping and supply flexibility, and push for reform in the highly protected economies of the US, the EU and Japan.

At the moment, however, Australian sugar traders are squarely focused on what they perceive as their biggest threat - Brazilian sugar exports to Asia. The sugar harvest in Brazil has just begun and its exportable sur-

plus is projected to be around 9.5m tonnes.

Australia exported 4.5m tonnes of sugar in 1997/98, making it the world's second largest sugar exporter, after Brazil. Sugar is Australia's fifth most important farm export, generating A\$1.66bn (US\$1.05bn) in export revenues in 1997/98.

Brazil's sugar exports have exploded during the 1990s, especially from the centre-south of Brazil. Before 1990 this area did not export sugar but produced sugar for domestic ethanol production. Now the region is expected to export about 7.5m tonnes.

A lot of this sugar will now go into Asia. "For the first time, Brazilian sugar [is]... competitive in the Asian region," says Mr Rutledge. This is because freight rates into Asia have fallen as a result of Asia's economic slowdown.

Brazil has traditionally exported to Russia, the Middle East, India and the West Indies. It has rarely competed directly with Australian sugar but now, with Russia virtually out of the market and with lower Asia Pacific freight rates opening up Asia to Brazil, Brazilian sugar has flooded into Asia.

The floating and subsequent collapse of the Brazilian currency, the Real, in January has also made Brazilian sugar 32 per cent more competitive.

In short, the East Asian sugar premium - the price premium in Asia to New York sugar futures - has fallen from 2.5 US cents per pound in 1996, when freight rates were high, to around 0.75 US cents per pound.

For the Australian sugar industry though, there is another problem. It is facing this increasing competition just as world sugar prices collapse.

Prices have fallen 40 per cent so far this year and last week New York sugar futures hit 5.03 US cents per pound, the lowest since September 1995.

Also, the Australian sugar crop for the past two years has been seriously damaged by wet weather, flooding and this year by February's Cyclone Rona. The sugar crop for 1998/99 is forecast by the Australian Bureau of Agricultural and Resource Economics to fall to 4.87m tonnes from last year's record 5.77m tonnes.

In addition, it forecasts the coming weather-damaged



For the first time, Brazilian sugar is competitive in the Asian region

1999/2000 crop (harvested in May this year) only to recover marginally to 5.2m tonnes.

"What is happening is a double whammy. Growers have suffered from both low prices and a lot of rain," says Ross Chapman, deputy general manager of Canegrowers - a body representing Queensland sugar growers.

The likely price for this year's (sugar) harvest will be below the industry's cost of production and about 30 per cent of the crop has been significantly damaged by heavy rain and floods, says Mr Chapman.

Canegrowers, on behalf of sugar-cane farmers, will be applying to the Australian government for "exceptional circumstances grants", which would give growers access to unemployment benefits.

Forward sales and hedging in the futures market when sugar prices were reasonable in 1996 by Queensland Sugar Corporation, the statutory corporation that has an export monopoly on the marketing of Queensland's raw sugar, secured prices of around \$350 a tonne. Next year, however, sugar growers will begin to feel the pinch.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Anonymous Metal Trading)

ALUMINIUM, 99.7 Purity (5 per tonne)

	Sett	Day's	High	Low	Open
Close	1284.5	1305.6			
Previous	1284.5	1274.75			
High/Low	1284.5-1305.6	1311/1298			
AM Official	1282.5-1305.6	1309-13			
Open Int.	250.130				
Total daily turnover	47,321				

ALUMINIUM ALLOY (5 per tonne)

	Sett	Day's	High	Low	Open
Close	1170.75	1160.95			
Previous	1141.42	1162.85			
High/Low	1141.42-1160.95	1165/1153			
AM Official	1156-1160	1165-1170			
Open Int.	6,500				
Total daily turnover	1,036				

LEAD (5 per tonne)

	Sett	Day's	High	Low	Open
Close	926.4	908.0			
Previous	926.4	908.0			
High/Low	926.4-908.0	908.0-908.0			
AM Official	904-915	908-915			
Open Int.	37,613				
Total daily turnover	2,297				

NICKEL (5 per tonne)

	Sett	Day's	High	Low	Open
Close	5090-100	5105-70			
Previous	4920-30	4855-80			
High/Low	4920-30-5105-70	5105-70-5105-70			
AM Official	4940-50	5030-40			
Open Int.	68,241				
Total daily turnover	6,043				

ZINC (5 per tonne)

	Sett	Day's	High	Low	Open
Close	5235-45	5210-15			
Previous	5235-45	5210-15			
High/Low	5235-45-5210-15	5210-15-5210-15			
AM Official	5220-25	5200-45			
Open Int.	18,294				
Total daily turnover	4,295				

COPPER, special high grade (5 per tonne)

	Sett	Day's	High	Low	Open
Close	994.5-5.5	1014-15			
Previous	994.5-5.5	1014-15			
High/Low	994.5-5.5-1014-15	1014-15-1014-15			
AM Official	992-6	1003-10			
Open Int.	90,841				
Total daily turnover	11,808				

COPPER, grade A (5 per tonne)

	Sett	Day's	High	Low	Open
Close	1424-25	1451-2			
Previous	1395-97.5	1424-25			
High/Low	1395-97.5-1451-2	1451-2-1451-2			
AM Official	1407-4	1452-3			
Open Int.	170,214				
Total daily turnover	37,657				

LME ALUMINUM OFFICE 1.6/30

LME CHANGING 2/25 1.6/30

Spot 1.6/30 3 mths 1.6/30 6 mths 1.6/30 9 mths 1.6/30

LME HIGH GRADE COPPER (COMEX)

	Sett	Day's	High	Low	Open
Close	65.20	65.40	64.00	64.00	
Previous	65.20	65.40	64.00	64.00	
High/Low	65.20-65.40	64.00-64.00			
AM Official	65.20	65.40	64.00	64.00	
Open Int.	68,600				
Total daily turnover	58,189				

LME CHANGING 2/25 1.6/30

Spot 1.6/30 3 mths 1.6/30 6 mths 1.6/30 9 mths 1.6/30

LME CHANGING 2/25 1.6/30

Spot 1.6/30 3 mths 1.6/30 6 mths 1.6/30 9 mths 1.6/30

LME CHANGING 2/25 1.6/30

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Spot 1.6/30 3 mths 1.6/30 6 mths 1.6/30 9 mths 1.6/30

PRECIOUS METALS continued

GOLD COMEX (100 Troy oz; \$/Troy oz)

	Sett	Day's	High	Low	Open
Close	284.1	284.4	282.5	281.3	
Previous	284.1	284.4	282.5	281.3	
High/Low	284.1-284.4	282.5-281.3			
AM Official	284.1	284.4	282.5	281.3	
Open Int.	284.1				
Total daily turnover	27,880,100,275				

PLATINUM NYMEX (50 Troy oz; \$/Troy oz)

	Sett	Day's	High	Low	Open
Close	360.4	361.0	361.0	361.0	
Previous	360.4	361.0	361.0	361.0	
High/Low	360.4-361.0	361.0-361.0			
AM Official	360.4	361.0	361.0	361.0	
Open Int.	360.4				
Total daily turnover	11				

PALLADIUM NYMEX (100 Troy oz; \$/Troy oz)

	Sett	Day's	High	Low	Open
Close	380.2	380.0	380.0	380.0	
Previous	380.2	380.0	380.0	380.0	
High/Low	380.2-380.0	380.0-380.0			
AM Official	380.2	380.0	380.0	380.0	
Open Int.	380.2				
Total daily turnover	59				

SILVER COMEX (5000 Troy oz; \$/Troy oz)

	Sett	Day's	High	Low	Open
Close	480.5	480.5	482.5	480.5	
Previous	480.5	480.5	482.5	480.5	
High/Low	480.5-482.5	482.5-480.5			
AM Official	480.5	480.5	482.5	480.5	
Open Int.	480.5				
Total daily turnover	14,701				

FT MANAGED FUNDS SERVICE

Offshore Funds

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OFFSHORE AND OVERSEAS

BERMUDA (FSA RECOGNISED)

Table listing various offshore funds under the Bermuda (FSA Recognised) section, including fund names, managers, and performance data.

BERMUDA (REGULATED)**

Table listing various offshore funds under the Bermuda (Regulated) section, including fund names, managers, and performance data.

CAYMAN ISLANDS (REGULATED)**

Table listing various offshore funds under the Cayman Islands (Regulated) section, including fund names, managers, and performance data.

MFS Markets Funds - Contd.

Table listing various offshore funds under the MFS Markets Funds section, including fund names, managers, and performance data.

GUERNSEY (FSA RECOGNISED)

Table listing various offshore funds under the Guernsey (FSA Recognised) section, including fund names, managers, and performance data.

Royal Bank of Canada US Fd Mgmt Ltd - Contd.

Table listing various offshore funds under the Royal Bank of Canada US Fd Mgmt Ltd section, including fund names, managers, and performance data.

GUERNSEY (REGULATED)**

Table listing various offshore funds under the Guernsey (Regulated) section, including fund names, managers, and performance data.

Abn-Amro Profit Fund Fd

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It's pure Scandinavian

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ISLE OF MAN (FSA RECOGNISED)

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ISLE OF MAN (REGULATED)**

Table listing various offshore funds under the Isle of Man (Regulated) section, including fund names, managers, and performance data.

FT MANAGED FUNDS SERVICE

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JERSEY (FSA REGISTERS)									
Fund Name	ISIN	Asset Class	Manager	NAV	YTD	1Y	3Y	5Y	10Y
ABN Fund Managers (2) Ltd	01534 00000	Equity	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Growth Fund (2) Ltd	01534 00001	Equity	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Income Fund (2) Ltd	01534 00002	Fixed Income	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Real Estate Fund (2) Ltd	01534 00003	Real Estate	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Natural Resources Fund (2) Ltd	01534 00004	Natural Resources	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Infrastructure Fund (2) Ltd	01534 00005	Infrastructure	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Healthcare Fund (2) Ltd	01534 00006	Healthcare	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Technology Fund (2) Ltd	01534 00007	Technology	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Energy Fund (2) Ltd	01534 00008	Energy	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Financial Services Fund (2) Ltd	01534 00009	Financial Services	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Consumer Goods Fund (2) Ltd	01534 00010	Consumer Goods	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Industrial Goods Fund (2) Ltd	01534 00011	Industrial Goods	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Telecommunications Fund (2) Ltd	01534 00012	Telecommunications	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Media Fund (2) Ltd	01534 00013	Media	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Retail Fund (2) Ltd	01534 00014	Retail	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Food & Beverage Fund (2) Ltd	01534 00015	Food & Beverage	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Pharmaceuticals Fund (2) Ltd	01534 00016	Pharmaceuticals	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Chemicals Fund (2) Ltd	01534 00017	Chemicals	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Materials Fund (2) Ltd	01534 00018	Materials	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Metals Fund (2) Ltd	01534 00019	Metals	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Mining Fund (2) Ltd	01534 00020	Mining	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Oil & Gas Fund (2) Ltd	01534 00021	Oil & Gas	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Coal Fund (2) Ltd	01534 00022	Coal	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Nuclear Fund (2) Ltd	01534 00023	Nuclear	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Renewable Energy Fund (2) Ltd	01534 00024	Renewable Energy	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Water Fund (2) Ltd	01534 00025	Water	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Waste Management Fund (2) Ltd	01534 00026	Waste Management	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Environmental Fund (2) Ltd	01534 00027	Environmental	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Socially Responsible Fund (2) Ltd	01534 00028	Socially Responsible	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Sustainable Fund (2) Ltd	01534 00029	Sustainable	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Impact Fund (2) Ltd	01534 00030	Impact	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Dividend Fund (2) Ltd	01534 00031	Dividend	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Income Fund (2) Ltd	01534 00032	Income	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Real Estate Fund (2) Ltd	01534 00033	Real Estate	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Natural Resources Fund (2) Ltd	01534 00034	Natural Resources	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Infrastructure Fund (2) Ltd	01534 00035	Infrastructure	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Healthcare Fund (2) Ltd	01534 00036	Healthcare	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Technology Fund (2) Ltd	01534 00037	Technology	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Energy Fund (2) Ltd	01534 00038	Energy	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Financial Services Fund (2) Ltd	01534 00039	Financial Services	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Consumer Goods Fund (2) Ltd	01534 00040	Consumer Goods	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Industrial Goods Fund (2) Ltd	01534 00041	Industrial Goods	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Telecommunications Fund (2) Ltd	01534 00042	Telecommunications	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Media Fund (2) Ltd	01534 00043	Media	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Retail Fund (2) Ltd	01534 00044	Retail	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Food & Beverage Fund (2) Ltd	01534 00045	Food & Beverage	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Pharmaceuticals Fund (2) Ltd	01534 00046	Pharmaceuticals	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Chemicals Fund (2) Ltd	01534 00047	Chemicals	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Materials Fund (2) Ltd	01534 00048	Materials	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Metals Fund (2) Ltd	01534 00049	Metals	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Mining Fund (2) Ltd	01534 00050	Mining	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Oil & Gas Fund (2) Ltd	01534 00051	Oil & Gas	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Coal Fund (2) Ltd	01534 00052	Coal	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Nuclear Fund (2) Ltd	01534 00053	Nuclear	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Renewable Energy Fund (2) Ltd	01534 00054	Renewable Energy	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Water Fund (2) Ltd	01534 00055	Water	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Waste Management Fund (2) Ltd	01534 00056	Waste Management	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Environmental Fund (2) Ltd	01534 00057	Environmental	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Socially Responsible Fund (2) Ltd	01534 00058	Socially Responsible	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Sustainable Fund (2) Ltd	01534 00059	Sustainable	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Impact Fund (2) Ltd	01534 00060	Impact	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Dividend Fund (2) Ltd	01534 00061	Dividend	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Income Fund (2) Ltd	01534 00062	Income	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Real Estate Fund (2) Ltd	01534 00063	Real Estate	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Natural Resources Fund (2) Ltd	01534 00064	Natural Resources	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Infrastructure Fund (2) Ltd	01534 00065	Infrastructure	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Healthcare Fund (2) Ltd	01534 00066	Healthcare	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Technology Fund (2) Ltd	01534 00067	Technology	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Energy Fund (2) Ltd	01534 00068	Energy	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Financial Services Fund (2) Ltd	01534 00069	Financial Services	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Consumer Goods Fund (2) Ltd	01534 00070	Consumer Goods	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Industrial Goods Fund (2) Ltd	01534 00071	Industrial Goods	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Telecommunications Fund (2) Ltd	01534 00072	Telecommunications	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Media Fund (2) Ltd	01534 00073	Media	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Retail Fund (2) Ltd	01534 00074	Retail	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Food & Beverage Fund (2) Ltd	01534 00075	Food & Beverage	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Pharmaceuticals Fund (2) Ltd	01534 00076	Pharmaceuticals	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Chemicals Fund (2) Ltd	01534 00077	Chemicals	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Materials Fund (2) Ltd	01534 00078	Materials	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Metals Fund (2) Ltd	01534 00079	Metals	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Mining Fund (2) Ltd	01534 00080	Mining	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Oil & Gas Fund (2) Ltd	01534 00081	Oil & Gas	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Coal Fund (2) Ltd	01534 00082	Coal	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Nuclear Fund (2) Ltd	01534 00083	Nuclear	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Renewable Energy Fund (2) Ltd	01534 00084	Renewable Energy	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Water Fund (2) Ltd	01534 00085	Water	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Waste Management Fund (2) Ltd	01534 00086	Waste Management	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Environmental Fund (2) Ltd	01534 00087	Environmental	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Socially Responsible Fund (2) Ltd	01534 00088	Socially Responsible	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Sustainable Fund (2) Ltd	01534 00089	Sustainable	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Impact Fund (2) Ltd	01534 00090	Impact	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Dividend Fund (2) Ltd	01534 00091	Dividend	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Income Fund (2) Ltd	01534 00092	Income	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Real Estate Fund (2) Ltd	01534 00093	Real Estate	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Natural Resources Fund (2) Ltd	01534 00094	Natural Resources	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Infrastructure Fund (2) Ltd	01534 00095	Infrastructure	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Healthcare Fund (2) Ltd	01534 00096	Healthcare	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Technology Fund (2) Ltd	01534 00097	Technology	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Energy Fund (2) Ltd	01534 00098	Energy	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Financial Services Fund (2) Ltd	01534 00099	Financial Services	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Consumer Goods Fund (2) Ltd	01534 00100	Consumer Goods	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Industrial Goods Fund (2) Ltd	01534 00101	Industrial Goods	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Telecommunications Fund (2) Ltd	01534 00102	Telecommunications	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Media Fund (2) Ltd	01534 00103	Media	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Retail Fund (2) Ltd	01534 00104	Retail	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Food & Beverage Fund (2) Ltd	01534 00105	Food & Beverage	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Pharmaceuticals Fund (2) Ltd	01534 00106	Pharmaceuticals	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Chemicals Fund (2) Ltd	01534 00107	Chemicals	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Materials Fund (2) Ltd	01534 00108	Materials	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Metals Fund (2) Ltd	01534 00109	Metals	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0.00	0.00
ABN Global Mining Fund (2) Ltd	01534 00110	Mining	ABN Fund Managers (2) Ltd	1.00	0.00	0.00	0.00	0	

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● FT Cyteline Unit Trust Prices are available over the telephone. Call the FT Cyteline Unit Trust on 1-800-351-8223/8222 for more details.

Quotations are available over the telephone. Call the FT Cytel 140 Desk on (444 771) 873 4376 for more details.

Company Name	Share Price	Dividend	Yield	Market Cap
Alkermes International Assurance Ltd - Contd.	11.00	0.00	0.00	11.00
Alkermes International Assurance Ltd - Contd.	11.00	0.00	0.00	11.00
Alkermes International Assurance Ltd - Contd.	11.00	0.00	0.00	11.00

Alkermes International Assurance Ltd - Contd.

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Alkermes International Assurance Ltd - Contd.

LONDON SHARE SERVICE

AEROSPACE & DEFENCE

Company	Price	Change
Bombardier	124.50	+0.50
Boeing	118.00	+0.50
BAE Systems	115.00	+0.50
Rolls Royce	110.00	+0.50
BAE Systems	105.00	+0.50
BAE Systems	100.00	+0.50
BAE Systems	95.00	+0.50
BAE Systems	90.00	+0.50
BAE Systems	85.00	+0.50
BAE Systems	80.00	+0.50
BAE Systems	75.00	+0.50
BAE Systems	70.00	+0.50
BAE Systems	65.00	+0.50
BAE Systems	60.00	+0.50
BAE Systems	55.00	+0.50
BAE Systems	50.00	+0.50
BAE Systems	45.00	+0.50
BAE Systems	40.00	+0.50
BAE Systems	35.00	+0.50
BAE Systems	30.00	+0.50
BAE Systems	25.00	+0.50
BAE Systems	20.00	+0.50
BAE Systems	15.00	+0.50
BAE Systems	10.00	+0.50
BAE Systems	5.00	+0.50

AUTOMOBILES

Company	Price	Change
BMW	110.00	+0.50
Mercedes-Benz	105.00	+0.50
Vauxhall	100.00	+0.50
Ford	95.00	+0.50
Renault	90.00	+0.50
Peugeot	85.00	+0.50
Volvo	80.00	+0.50
Subaru	75.00	+0.50
Toyota	70.00	+0.50
Honda	65.00	+0.50
Nissan	60.00	+0.50
Mazda	55.00	+0.50
Isuzu	50.00	+0.50
Suzuki	45.00	+0.50
Mitsubishi	40.00	+0.50
Infiniti	35.00	+0.50
Lexus	30.00	+0.50
Acura	25.00	+0.50
Scion	20.00	+0.50
Proton	15.00	+0.50
Perodua	10.00	+0.50
Myvi	5.00	+0.50

BANKS

Company	Price	Change
Barclays	110.00	+0.50
HSBC	105.00	+0.50
Bank of America	100.00	+0.50
Wells Fargo	95.00	+0.50
Citigroup	90.00	+0.50
JP Morgan Chase	85.00	+0.50
Deutsche Bank	80.00	+0.50
Commerzbank	75.00	+0.50
ING	70.00	+0.50
ABN-Amro	65.00	+0.50
Fortis	60.00	+0.50
BNP Paribas	55.00	+0.50
Société Générale	50.00	+0.50
Crédit Agricole	45.00	+0.50
Crédit Lyonnais	40.00	+0.50
Crédit du Nord	35.00	+0.50
Crédit de France	30.00	+0.50
Crédit de la Réunion	25.00	+0.50
Crédit de la Martinique	20.00	+0.50
Crédit de la Guadeloupe	15.00	+0.50
Crédit de la Guyane	10.00	+0.50
Crédit de la Réunion	5.00	+0.50

BEVERAGES

Company	Price	Change
Diageo	110.00	+0.50
Heineken	105.00	+0.50
Carlsberg	100.00	+0.50
Asahi	95.00	+0.50
Daewoo	90.00	+0.50
Daewoo	85.00	+0.50
Daewoo	80.00	+0.50
Daewoo	75.00	+0.50
Daewoo	70.00	+0.50
Daewoo	65.00	+0.50
Daewoo	60.00	+0.50
Daewoo	55.00	+0.50
Daewoo	50.00	+0.50
Daewoo	45.00	+0.50
Daewoo	40.00	+0.50
Daewoo	35.00	+0.50
Daewoo	30.00	+0.50
Daewoo	25.00	+0.50
Daewoo	20.00	+0.50
Daewoo	15.00	+0.50
Daewoo	10.00	+0.50
Daewoo	5.00	+0.50

CHEMICALS

Company	Price	Change
BASF	110.00	+0.50
Rochem	105.00	+0.50
Rochem	100.00	+0.50
Rochem	95.00	+0.50
Rochem	90.00	+0.50
Rochem	85.00	+0.50
Rochem	80.00	+0.50
Rochem	75.00	+0.50
Rochem	70.00	+0.50
Rochem	65.00	+0.50
Rochem	60.00	+0.50
Rochem	55.00	+0.50
Rochem	50.00	+0.50
Rochem	45.00	+0.50
Rochem	40.00	+0.50
Rochem	35.00	+0.50
Rochem	30.00	+0.50
Rochem	25.00	+0.50
Rochem	20.00	+0.50
Rochem	15.00	+0.50
Rochem	10.00	+0.50
Rochem	5.00	+0.50

CONSTRUCTION & BUILDING MATERIALS

Company	Price	Change
Arcon	110.00	+0.50
Arcon	105.00	+0.50
Arcon	100.00	+0.50
Arcon	95.00	+0.50
Arcon	90.00	+0.50
Arcon	85.00	+0.50
Arcon	80.00	+0.50
Arcon	75.00	+0.50
Arcon	70.00	+0.50
Arcon	65.00	+0.50
Arcon	60.00	+0.50
Arcon	55.00	+0.50
Arcon	50.00	+0.50
Arcon	45.00	+0.50
Arcon	40.00	+0.50
Arcon	35.00	+0.50
Arcon	30.00	+0.50
Arcon	25.00	+0.50
Arcon	20.00	+0.50
Arcon	15.00	+0.50
Arcon	10.00	+0.50
Arcon	5.00	+0.50

ELECTRICITY

Company	Price	Change
EDF	110.00	+0.50
EDF	105.00	+0.50
EDF	100.00	+0.50
EDF	95.00	+0.50
EDF	90.00	+0.50
EDF	85.00	+0.50
EDF	80.00	+0.50
EDF	75.00	+0.50
EDF	70.00	+0.50
EDF	65.00	+0.50
EDF	60.00	+0.50
EDF	55.00	+0.50
EDF	50.00	+0.50
EDF	45.00	+0.50
EDF	40.00	+0.50
EDF	35.00	+0.50
EDF	30.00	+0.50
EDF	25.00	+0.50
EDF	20.00	+0.50
EDF	15.00	+0.50
EDF	10.00	+0.50
EDF	5.00	+0.50

ELECTRONIC & ELECTRICAL EQUIPMENT

Company	Price	Change
Siemens	110.00	+0.50
Siemens	105.00	+0.50
Siemens	100.00	+0.50
Siemens	95.00	+0.50
Siemens	90.00	+0.50
Siemens	85.00	+0.50
Siemens	80.00	+0.50
Siemens	75.00	+0.50
Siemens	70.00	+0.50
Siemens	65.00	+0.50
Siemens	60.00	+0.50
Siemens	55.00	+0.50
Siemens	50.00	+0.50
Siemens	45.00	+0.50
Siemens	40.00	+0.50
Siemens	35.00	+0.50
Siemens	30.00	+0.50
Siemens	25.00	+0.50
Siemens	20.00	+0.50
Siemens	15.00	+0.50
Siemens	10.00	+0.50
Siemens	5.00	+0.50

CONSTRUCTION & BUILDING MATERIALS

Company	Price	Change
Arcon	110.00	+0.50
Arcon	105.00	+0.50
Arcon	100.00	+0.50
Arcon	95.00	+0.50
Arcon	90.00	+0.50
Arcon	85.00	+0.50
Arcon	80.00	+0.50
Arcon	75.00	+0.50
Arcon	70.00	+0.50
Arcon	65.00	+0.50
Arcon	60.00	+0.50
Arcon	55.00	+0.50
Arcon	50.00	+0.50
Arcon	45.00	+0.50
Arcon	40.00	+0.50
Arcon	35.00	+0.50
Arcon	30.00	+0.50
Arcon	25.00	+0.50
Arcon	20.00	+0.50
Arcon	15.00	+0.50
Arcon	10.00	+0.50
Arcon	5.00	+0.50

ENGINEERING & MACHINERY

Company	Price	Change
Rolls Royce	110.00	+0.50
Rolls Royce	105.00	+0.50
Rolls Royce	100.00	+0.50
Rolls Royce	95.00	+0.50
Rolls Royce	90.00	+0.50
Rolls Royce	85.00	+0.50
Rolls Royce	80.00	+0.50
Rolls Royce	75.00	+0.50
Rolls Royce	70.00	+0.50
Rolls Royce	65.00	+0.50
Rolls Royce	60.00	+0.50
Rolls Royce	55.00	+0.50
Rolls Royce	50.00	+0.50
Rolls Royce	45.00	+0.50
Rolls Royce	40.00	+0.50
Rolls Royce	35.00	+0.50
Rolls Royce	30.00	+0.50
Rolls Royce	25.00	+0.50
Rolls Royce	20.00	+0.50
Rolls Royce	15.00	+0.50
Rolls Royce	10.00	+0.50
Rolls Royce	5.00	+0.50

CONSTRUCTION & BUILDING MATERIALS

Company	Price	Change
Arcon	110.00	+0.50
Arcon	105.00	+0.50
Arcon	100.00	+0.50
Arcon	95.00	+0.50
Arcon	90.00	+0.50
Arcon	85.00	+0.50
Arcon	80.00	+0.50
Arcon	75.00	+0.50
Arcon	70.00	+0.50
Arcon	65.00	+0.50
Arcon	60.00	+0.50
Arcon	55.00	+0.50
Arcon	50.00	+0.50
Arcon	45.00	+0.50
Arcon	40.00	+0.50
Arcon	35.00	+0.50
Arcon	30.00	+0.50
Arcon	25.00	+0.50
Arcon	20.00	+0.50
Arcon	15.00	+0.50
Arcon	10.00	+0.50
Arcon	5.00	+0.50

CONSTRUCTION & BUILDING MATERIALS

Company	Price	Change
Arcon	110.00	+0.50
Arcon	105.00	+0.50
Arcon	100.00	+0.50
Arcon	95.00	+0.50
Arcon	90.00	+0.50
Arcon	85.00	+0.50
Arcon	80.00	+0.50
Arcon	75.00	+0.50
Arcon	70.00	+0.50
Arcon	65.00	+0.50
Arcon	60.00	+0.50
Arcon	55.00	+0.50
Arcon	50.00	+0.50
Arcon	45.00	+0.50
Arcon	40.00	+0.50
Arcon	35.00	+0.50
Arcon	30.00	+0.50
Arcon	25.00	+0.50
Arcon	20.00	+0.50
Arcon	15.00	+0.50
Arcon	10.00	+0.50
Arcon	5.00	+0.50

CONSTRUCTION & BUILDING MATERIALS - Continued

Company	Price	Change
Arcon	110.00	+0.50
Arcon	105.00	+0.50
Arcon	100.00	+0.50
Arcon	95.00	+0.50
Arcon	90.00	+0.50
Arcon	85.00	+0.50
Arcon	80.00	+0.50
Arcon	75.00	+0.50
Arcon	70.00	+0.50
Arcon	65.00	+0.50
Arcon	60.00	+0.50
Arcon	55.00	+0.50
Arcon	50.00	+0.50
Arcon	45.00	+0.50
Arcon	40.00	+0.50
Arcon	35.00	+0.50
Arcon	30.00	+0.50
Arcon	25.00	+0.50
Arcon	20.00	+0.50
Arcon	15.00	+0.50
Arcon	10.00	+0.50
Arcon	5.00	+0.50

DISTRIBUTORS

Company	Price	Change
Arcon	110.00	+0.50
Arcon	105.00	+0.50
Arcon	100.00	+0.50
Arcon	95.00	+0.50
Arcon	90.00	+0.50
Arcon	85.00	+0.50
Arcon	80.00	+0.50
Arcon	75.00	+0.50
Arcon	70.00	+0.50
Arcon	65.00	+0.50
Arcon	60.00	+0.50
Arcon	55.00	+0.50
Arcon	50.00	+0.50
Arcon	45.00	+0.50
Arcon	40.00	+0.50
Arcon	35.00	+0.50
Arcon	30.00	+0.50
Arcon	25.00	+0.50
Arcon	20.00	+0.50
Arcon	15.00	+0.50
Arcon	10.00	+0.50
Arcon	5.00	+0.50

DIVERSIFIED INDUSTRIALS

Endurochem	47	-14	501	582
Genzyme Biotech	66 1/2	-	185	12
Genzyme Corp	51 1/2	-	185	12
Genzyme Corp	51 1/2	-	185	12
Genzyme Corp	51 1/2	-	185	12
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Genzyme Corp	51 1/2	-		

LONDON STOCK EXCHANGE

Footsie surges to intra-day and closing records

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

The Compaq doomsters were sent running for cover yesterday as London stocks went into overdrive, with the FTSE 100 index hitting new records after celebrating Wall Street's startling performance overnight.

Contrary to expectations, the Dow Jones Industrial Average raced up to yet another record on Monday, as cash poured into the recently unfashionable cyclical stocks.

And Wall Street provided further encouragement yesterday with the Dow taking a determined run and topping 10,400. However, it fell away shortly after the London close.

There was no stopping the UK's leading stocks, represented by the FTSE 100 index, which hurtled ahead to hit record intra-day and closing levels. The market's second and third-ranking stocks also made solid, if unspectacular progress.

Already stimulated by Wall Street's overnight surge, UK investors were electrified by news that War-

ren Buffett, the revered US investment guru, had said his investment vehicle, Berkshire Hathaway, had been a big buyer of a leading UK stock and was on the verge of announcing a 3 per cent stake in the company.

There was intense speculation about Buffett's target stock, with many market favourites being put forward, including Marks and Spencer, Bass, Cadbury Schweppes, Vodafone, Centrica, all of which have figured prominently as heavily traded stocks in recent months.

The FTSE 100 index ended at a record closing level of 6,513.1, up 71.9 after hitting a peak of 6,519.5 when Wall Street was at its best.

Marketmakers said there was a substantial supply of new money coming into the market. "The Peps [personal equity plan] cash is still running and the takeover stories are fuelling even more support from small investors. It feels as if the market will continue upwards but it is getting into bandit country; something will scalp us," said one dealer.

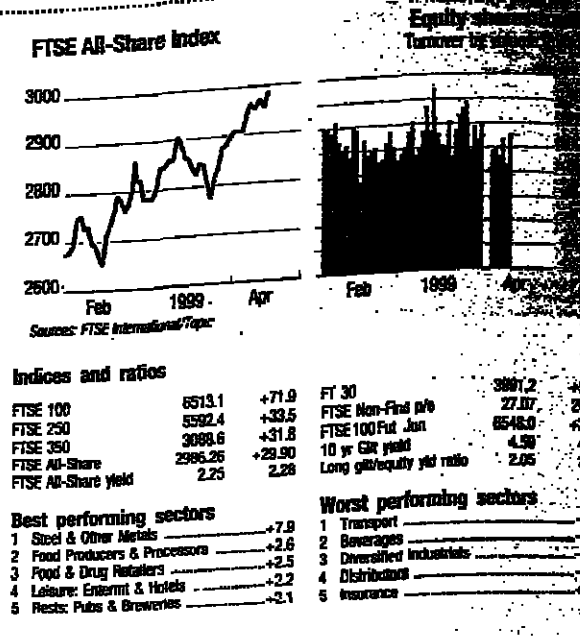
The two junior FTSE indices continued their long-running sequence of winning performances, the FTSE 250 advancing during the day to close at a session best 5,592.4, up 33.5.

Gains in the second-liners were said to have been promoted by intense takeover speculation, especially in the engineering and other areas. However, there was a sharp reminder of the potential for disappointment among the bid stories as Laporte, the chemicals group, announced the failure of takeover talks.

The FTSE SmallCap, meanwhile, improved 10.7 to 2,428.6, with dealers noting the continuing strength in many high-tech stocks.

Individual stories played a big part in market sentiment; Barclays Bank retreated, stabilised and then surged ahead after the news of the new chief executive's enforced resignation for health reasons, which was said to have opened another opportunity for a predator. J. Menzies, the high street retailer, attracted keen speculative interest based on takeover rumours.

There was encouragement in the pick-up in market activity, which saw turnover reach 1.13bn shares, with non-FTSE 100 stocks accounting for 52 per cent.



Indices and ratios

Index	Value	% Chg	FTSE 100	Value	% Chg
FTSE 100	6513.1	+71.9	FTSE 100	6513.1	+71.9
FTSE 250	5592.4	+33.5	FTSE 250	5592.4	+33.5
FTSE 350	3088.8	+13.9	FTSE 350	3088.8	+13.9
FTSE All-Share	2996.2	+29.0	FTSE All-Share	2996.2	+29.0
FTSE All-Share Yield	2.25	-0.01	FTSE All-Share Yield	2.25	-0.01

Best performing sectors

Sector	% Chg
1 Steel & Other Metals	+7.9
2 Food Producers & Processors	+2.6
3 Food & Drug Retailers	+2.5
4 Leisure, Entertainment & Hotels	+2.2
5 Retail: Patis & Groceries	+2.1

Worst performing sectors

Sector	% Chg
1 Transport	-0.4
2 Beverages	-0.3
3 Diversified Industrials	-0.2
4 Distribution	-0.1
5 Insurance	-0.0

Buffett's boost to M&S

COMPANIES REPORT

By Peter John and Joel Kibazo

Marks and Spencer shares reacted to comments by Warren Buffett, the US investor, that he is pumping some of his \$15bn cash pile into at least one British company.

While the "sage of Omaha" gave few specifics, he did indicate that he was only interested in substantial companies and hinted that he would declare an interest of more than 3 per cent. Buffett's substantial following in the US means that other investors would probably follow his lead.

M&S appears to fit some of the perceived criteria for Mr Buffett's Berkshire Hathaway, which likes big consumer brand names. The retailer once dominated the British high street but suffered heavily after a profits warning earlier in the year.

The slump from a high of 654p over the past year to a low of 338p led to a surge of activity which was highlighted by a single day's turnover of more than 60m shares.

"It would not surprise me if Warren Buffett's comments applied to this stock," said Richard Crossley, tech-

nical analyst at Teather & Greenwood. M&S shares recovered 14 to 429p on turnover of 8.8m shares.

Buffett's comments induced something of a guessing game in the market yesterday and other companies mentioned as possible targets included Cadbury Schweppes, which gained 19p to 914p, and Vodafone, which rose 9 to 121.2p.

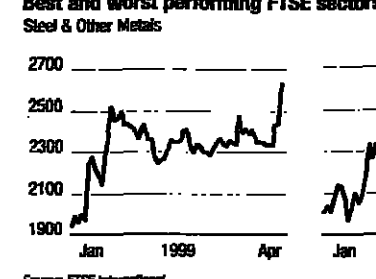
Barclays bucked the latest boardroom bombshell as consolidation hopes swept through the banking sector. The shares were down more than 50p in early trade as a number of brokers took the opportunity to turn more

cautious after it was announced that Michael O'Neill, the new chief executive, was leaving after his first day because of a heart murmur.

However, the stock recovered sharply as the market decided that the exit provided a perfect opportunity to link up with Royal Bank of Scotland.

Barclays is understood to have rejected at least four potential merger partners during its search for a new chief executive. After the departure of Martin Taylor in November, the bank was beset by investment bankers preaching the bene-

Best and worst performing FTSE sectors



fits of mergers with RBOS, Bank of Scotland, Halifax or Prudential. The return of that chat ensured Barclays reversed the weakness to close 46 up at 119.1p.

Meanwhile, Royal Bank jumped 62 to 114.25 with WestLB Panmure reiterating a "buy" up to £15.00 a share. Bank of Scotland rose 11 to 910p and Halifax 7 to 864p. Prudential eased 2 to 844p.

Laporte dived 12 per cent as Monday's star became yesterday's tarnished trophy. The speciality chemicals group had shot up on weekend press stories, later confirmed by the company, that it was in talks about a possible offer.

The bidder was widely believed to be Clariant of Switzerland and a price tag of 800p a share was being suggested. But first things yesterday morning Laporte said the talks had foundered.

The shares fell back 95 to 667p, the worst performance among FTSE 250 stocks although some dealers suggested that the company might merely be bagging over prices and reports of the death of the deal might have been premature.

Bass talk goes flat

Early-morning rumours of a possible bid for drinks and hotels group Bass from Granada Group, the media and hotels group, were dismissed by sector specialists. One analyst said simply: "Although it is possible, somehow I can't see it, at least not at this stage."

Bass shares have underperformed the market by 10.2 per cent since the beginning of this year on a combination of worries consumer spending in the UK and lately on fears over the conflict in the Balkans hurting hotel bookings. Granada shares closed 50 up at 114.43.

Investors appeared untroubled by those issues yesterday which helped Bass jump 33 to 877p.

Dealers said Monday's positive comments on Scottish & Newcastle from HSBC continued to boost the shares yesterday. They hardened 30p to 978p. An analyst said: "S&N has been calming people's nerves about trading and the market feels more confident about the stock."

Food sector specialists could hardly contain their pleasure at bumper figures from food retailer Tesco that prompted a buying spree.

Buyers were falling over themselves to acquire the stock and turnover by the close had soared to a hefty 56m, by far the most actively traded stock in the FTSE 100 yesterday. The shares jumped 9p to 169p, the best Footsie performer yesterday.

Shares in Canary Wharf, the UK's third largest listed property group, gained 8 to 349p, a news that the stock is to be included in the Salomon Smith Barney proprietary index from the end of April. Unconditional trading in the stock began two weeks ago.

Shares in Marks and Spencer supplier Dewhurst Group improved 5p to 92p, amid talk that the company could soon be on the receiving end of a 120p a share bid.

Reuters Group were lifted 36p to £10.09p with some dealers citing a strong performance from Muxtel, one of the group's "greenhouse" internet investments.

Strong growth in March retail sales revealed by the British Retail Consortium brought renewed confidence to the retail sector and helped boost stock-related stories.

The strongest figures since April 1998 showed annual growth of 3.9 per cent in like-for-like sales in March.

Yesterday saw Great Universal Stores among the best Footsie performers. The shares appreciated 35p to 780p, while Selfridges improved 6p to 273p. Arcadia jumped 12p to 276p but Kingfisher retreated on profit-taking, closing 10p off at 890p.

The European Commission yesterday cleared the group's acquisition of Wegert-Grosslabor, a German photographic laboratory that provides retail and wholesale photographic development services.

FUTURES AND OPTIONS

Index	Open	Settle	Change	High	Low	Est. Vol	Open Int
FTSE 100 INDEX FUTURES (LFF) £10 per full index point							
Jun	6545.0	6580.0	+35.0	6570.0	6590.0	31285	20223
Sep	6575.0	6610.0	+35.0	6600.0	6620.0	1501	3572
Dec	6643.0	6677.0	+34.0	6660.0	6690.0	800	700
FTSE 250 INDEX FUTURES (LFF) £10 per full index point							
Jun	5592.0	+33.0				0	7300

FTSE 100 INDEX OPTION (LFF) (£513) £10 per full index point												
	6350		6400		6450		6500		6550		6600	
	C	P	C	P	C	P	C	P	C	P	C	P
Apr	192	8	1476	1510	7	22	724	30	46	6114	25	94
May	263	1023	266	1161	2262	1453	2274	2134	246	233	251	263
Jun	373	158	598	174	3084	1533	2824	2134	246	233	251	263
Jul	4304	244	2214	2214	2504	243	241	2824	2134	246	233	251
Aug							262	202	204	204	204	204
Sep							262	202	204	204	204	204
Oct							262	202	204	204	204	204
Nov							262	202	204	204	204	204
Dec							262	202	204	204	204	204
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Jan							262	202	204	204	204	204
Feb							262	202	204	204	204	204
Mar							262	202	204	204	204	204
Apr							262	202	204	204	204	204
May							262	202	204	204	204	204
Jun							262	202	204	204	204	204
Jul							262					

NEW YORK STOCK EXCHANGE PRICES

[illegible]

GLOBAL EQUITY MARKETS

US INDICES

Low Jones	Apr 12	Apr 9	Apr 8	1999	1998	Share comparison
				High	High	
Industrials	10338.51	10173.84	10159.79	10338.51	9120.87	10338.50
				(724)	(221)	(1724.68)
Health Drugs	104.51	104.51	104.40	105.88	102.85	107.17
				(1171)	(114)	(1814.88)
Utilities	3335.80	3370.40	3329.40	3433.87	3033.80	3398.02
				(1171)	(1171)	(1814.88)
Transport	298.76	298.30	297.11	311.91	285.44	297.52
				(1171)	(1171)	(1814.88)
DJ Ind. Div's High (10338.51) Apr 12 10338.51 (10338.51) (10338.51) (10338.51)						
DJ's High (10338.51) Apr 12 10338.51 (10338.51) (10338.51) (10338.51)						
Standard and Poors						
Composites	1358.54	1348.34	1343.98	1358.54	1212.19	1358.54
				(124)	(141)	(1244.68)
Industrials	1632.01	1622.34	1616.88	1632.01	1481.72	1632.01
				(124)	(141)	(1244.68)
Financial	148.80	147.38	147.96	148.80	142.72	147.96
				(124)	(82)	(1244.68)
Health						
NYSE Comp.	631.13	626.58	624.26	631.13	578.82	633.13
				(124)	(82)	(1244.68)
Amex Comp.	736.32	727.59	721.88	736.32	680.81	729.49
				(124)	(82)	(1244.68)
NASDAQ Comp	2598.82	2598.06	2573.39	2598.82	2200.15	2598.82
				(124)	(124)	(1244.68)
Russell 2000	412.82	406.68	399.88	412.82	383.37	401.41
				(117)	(23)	(1144.88)

R RATIOS				
	Apr 9	Apr 2	Mar 26	Year ago
Dow Jones Ind. Div. Yields	1.56	1.61	1.61	1.56
S & P Ind. Div. yield	1.07	1.11	1.13	1.03
S & P Ind. P/E ratio	14.23	40.39	38.72	30.27

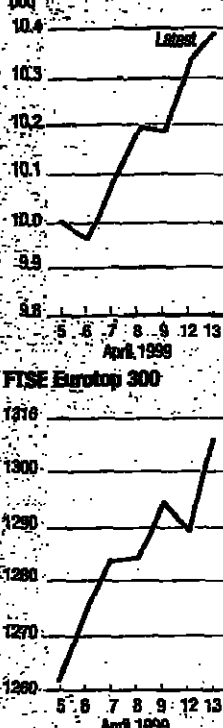
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US DATA									
■ MARKET ACTIVITY									
Volume (millions)		Apr 12		Apr 8		NYSE			
NYSE	516,640	716,150	943,805	Issue Total	3,982	3,648	3,558		
				Base	1,371	1,291	1,200		
Amex	34,482	28,595	31,708	Undiscovered	682	590	586		
				New Issue	121	88	85		
NASDAQ	1,164,0	1,083,9	1,150,5	New Issue	74	94	123		

■ NYSE TRADING ACTIVITY									
Volume: 516,640,000									
■ ACTIVE STOCKS									
Monday	Tuesday	Wednesday	Thursday	Friday	Monday	Tuesday	Wednesday	Thursday	Friday
Range	Range	Range	Range	Range	Close	Close	Close	Close	Close
Days' change	Days' change	Days' change	Days' change	Days' change	Days' change	Days' change	Days' change	Days' change	Days' change
Dow Jones	10,959,939	244	-69	-	122	+	122	+	+01.3
Compo	16,146,108	3278	-34	-	286	+	286	+	+01.9
Chemicals	15,114,830	554	-4	-	181	+	181	+	+04.6
Electronics	7,564,000	36	-	-	260	+	260	+	+01.9
Energy	8,011,200	364	-	-	280	+	280	+	+41.5
Finance	7,764,000	37	+0.1	-	143	+	143	+	+01.5
Food	7,024,400	74	+	+	-	-	-	-	-
Health	6,887,700	139	+	+	243	+	243	+	-02.2
Industries	5,876,000	1354	+79	-	104	+	104	+	-01.2
Technology	5,689,900	878	+0.8	-	122	+	122	+	-11.8

■ NASDAQ TRADING ACTIVITY									
Volume: 1,164,000,000									
■ ACTIVE STOCKS									
Monday	Tuesday	Wednesday	Thursday	Friday	Monday	Tuesday	Wednesday	Thursday	Friday
Range	Range	Range	Range	Range	Close	Close	Close	Close	Close
Days' change	Days' change	Days' change	Days' change	Days' change	Days' change	Days' change	Days' change	Days' change	Days' change
DeCom	42,936,400	418	-14	-	33	+	33	+	+02.3
DeComp	41,406,000	914	-4	-	1054	+	1054	+	+00.8
DeComp	12,636,000	104	-	-	125	+	125	+	+01.4
DeComp	18,507,800	39	-14	-	1400	+	1400	+	+00.1
DeComp	15,530,100	594	-	-	1474	+	1474	+	+00.1
DeComp	12,636,000	104	-	-	878	+	878	+	+00.4
DeComp	11,778,000	176	-	-	-	-	-	-	-
DeComp	8,813,000	600	-4	-	394	+	394	+	-12.0
DeComp	8,282,500	159	-2	-	256	+	256	+	-10.9
DeComp	8,025,000	149	+0.1	-	-	-	-	-	-

Down Jones



JAPAN

[illegible]

FRANCE

[illegible]

GERMANY

[illegible]

UK

[illegible]

INDEX FUTURES

	Open	Sell price	Change	High
SP S&P 500				
Jul	1371.00	1359.00	-13.00	1372.40
Sep	1382.50	1371.00	-	1389.50
SP Nikkei 225				
Open		Sell price	Change	High
Jun	16700.0	16740.0	+180.0	16870.0
Sep	16850.0	16780.0	+200.0	16770.0

Low	Est. vol.	Open Int.	Open	Sett Price
353.0	108,209	359,755	440.0	435.0
387.0	122	5,118	434.0	434.0
Low	Est. vol.	Open Int.	Open	Sett Price
6640.0	28,308	212,858	5237.5	5228.0
6650.0	78	5,502	5267.0	5268.0

	Change	High	Low	Est. vol.	Open Int.
.5	-9.5	4423.0	4339.5	62,194	112,610
.0	-10.0	4341.0	4338.0	337	474
.5	+59.5	5245.0	5177.5	48,498	312,293
.5	+36.5	5275.0	5221.0	163	1,399

	Open	Sell Price	Change	High
INDEX				
ny	763.00	765.00	+6.00	768.00
	761.00	762.75	+6.75	765.00
EUR/EX				
	7379.0	7318.0	+44.0	7379.0
	7370.0	7380.0	+86.0	7370.0

Low	Est. vol.	Open Int.
25	22,242	107,534
00	4,896	6,228
33.0	23,629	107,534
00.0	110	3,889

THE NASDAQ-AMEX MARKET GROUP

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STOCK MARKETS

Wall St allows bourses to brush off crises

WORLD OVERVIEW

The bull market in equities rumbled on yesterday, with the latest escalation of the hostilities in the Balkans causing only a brief moment of concern, writes Philip Coggan.

The record close of the Dow Jones Industrial Average on Monday, as US investors shrugged off the profits

warning from Compaq Computer, ensured most markets got off to a strong start.

In Asia, the Hang Seng index gained 1.3 per cent to reach its highest level since October 1997 while the Nikkei 225 in Tokyo rose more than 200 points.

European markets followed the lead from the US and Asia, moving further ahead and only temporarily

stumbling on news that Serb troops had entered Albania, indicating that the crisis might be widening.

The calm attitude of investors also allowed them to dismiss a statement from European Central Bank vice-president Christian Noyer. Noyer said that last week's cut in European interest rates was the last in the current cycle. Some ana-

lysts had hoped that rates might fall as low as 2 per cent.

In the European afternoon, Wall Street took up the baton once more, quickly carrying the Dow above 10,400 on the back of consumer price numbers indicating that inflationary pressures remain subdued.

Peter Oppenheimer, global strategist at HSBC, said the

resilience of the market indicated there was something of a US liquidity squeeze.

"People have come to believe that interest rates will stay low, and even with profit warnings, there is nowhere else for the money to go but into the equity market," he said.

Regarding Kosovo, Oppenheimer said investors had learnt in recent years that, if

they sold shares in response to global crises, markets would quickly bounce back.

"The assumption was that the Kosovo crisis would be over fairly quickly. But we are just starting to see some concern," he said. "If Nato ground troops go in, that will have knock-on effects in terms of government spending and that could prove a drag on markets."

EMERGING MARKET FOCUS

Low rates send Seoul to a high

The Seoul stock market continues to roar ahead. The world's best performing bourse in 1998, it is up 22 per cent this year. Yesterday it neared 700 points as the composite index closed at 689.50, an 18-month high.

But the market's strength is not surprising given that interest rates have fallen to a 15-year low. A relaxed monetary policy has resulted in abundant liquidity to help rescue the economy from a severe slump last year.

Investment trust companies and unit trusts are suddenly stuffed with cash, with customer deposits exceeding Won6,000bn as investors shift their funds to high-yielding stocks.

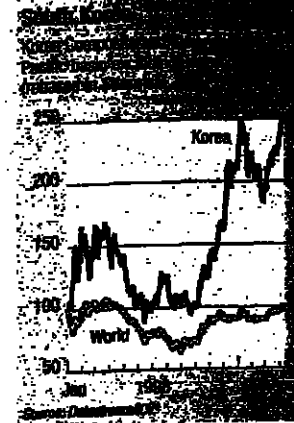
The surge of funds has enabled the stock market to absorb a 53 per cent jump in rights issues this year as Korea's big conglomerates, or chaebol, try to reduce their debt/equity ratio to a government target of 200 per cent by the end of 1999.

Foreign investors have also contributed to the bull run. With global liquidity still healthy and investors looking for recovery plays in emerging markets, enthusiasm for Korea has increased as the nation's reform programme has gained the reputation for being the most aggressive among east Asia's battered economies.

Gross domestic product is expected to grow at least 2 per cent this autumn after shrinking 5.5 per cent in 1998. A stable currency has eased fears about foreign exchange losses.

But analysts are still worried that fundamentals do not justify the market rally. One source of concern is that corporate restructuring is patchy. Some of the leading chaebol, including the Samsung, LG and SK groups, have reduced their sizeable debts, which bodes well for such blue-chip stocks as Samsung Electronics and SK Telecom.

But Hyundai and Daewoo,



the two biggest chaebol in terms of assets, have piled up more debt in the past year, raising fears about their financial stability if the economy stumbles again.

Labour unrest could also hurt investor sentiment. An agreement between the trade unions and industrial groups appears to be unravelling, with workers threatening a general strike later this month. Labour militancy is likely to grow if unemployment exceeds 9 per cent as debt-heavy companies sack workers as they restructure.

A longer-term threat to the market is the possibility Korea is heading for a "double-dip" recession. The current economy recovery is mainly due to inventory restocking and increased money supply. But growth in private consumption remains sluggish because of fears over unemployment, while industrial investment is weak as companies grapple with overcapacity.

A feared slowdown in global demand and deflationary pressure on Korea's main export products could tip the economy back into recession next year. This would further erode corporate profitability when the introduction of tougher accounting standards is already expected to weaken 1999 results.

John Burton

Profit-taking steals wind from brokers

AMERICAS

A strong start on Wall Street had largely run out of steam by midday as positive early sentiment in the brokerage sector gave way to broader profit-taking, writes John Labate.

Financial shares remained strong but quickly lost their momentum. Helping to boost confidence in the sector were better-than-expected earnings results from Merrill Lynch and PaineWebber. Merrill's shares fell back by midday, off \$2 1/2 to \$97, while PaineWebber climbed more than 6 per cent to \$64 1/2.

The biggest surprises came in the internet sector, as online brokerage stocks managed unusually strong gains after industry leader Charles Schwab was upgraded to a "buy" rating by Oppenheimer. Schwab was up more than 8 per cent or \$1 1/2 to \$145 1/2, while E*Trade surged 15 per cent to \$110 1/2 and Ameritrade Holdings gained 12 per cent or \$18 to \$160 1/2.

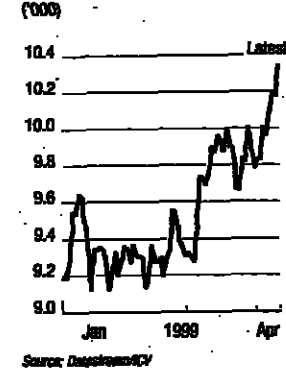
The Dow Jones Industrial Average was 2.22 higher in early afternoon trading at 10,341.73. The broader Standard & Poor's 500 index fell 10.54 to 1,343.10.

The high-tech sensitive Nasdaq composite index was down 16.91 to 2,561.90. Small company shares did better than most, sending the Russell 2000 index up 3.19 to 415.51.

US Treasury prices pulled back after the release of figures on consumer prices and retail sales and as traders prepared for corporate debt issues. By early afternoon the benchmark long bond was down 1/4 to 96 1/2, sending the yield up to 5.485 per cent.

Among Dow stocks, International Paper was more than 5 per cent higher to \$49 after it reported quarterly results. Caterpillar was also a strong gainer, up \$1 1/2 to \$53 1/2. But drug company Merck was off \$2 1/2 to \$82 1/2.

Dow Jones Industrial Average (100)



after an analyst at Morgan Stanley gave the stock a "neutral" rating.

Computer producers were mostly lower, with Dell Computer off \$1 1/2 to \$40 1/2 and Compaq down \$1 1/2 to \$24 after Compaq's surprise profit warning last week.

Consumer company Avon Products was up \$1 1/2 to \$33 1/2, after the company said its upcoming earnings would be above current estimates.

TORONTO was mixed at midsession as investors flocked to individual stocks and just as quickly shed away from them. The TSE-300 composite index was 31.64 higher at 6,970.52 in heavy volume of 71m shares.

Banks opened strongly but by midday, Toronto-Dominion had suffered a loss of 90 cents at C\$85.55. The shares had posted impressive gains in recent sessions on the back of its discount brokerage.

Royal Bank of Canada also turned back from its best early levels to trade C\$1.35 lower at C\$76.05 and Canadian Imperial Bank of Commerce was 10 cents higher at C\$42.10, off an early C\$43.40.

MEXICO CITY was flat at midsession, as investors bet on lower interest rates at the government securities auction and remained optimistic about forthcoming first-quarter earnings reports. The IPC index was 3.30 higher at 5,306.58.

EUROPE

European equity markets were higher as Wall Street's early foray into uncharted territory, after Monday's record close, proved more compelling than concerns over an escalation of the Yugoslavian conflict.

The FTSE Euro100 100 index, which covers the leading companies in countries which have joined monetary union, closed 8.97 or 0.9 per cent higher at 1,066.87. The FTSE Eurotop 100 index, covering countries both inside and outside Euro, climbed 39.04 to 3,035.35, while the broader FTSE Eurotop 300 index was 16.52 higher at 1,206.15.

FRANKFURT closed near its high for the day as a Merrill Lynch upgrade for DaimlerChrysler helped the market shrug off reports that

for full FTSE European indices see Euro Markets page.

Serb forces had entered Albania. The Xetra Dax index closed with a rise of 57.67 at 5,226.22.

DaimlerChrysler put on \$3.19 to \$91.95 as the US investment bank raised the stock to an intermediate-term buy. Earlier, the motor group dismissed a report it was keeping the door open on a deal to acquire a stake in Japanese truck and bus maker Nissan Diesel from Renault of France.

A 61.23 share in Thyssen-Krupp to \$20.08 was attributed to a change in its weighting in the Dow Jones Euro Stoxx index.

Mannesmann, up €1.60 at €134 and Deutsche Telekom, €1.10 ahead at €41.70 attracted buyers ahead of this week's annual news conferences.

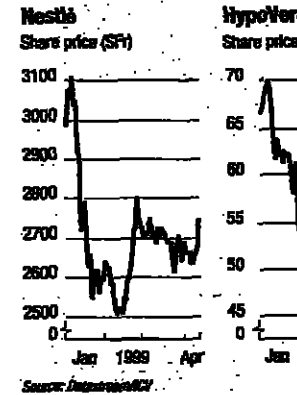
Analysts said the market would be looking for news of acquisition plans from the telecom rivals, although they noted that Telekom had declined yesterday to comment on speculation it could be a white knight bidder for Telecom Italia.

HypoVereinsbank put on €1.95 to €57.75, extending Monday's rebound from the weakness that had been evident since mid-March.

Adidas-Salomon, the sportswear and equipment maker, jumped €2.80 to €78.80 on the view that the worst of the company's news was now in the price and that the outlook for earnings had improved.

The shares had fallen 18 per cent since the start of the year.

PARIS closed little changed at the end of a yo-yo day. The market began stronger, reaching a life high



within minutes of the opening before turning negative on the news from Albania.

The CAC-40 settled a mere 12.41 higher at 4,367.41. Vivendi shed €6.50 to €230.50 after announcing a €5.7bn capital increase and saying it would seek a separate listing for its utilities unit.

The news lifted Canal Plus €9.50 to €91.50 on speculation that the increase, ostensibly earmarked to fund the acquisition of US Filter Corp, could allow Vivendi to raise its stake in the pay-TV company.

Lagardère, the missiles and publishing group, continued to rise following its STANBUL, crashed 8.9 per cent as election results were announced by the news that Serb forces had crossed into Albania.

At one stage, the INKB National-100 index tumbled 11.4 per cent to an intraday low of 3,875.54. It later recovered some of the losses to close 388.55 lower on the day at 3,986.02.

The market had lost 11.2 per cent over the previous three sessions following a 17 per cent, six-session rally up to last Wednesday's all-time closing high of 4,926.92.

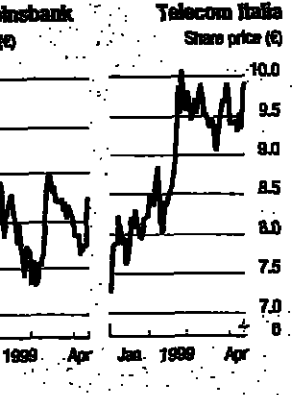
Analysts noted that hopes of a simple two-party government emerging from Sunday's general election were fast evaporating. This was raising doubts about the outlook for financial reform.

bid for radio broadcaster Europe 1 announced on Monday. It moved €1.39 ahead to €32.10.

ZURICH was kept aloft by a sharp rise in Nestlé after news that the company planned to divest parts of its frozen-foods business. The SMI index finished 13.3 higher at 7,366.2.

Nestlé jumped SF84 to SF2,746 after a high of SF2,774, as the market surmised that the sale of parts of the frozen-foods business could net the company up to SF2bn.

Some analysts thought that Nestlé might use the



proceeds to fund a share buyback.

In the chemicals sector, Clariant added SF5 to SF730 as the group declined to comment on speculation that it had been in talks to acquire Britain's Laporte. The UK group said, however, that talks with a potential bidder had ended.

MADRID closed modestly higher as fears about a widening of the Kosovo conflict capped gains. The general index ended 5.40 or 0.7 per cent higher to 897.54.

Banks were among the main risers, with Santander up 65 cents to €21.03 and BCI adding 41 cents to €12.68 as the two companies prepared to merge. The combined entity, called BSCH, was expected to begin trading on Monday.

AMSTERDAM trimmed early gains and the AEX index closed 4.82 higher to 540.99.

Philips rose €1.95 to €74.65

after Cor Boonstra, chairman, said he was confident the company's bid for California-based chip maker VLSI would succeed.

Baan rose 65 cents or a hefty 9.1 per cent to €7.80, but recovered only part of a 24.6 per cent plunge over that last six days.

MILAN finished close to its best levels, with the Mibtel index up 202 at 25,126.

San Paolo picked up 2.6 per cent at €15 as the executive committee gathered to examine its stake in Ina, seen as a potential takeover target. Ina, which has risen strongly in recent weeks, added 1.7 per cent to €2.78.

HELSINKI ignored developments in Kosovo and rose to a new record close, breaching the 7,000 mark for the first time to settle at 7,003.24 on the Hex index, up 182.90 or 2.7 per cent.

Mobile phone company Sonera rose €1.34 or a sharp 8.6 per cent to €16.91 on news that it would drop two outdated mobile communications services.

DUBLIN featured an 11.6 per cent surge in Jefferson Smurfit after the packaging group unveiled higher-than-expected annual results. Smurfit jumped 22 cents to €12.12 as the group said that North America should lead a world recovery in container-board pricing.

The ISEQ index put on 96.6 to 5,437.91.

Written and edited by Michael Morgan, Bertrand Bonell, Paul Grogan and Mark Harbly

Paper sends Jo'burg higher

SOUTH AFRICA

Johannesburg saw a 17.5 per cent surge in pulp and paper company Sappi, as investors bet on a turnaround in commodity cycles on perceptions that demand in Asia was set for a revival.

The Sappi shares jumped R5.50 to R37.

The overall index rose 103.9 to 6,802.3 and industrial shares advanced 90.9 to 7,527.7. Gold recovered from intraday losses to finish 21.9 up at 2,941.1 as the bullion price climbed in London.

Funds take lead in Tokyo rise

ASIA PACIFIC

Wall Street's overnight surge reversed the mood in TOKYO, taking share prices higher across the board, writes Michio Nakamoto.

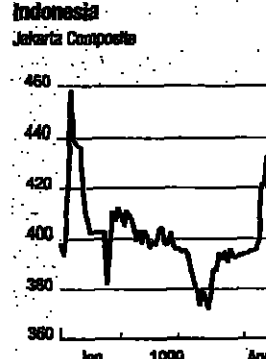
After a cautious day on Monday, brought about by Compaq Computer's profit warning last week, investors returned to the market with renewed enthusiasm. Pension funds and other institutional investors took the lead.

The Nikkei average rose 207.76 to close at 16,715.16 after fluctuating between a high of 16,856.67 and an opening low of 16,617.05. Advancing issues came to 821 against 372 that declined and 129 that were unchanged.

Volume failed to pick up significantly, rising to 892m from Monday's 904m.

The broad-based Topix index gained 15.54 to 1,331.74 and the Nikkei 300 rose 3.05 to 2,853.82.

Sectors that have been unpopular attracted buying on low prices. These included construction and steel companies. Among the top 10 most heavily traded issues, Kobe Steel gained ¥1 to ¥112, after a report that it would combine its joint venture steelmaking operations



The All Ordinaries index closed 38.1 or 1.3 per cent higher to 3,076.3.

Leading banks took a fair share of the rise, with National Australia up 49 cents to A\$28.25 while ANZ rose 29 cents to A\$18.16.

JAKARTA closed 2.7 per cent higher, buoyed by gains in neighbouring markets and sustained buying by foreign investors. The composite index moved 11.37 ahead to 432.52, despite a sell-off in selected blue chips.

Heavily weighted telecommunications issue Telkom added Rp75 to Rp3,350, while Indosat gained Rp75 to Rp3,300. Tin miner Timah succumbed to profit-taking, conceding Rp25 to Rp5,225.

TAIPEI benefited from rising oil prices, upbeat March sales reports, and Wall Street's record close. The weighted index settled 95.45 or 1.3 per cent higher, reaching a four-month high at 7,337.85.

There was strength in the technology sector, with computer manufacturer Acer adding T\$1 to T\$63.50.

HONG KONG tested a near 18-month high before closing with firm gains, encouraged by the record close on Wall Street and stronger regional markets. The Hang Seng index fin-

ished 154.95 or 1.3 per cent higher at 11,999.68, off an intra-day high of 11,996.43. Turnover dipped to HK\$5.9bn.

Among blue chips, HSBC rose HK\$4 to HK\$70. Hang Seng Bank advanced HK\$1.50 to HK\$75.50 and Hutchison Whampoa put on 75 cents to HK\$66.75.

KUALA LUMPUR ended at a two-month high in moderately heavy volume as foreign funds weighed in and the composite index posted a rise of 13.22 or 2.3 per cent at 584.63.

Banking stocks led the rally on expectations of an improving economy and falling interest rates. Malaysian brokerage K&N Kenanga upgraded the sector, saying that banks with relatively poor asset quality would benefit more from lower interest rates than banks whose balance sheets were already strong.

KARACHI erased early losses and the KSE-100 index moved back above the 1,000 level, fuelled by bargain-hunting and technical factors. The index closed 8.62 higher at 1,001.90.

Traders said buyers had returned to the market looking for bargains after the index's sharp fall on Monday.

FINANCIAL TIMES Conferences

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